The local prevention of terrorism in strategy and practice: ‘Contest’ a new era in the fight against terrorism

Joshua J. Skoczylis

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School of Law
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Abstract

The thesis evaluates the impact the inclusion of Prevent had on CONTEST, the UK’s counter-terrorism strategy, both in terms of innovative and tension which arose throughout the three stages of the policy process: its formation, implementation and social impacts. Many of the tensions identified are not unique to Prevent and appear to be inherent in prevention and policing policies more generally. The thesis relies on qualitative interviews with national policy makers, and local professionals in a case study area in the North of England, as well as focus groups with members of Muslim communities in the same case study area. Three broad areas of tensions were identified. The first policy tensions centred on the debate about how to prevent violent extremism, communication of the strategy and the merits of excluding community cohesion as a means of tackling extremism per se. The majority of the national policy makers, including senior police officers and local professionals, agreed that contrary to the Prevent Review 2011, community cohesion should remain an integral part of Prevent. Secondly, there are organizational tensions. These tensions mainly relate to inter- and intra-organizational issues such as funding, information-sharing and evaluation. One of the main areas of conflict identified was the relationship between the national and local authorities. Thirdly, the thesis identified tensions relating to Prevent’s impact on the local community. This thesis suggests that Prevent had little influence, and that most perceptions about counter-terrorism and Prevent were shaped by negative political and media discourse about Islam and British Muslim communities. This has led to disengagement amongst the Muslim communities in the case study area with Prevent and local authorities in general, the limiting of freedom of expression through external social control, and the inability/unwillingness of these communities to tackle such extremism as might exist in their midst.
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Abbreviations

ACPO  Association of Chief Police Officers
BME  Black and Minority Ethnic population
CBRN  Chemical, Biological Radiological and Nuclear
CCP  Community Crime Prevention
CDRP  Crime and Disorder Reduction Partnerships
CEO  Community Engagement Officers
CSP  Crime Safety Partnership
CTLP  Counter Terrorism Local Profiles
CTU  Counter-Terrorism Unit
DCLG  Department of Communities and Local Government
DFID  Department for International Development
DoE  Department of Educatons
DoH  Department of Health
DWP  Department for Work and Pensions
ECHR  European Convention of Human Rights
EDL  English Defence League
FoI  Freedom of Information Request
HMIC  Her Majesties Inspectorate of Constabulary
IHL  International Humanitarian Law
IRA  Irish Republican Army
JTAC  Joint Terrorism Analysis Centre
LPA  Local Police Authority
LSP  Local Service Providers
NI 35  National Indicator 35
NPIA  National Police Improvement Agency
NSA  National Security Agency
NSS  National Security Strategy
OSCT  Office of Security and Counter Terrorism
PACE  Police and Criminal Evidence Act 1984
PET  Preventing Extremism Together
PIRA  Provisional Irish Republican Army
PLO  Palestine Liberation Organization
PoW  Prisoners of War
PSNI  Police Service of Northern Ireland
PVE  Preventing Violent Extremism Pathfinder
TPims  Terrorism Prevention and Investigation Measures
UDHR  Universal Declaration of Human Rights
Chapter 1: Introduction

1.1 Introduction

CONTEST, which stands for COuNterTErrorism STrategy, is, as the name suggests, the UK government’s principal strategy to counter terrorism. Its purpose is to reduce ‘the risks to the United Kingdom … from terrorism, so that people can go about their lives freely and with confidence’. The strategy has four main work streams, Pursue, Prevent, Protect, and Prepare, referred to as the four Ps. This thesis focuses primarily on Prevent, a policy which aims to ‘stop people from becoming terrorists or supporting terrorism’, and argues that the innovative inclusion of Prevent within the established institutional framework has caused tensions between government agencies and departments at national and local levels. The thesis is structured around two key elements: (1) a policy analysis of the formulation of Prevent which explores the potential conflicts and tensions between Prevent and Pursue - a police and security led work stream - and which is discussed in parts of Chapters 2 and 3 and all of Chapter 5; and (2) a study of the policy’s local implementation, which is discussed in Chapters 6 and 7. These latter chapters consider the relationship between the national policy and its local delivery, as well as the impact Prevent has had on Muslim communities.

This chapter provides a brief overview of CONTEST, particularly Prevent and Pursue, and discusses changes which have occurred over the last three years. This is followed by an introduction to some of the key literature and the conceptual ideas which have emerged and which underpin the Prevent policy. Gaps within the research literature are identified, setting the context for the thesis. Subsequent sections specify the purpose of the thesis and its originality, and introduce the data collection methods. The concluding section outlines the further chapters and their content.

1.2 The background

This thesis focuses mainly on Prevent and Pursue. Both of these work streams fall under the umbrella of CONTEST. The four Ps, mentioned above, provide the

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1 David Omand, Securing the State (Hurst & Co Publishers 2010) 86
2 HM Government, ‘CONTEST: The United Kingdom’s Strategy for Countering Terrorism’ (HMSO 2011) 6
3 ibid 10
government with a comprehensive domestic counterterrorism strategy which goes beyond the police and the security services. CONTEST, which has been around since early 2003, combines aspects of criminal justice, prevention, protection of the public, and preparation for the aftermath of possible terror attacks. Despite the evolution of each of the work streams, CONTEST remains structured around the four P's. Since its initial publication in 2006, it has become more transparent, and two comprehensive and declassified versions have been published since. Sir David Omand, the original architect of CONTEST, notes that:

In the light of a realistic view of the nature and seriousness of the major risks facing the public we should look at what it would take to reduce those risks to the level at which we would all feel sufficiently confident to get out and get on with our normal lives taking reasonable precautions for our collective safety but not such as to inhibit our sense of freedom and self-confidence.

Within CONTEST there is an emphasis on anticipatory risks and the proactive countering of terrorism because the risk of mass casualties is unacceptable. To achieve CONTEST’s aims, multi-agency partnerships have been developed. These partnerships, and the government's recognition that it needs to be seen to uphold human rights and the freedoms and liberty granted by the law, are key to CONTEST’s success. ‘This strategy gives us a more effective, better focused, and more flexible response to the changing terrorist threat we face.’ The rest of this section focuses on Prevent, but more detail about CONTEST, Prevent, and Pursue can be found in Chapter 2. Unless stated, any further references to CONTEST and Prevent refer to the 2011 versions.

Prevent was first introduced by the New Labour government in 2003 as part of CONTEST, which remained secret until its publication in 2006. The 2005 London attacks appear to have brought about a shift, challenging the notion of the archetypical terrorist embodied by incoming foreign enemies inspired by Osama Bin Laden. This is because the perpetrators had lived in Britain almost since birth and came from local communities in the north-east of England.

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4 HM Government, ‘CONTEST: The United Kingdom’s Strategy for Countering Terrorism’ (n 2); Frank Gregory, ‘An Evaluation of Revision to the UK Counter-Terrorism Strategy with a Special Focus on the CBRNE Threat’ (Real Instituto Elcano 2009)
5 Omand (n 1) 86
7 ibid Foreword
8 Communities and Local Government Select Committee, ‘Preventing Violent Extremism: Sixth Report of Session 2009-10’ (HMSO 2010)
In old times, anyone fitting a stereotype – be it national, ethnic, racial or cultural – could be marked out as a potential foe. … Yet whilst foreigners remain a threat, the menacing figures in the contemporary stage of terrorism are often our neighbours from within.11

In its revised 2009 version of CONTEST, the government acknowledged that Prevent had been underdeveloped, and that more needed to be done to address the evolution of the threat as well as the government’s understanding of it. The realisation that jihadi extremism was not only an international problem but also existed within UK communities meant that more effort was placed into developing Prevent.12 As the title suggests, Prevent was about preventing individuals and communities from supporting and/or engaging in extremism and terrorism. It derived from the notion that the socio-economic issues which give rise to anti-social behaviour and criminality are similar to those leading to extremism and terrorism.13

The New Labour government believed that engaging local Muslim communities and increasing their resilience against extremist ideologies was key to successfully countering extremism and terrorism. Collaboration between the police and local authorities, as well as working with at-risk communities and the voluntary and private sectors, were seen as central to successfully challenging extremist ideologies, increasing levels of trust, and fostering cooperation between affected communities and authorities.

Strong and empowered communities are better equipped to effectively reject the ideology of violent extremism, isolate apologists for terrorism and provide support for vulnerable institutions and individuals.14

Under New Labour, Prevent focused primarily on community cohesion projects in Muslim communities – a claim which the government and successive CONTEST documents refute.

Although Prevent has changed over time, its aims remain focused on groups of people who are vulnerable to persuasion to provide tacit or even active support to terrorist groups.15 Often, however, these individuals may not break the law, and to this extent legislation and police action can be ineffective.16

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12 HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (HMSO 2009) 15
13 Omand (n 1) 92
14 HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 12) 83
16 Communities and Local Government Select Committee (n 10)
government, the Department of Communities and Local Government (DCLG) took a lead role within Prevent. This is reflected in the core aims and objectives listed in the 2009 version of CONTEST. These were:

(1) to challenge the ideology behind violent extremism and support mainstream voices;
(2) to disrupt those who promote violent extremism and support people living in the communities where they may operate;
(3) to support individuals who are vulnerable to recruitment, or have already been recruited by violent extremists;
(4) to increase the resilience of communities to violent extremism;
(5) to address grievances which ideologies are exploiting;
(6) to develop supporting intelligence, analysis and information; and
(7) to improve strategic communication.

Integrating Prevent into CONTEST has lead to allegations of spying, and some have argued that Prevent was attempting to securitise community cohesion and social policy. Prevent also included a more hard-edged programme titled Channel, which focused on individuals identified as being at risk of engaging in extremism, and programmes within prisons. Such programmes moved to centre stage under the Prevent Review. Some critics argued that Prevent’s breadth was too wide, and gave the impression that the government only included cohesion projects to securitise integration.

Much of the Prevent work has been carried out by local authorities across the UK. Over time, local councils have developed their own Prevent policies based on national policy. Local councils have been given broad autonomy, something which many national policymakers and politicians have criticised. This is discussed in more detail in Chapters 5 and 6.

Until 2011, the Prevent policy focused principally on broad secondary prevention. However, it also included specific programmes such as Channel and tertiary prevention in prisons. Over the last five years, Prevent has been accused of mainly targeting and spying on Muslim communities, misusing funds, funding groups and individuals perceived to be extremist, and paying for spuriously related local authority projects.

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17 HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 12)
18 Communities and Local Government Select Committee (n 10)
19 HM Government, ‘Prevent Strategy’ (n 15) 30
20 See: Chapter 2,5 and 6
In 2011, the coalition government published its *Prevent Review*. The Review heralded significant changes, shifting Prevent's focus from community cohesion to challenging extremist ideology (although generally not through community cohesion projects), and identifying those at risk of radicalisation.\(^{21}\) Although local authorities are still at the heart of delivering Prevent, funding and guidance is now tightly controlled by the Home Office’s OSCT (Office for Security and Counter-Terrorism) rather than the DCLG. Tackling extremism not linked to jihadi ideologies, and addressing real and perceived grievances, are no longer key elements of the new Prevent policy. The new aims and objectives demonstrate this. These are:

1. responding to the ideological challenges of terrorism and the threat we face from those who promote it;
2. preventing people from being drawn into terrorism and ensuring that they are given appropriate advice and support; and
3. working with sectors and institutions where there are risks of radicalisation which we need to address.\(^ {22}\)

This policy focuses on working with national and local government agencies, and the voluntary and private sectors. Aside from the organisations already engaged in Prevent such as the police, the government aims to involve health care and education professionals. It also intends to increase cooperation, and identify and share information about individuals perceived to be involved in, or at risk of, radicalisation.\(^ {23}\) Essentially, the policy has moved from broad secondary prevention to focused secondary and tertiary prevention. Prevent has shifted towards a programme of net-widening and surveillance, although aspects of this were already present.\(^ {24}\) As Power observes: ‘The management of uncertainty is inherently paradoxical, an effort to know the unknowable.’\(^ {25}\) This quest for knowledge and the gathering of as much information as possible, focusing on Muslim communities and individuals with perceived links to jihadi extremism, has become ingrained within Prevent’s purpose.

*Pursue* aims to stop terrorist attacks through detection and by investigating threats ‘at the earliest possible stage, disrupting terrorists' activities before they can endanger

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\(^{21}\) HM Government, ‘Prevent Strategy’ (n 10)

\(^{22}\) ibid 7

\(^{23}\) HM Government, ‘Prevent Strategy’ (n 15)

\(^{24}\) Lucia Zedner, ‘Fixing the Future? The Pre-Emptive Turn in Criminal Justice’ in Bernadette McSherry and others (eds), *Regulating Deviance: The redirection of criminalisation and the futures of criminal law* (Hart Publishing 2009)

the public and, whenever possible, prosecuting those responsible.\textsuperscript{26} Essentially, *Pursue* is the criminal justice response to terrorism, albeit intelligence gathering by the police and the security services also plays a large role. This thesis argues that counterterrorism operations and measures influence public perceptions to either undermine or strengthen trust in government authorities.\textsuperscript{27} Negative media and political discourses, and their portrayal of counterterrorism policing such as stop-and-searches, dawn raids, and arrests, appear to have influenced public perceptions – particularly those of Muslim communities – thereby affecting the level of trust these communities and individuals place in the police/authorities and their willingness to engage with them.\textsuperscript{28}

Local police work on both *Prevent* and *Pursue*. More specialised units, such as the regional Counter-Terrorism Units, have taken on the traditional role of counterterrorism policing, while local police forces have taken on *Prevent* and community engagement. At times there have been tensions between the *Pursue* and *Prevent* work streams. These tensions centre on information sharing and on the value given to community cohesion work in the area of counterterrorism. They are discussed in more detail in later chapters.

\textit{1.3 The thesis and its purpose}

The hypothesis of this thesis is that *Prevent* is innovative but embodies inherent policy and organisational tensions which are difficult to resolve. These tensions have a direct impact on community perceptions and the success of *Prevent*. The thesis is structured around the two aforementioned key elements, namely a policy analysis of the formation of *Prevent*, and a study of its local implementation and impact. These two key elements are further broken down and organised around the following four research objectives:

- a) analyse and critique the ideas which inform the *Prevent* policy;\textsuperscript{29}
- b) analyse and critique the conflicts and tensions which have arisen within the *Prevent* policy at national level, as well as the implications for local delivery;\textsuperscript{30}

\textsuperscript{26} HM Government, ‘CONTEST: The United Kingdom’s Strategy for Countering Terrorism’ (n 2) 45
\textsuperscript{27} David Weisburd and others, ‘Terrorist Threats and Police Performance A Study of Israeli Communities’ (2010) 50 British Journal of Criminology 725
\textsuperscript{28} Jason Sunshine and Tom Tyler, ‘The Role of Procedural Justice and Legitimacy in Shaping Public Support for Policing’ (2003) 37 Law & Society Review 513; see Chapter 3 and 6
c) analyse and critique the tensions and conflicts which have arisen between organisations involved in the local implementation of Prevent such as the police and local authorities, and consider the implications for the delivery process;\textsuperscript{31} and

d) analyse and critique how counterterrorism policing and prevention have affected local Muslim communities, and how they have shaped community perceptions and willingness to engage with authorities in counterterrorism policing and the Prevent agenda, while considering the wider implications for Prevent and Pursue.\textsuperscript{32}

Each of these objectives is individually addressed in the chapters which follow, providing a policy analysis and study of Prevent's implementation in Maybury.

The success of CONTEST and Prevent must also be measured against the declared aims, although evaluation is a contested issue. The following chapters ask questions such as, how does the policy ensure that the freedoms outlined in the policy document are upheld? And, what safeguards are undertaken to ensure that the policy does not become a programme of surveillance akin to a police state? The thesis also examines how the freedoms of Muslim communities are protected and what impact the perceived lack of protection has on their level of engagement in both Prevent and Pursue.

To answer these questions and identify tensions, the thesis takes a holistic approach, examining the ‘three stages’ of the policy process in the context of Prevent. These stages are formation, implementation, and impact, as described by Rose.\textsuperscript{33} Policymakers and academics recognise that the policy process is not static and confined to these three silos, and that the relationships between the policy, its delivery, and its impact could affect the dynamics of the policy process. Tensions exist between and within the stages of the Prevent policy. As Lipsky notes, much of the policy process transpires and is far removed from the daily lives of those subject to it.\textsuperscript{34} The purpose of this thesis, therefore, is to capture the non-static nature and

\begin{itemize}
\item \textsuperscript{29} See: Chapter 2 and 3
\item \textsuperscript{30} See: Chapter 5
\item \textsuperscript{31} See: Chapter 6
\item \textsuperscript{32} See: Chapter 7
\item \textsuperscript{33} Richard Rose, ‘Comparing Public Policy: An Overview’ (1973) 1 European Journal of Political Research 67
\item \textsuperscript{34} Michael Lipsky, Street-Level Bureaucracy: Dilemmas of the Individual in Public Services (Russell Sage Foundation 1980)
\end{itemize}
interrelated aspects of the Prevent policy, seeking to examine how this policy was reshaped during its local implementation.\(^{35}\)

1.4 Thesis originality within its wider context

This thesis fills a gap within the academic literature around the Prevent policy. In their report about Prevent, Innes et al. note that:

To date, there have been numerous commentaries and policy-level analyses of Prevent and of the legislative framework associated with it. There have been far fewer fieldwork-based studies that have systematically sought to gather evidence about how Prevent interventions are being delivered, perceived and experienced in different areas.\(^{36}\)

Published studies and reports have generally focused on Prevent’s delivery and impact on Muslim communities. A recent study by Thomas provides a good overview of Prevent and its links to community cohesion.\(^{37}\) This study examines some of the policy, organisational, and impact tensions of Prevent in the context of community cohesion. Other studies, such as the aforementioned published by Innes et al., provide insights about its impact on a number of Muslim communities in the UK. Studies by Spalek et al. and Lambert also focus, although more broadly, on the impact of Prevent and community-based counterterrorism policing and prevention.\(^{38}\)

Spalek’s latest edited volume on this subject pays particular attention to community experiences, the engagement of young people, and the role of gender within the context of counterterrorism.\(^{39}\) Many recent articles also focus on Prevent’s community impact.\(^{40}\) Numerous media articles and publications by think tanks add to the wider discourse of Prevent’s community impact. One notable publication, Spooked, has been referred to in academic literature and numerous media and government articles. It claims that the purpose of Prevent is to spy on Muslim communities.\(^{41}\) The Spooked report focuses mainly on local professionals working

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\(^{37}\) Paul Thomas, *Responding to the Threat of Violent Extremism - Failing to Prevent* (Bloomsbury 2012)


\(^{39}\) *Counter-Terrorism: Community-Based Approaches to Preventing Terror Crime* (Palgrave Macmillan 2012)

\(^{40}\) Suraj Lakhani, ‘Preventing Violent Extremism: Perceptions of Policy from Grassroots and Communities’ (2012) 51 The Howard Journal of Criminal Justice 190

\(^{41}\) Arun Kundnani, *Spooked: How Not to Prevent Violent Extremism* (Institute of Race Relations 2009)
on the delivery of Prevent, although this thesis disputes and challenges some of the claims made therein.\textsuperscript{42}

Unlike other Prevent studies, this thesis examines the inherent tensions which have arisen within CONTEST and Prevent since 2003, while acknowledging the changes in the UK government’s approach to counterterrorism since the Northern Ireland conflict. This study is also more comprehensive because it analyses the whole Prevent policy from formation and implementation to its impact on national, local, and community levels. Rather than focusing on Prevent’s impact alone, this thesis examines the policy process and how the different stages of the process have been affected by the tensions identified. Three broad areas of tensions are highlighted throughout the thesis: policy, organisational, and impact. Some of these tensions have been identified in other works, such as those of Thomas and Innes et al.,\textsuperscript{43} but no other study has examined their impact and the wider Prevent policy together. Raising awareness of these tensions is important because some of them undermine Prevent’s potential for success. It is hoped that highlighting them may provide direction to future research and add knowledge to the policy debate, particularly about how to improve Prevent’s service provisions, communications, and evaluation, and the need to increase understanding of radicalisation and extremism.

\textbf{1.5 Methodology and fieldwork}

Most of the academic literature used for this thesis was obtained through the Leeds University library, the British Library, and the Bodleian Library. Policy documents, and government and think tank reports, such as the CONTEST and Prevent documents, were generally obtained through the Internet. In addition, a number of Freedom of Information requests were made to the British Transport Police, Maybury Council (Maybury is the pseudonym given to the case study area to maintain the anonymity of professionals and local community members), the local police force, and other regional agencies with links to Prevent in the Maybury area. The information gathered includes stop-and-search data, as well as internal reports on the impact of Pursue and Prevent on communities. Qualitative research methods were employed. Specifically, data was collected through semi-structured interviews and focus groups. This approach meant that professional and personal experiences and perceptions could be gathered to develop a detailed picture of the issues within

\textsuperscript{42}See: Chapter 4.10
the Prevent policy process at national, local, and community levels. Fifty-seven participants took part including national policymakers such as former ministers, senior officials within the Home Office and DCLG, and local professionals such as senior police officers and professionals working on Prevent for the local authority. Also, individuals from five focus groups drawn from local Muslim communities in a case study area in the North of England participated.

1.6 The structure of the thesis

Chapter 2 contextualizes CONTEST and Prevent. To demonstrate that CONTEST, with its inclusion of Prevent, is innovative, Chapter 2 analyses three counterterrorism models: the war, criminal justice, and extended criminal justice models, all of which have become established in academia. This is further demonstrated through comparative analyses with the American ‘war on terror’ and by highlighting the differences between CONTEST and the approach taken in the Northern Ireland conflict. With the context in place, Chapter 2 examines the CONTEST strategy, focusing on Prevent and Pursue in more detail, and emphasising the tensions which have been identified within the literature. In addition, Chapter 2 highlights tensions related to the organisational structures and tensions which have arisen due to the inclusion of prevention within the existing institutional framework, and which place additional strain on limited resources. It further highlights tensions in relation to the impact of Prevent on Muslim communities in the UK.

Chapter 3 focuses on the theoretical concepts which underpin Prevent and Pursue. It examines terrorism and extremism as political, legal, and social constructions and the impact which these have on shaping counterterrorism laws and policy. The chapter further explores how CONTEST has shaped and redefined jihadi extremism and terrorism, after which issues of policing and prevention are addressed. This is followed by a theoretical discussion about policing and prevention, and their impact on trust and legitimacy within Muslim communities. Before concluding this chapter, the thesis returns to the issue of tensions, especially those between policing and prevention, and examines their possible impact on these Muslim communities.

43 Innes and others (n 36); Thomas (n 37)
45 See: Appendix A
The purpose of Chapter 4 is to introduce the research design and methodology used to gather data for this project. The chapter considers why the approach taken was appropriate and how it enabled the researchers to gather the data in accordance with the four research objectives. The chapter further considers participant selection and ethical issues, and introduces the participants and the case study area, Maybury. Data analysis methods are also discussed.

Chapter 5 considers the opinions and perceptions of fifteen policymakers, politicians, civil servants, senior police officers, and human rights and anti-racism activists, all of whom are involved in Prevent work nationally. Initially, the chapter revisits the subject of CONTEST’s innovativeness, exploring the possible consequences of Prevent’s inclusion. The remainder of the chapter is structured around two tensions, policy and organisational, with the aim of analysing and disseminating the data. First, the chapter examines the aim and scope of Prevent and tensions relating to the inclusion/exclusion of community cohesion. Prevent’s target population and its assumed impact on Muslim communities is also discussed. Second, it analyses some of the organisational tensions between national and local authorities, together with issues such as funding and evaluation.

Chapter 6 also focuses on policy and organisational tensions but examines them from the perspective of twenty local professionals. The chapter explains the organisational structure in Maybury and discusses the impact of the Prevent Review. Initially, it examines the tensions between national policymakers and local professionals in relation to the inclusion/exclusion of community cohesion and whom the policy should target. Next, the chapter examines the organisational tensions between national and local organisations and between local authorities. In conclusion, this chapter analyses local professionals’ attitudes towards the funding and evaluation of Prevent.

Chapter 7 addresses the issue of impact, relying on five focus groups from Maybury’s Muslim communities. Emphasising the influence of local and national media discourse on local attitudes towards Prevent and Pursue, the chapter compares such influence to the actual impact of Prevent and counterterrorism policing programmes. The chapter asserts that perceptions influenced by a negative media and political discourse about Islam and the Muslim identity have had a negative effect on engagement with the Prevent policy in Maybury, and demonstrates why the policy
has had little effect locally. In addition to perceptions, the chapter examines other barriers which have influenced the success of Prevent in Maybury.

Chapter 8 evaluates the findings of the preceding chapters and reiterates the tensions identified previously. It is organised around the three main conflicts which tie national, local, and community experiences together. This final chapter highlights the results and conclusions of the thesis, examines future lessons, and discusses possible areas of future research.
Chapter 2: Is CONTEST innovative? Counterterrorism and Prevent

2.1 Introduction
The first part of this chapter is a policy analysis of Prevent. It is based on already available academic literature and publicly available policy documents including the CONTEST strategy and the Prevent Review. The literature and policy analysis is complemented by new data from interviews with national politicians and policy makers in Chapter 5. The thesis asserts that CONTEST is an innovative counterterrorism strategy because of its comprehensive nature, which is primarily achieved through the inclusion of Prevent, thereby providing the UK with a broader strategy to tackle radicalisation and terrorism. Prevent, however, must be seen in the wider context of the CONTEST strategy of which it forms an integral part. Key to CONTEST are its four Ps: Pursue, Prevent, Prepare, and Protect. Traditional counterterrorism activities focused on the work of law enforcement agencies such as the police, work carried out by the security services, and, as in Northern Ireland, the work of the military. This aspect of counterterrorism, led by the police and security services, is now encapsulated under the umbrella of Pursue, which as the name suggest focuses on pursuing, disrupting, and prosecuting individuals and organisations involved in terrorism-related activities. This chapter asserts that CONTEST is innovative for two reasons: (1) it has broadened the traditional approach to counterterrorism by including Prevent, and (2) it has developed into a much more holistic strategy by going beyond Pursue and Prevent. The focus in this chapter is on Prevent; it is however worth noting that Prepare and Protect also add to CONTEST's comprehensive nature. These two work streams focus on preparing for the eventuality of terrorist attacks and protecting the critical national infrastructure as much as possible. They rely on the cooperation of the emergency services, local authorities, and the private sector. A revised definition of terrorism

1 HM Government, ‘CONTEST: The United Kingdom’s Strategy for Countering Terrorism’ (HMSO 2011)
means that this work can also be carried out under the auspices of the Civil Contingencies Act 2004.²

The policy analysis given here demonstrates that the inclusion of Prevent has led to tensions within the overall strategy, particularly between Prevent and Pursue. The implications of these tensions on Prevent's delivery are examined in later chapters. The analysis in this chapter is based on the theoretical context of counterterrorism models, namely the war, criminal justice,³ and extended criminal justice models.⁴ The war and criminal justice models, though useful, often do not represent the complex reality of counterterrorism strategies and operations. However, the extended criminal justice model converges the war and criminal justice models and thus more accurately reflects real-world complexities.⁵ This context provides the backdrop for the discussion which follows in this chapter on the ‘war on terror’ and the British experience, which ultimately led to the conception of CONTEST and Prevent. The thesis further asserts that interdepartmental and institutional tensions have arisen during the conception and implementation of the strategy, especially Prevent. These have affected the strategy's delivery and the willingness of communities to engage with the authorities in counterterrorism matters. The latter sections highlight issues that are discussed as part of the policy analysis in Chapter 5, but which have also become reoccurring issues during the study of Prevent's implementation in Chapters 6 and 7.

2.2 The war and criminal justice models

In a democracy, the primary objective of a counterterrorism strategy, Wilkinson argues, should be the protection and maintenance of democracy, the rule of law, and the protection of its citizens.⁶ These aims, he stresses, override the importance of eliminating terrorism and political violence by means which undermine democratic

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² Andrew Staniforth, *The Routledge Companion to UK Counter-Terrorism* (Routledge 2013)
values. ‘Any bloody tyrant can solve the problem of political violence if he is prepared to sacrifice all considerations of humanity, and to trample down all constitutional and judicial rights.’ The war and criminal justice models conceptualise two different approaches to tackling terrorism. The war model advocates the utilisation of maximum force to achieve its aims, whereas the latter advocates the rule of law, using minimal force in only exceptional circumstances. These two models appear incompatible; however, they often converge or are used in tandem. How the threat of terrorism is framed underpins the approach. Chalk argues that counterterrorism measures must be effective and must also conform to the principles of liberal democracies.

Terrorism is not primarily about the people and the objects attacked; it is about the construction of the ‘threat’, the identification of its source, and the response that is appropriate. Most liberal democracies see terrorism as a crime rather than the manifestation of insurgent political violence; consequently it becomes a matter for criminal justice agencies. Hence, actions taken are bound by the rule of law, which grants suspects rights and protections such as fair trials. In the US, these rights are enshrined in the United States Constitution. In the EU and the UK, individual rights, such as the right to privacy and the right to a fair trial, are guaranteed by ECHR. According to Weber, the state holds a monopoly on violence. He describes the state as ‘a relationship of rule by human beings over human beings, and one that rests on the legitimate use of violence (that is, violence that is held to be legitimate)’. Domestically, the police use violence in extreme circumstances. They investigate and

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6 ‘McCann and Others V The United Kingdom’ (1995) 18984/91 (note)
7 Paul Wilkinson, Terrorism and the Liberal State (MacMillan 1986) 125
8 Grant Wardlaw, Political Terrorism: Theory, Tactics and Counter-Measures (Cambridge University Press 1989) 90
9 Crelinsten (n 5)
10 Peter Chalk, ‘The Liberal Democratic Response to Terrorism’ (1995) 7 Terrorism and Political Violence 10
13 European Convention of Human Rights (1950)
pursue those who infringe the law, whereas the courts convict and penalise those found guilty.\textsuperscript{15}

The war model assumes that terrorism is not merely a criminal act, but an act of aggression against the established order and its values.\textsuperscript{16} Terrorists are perceived as enemies of the state and are often framed as evil individuals who threaten the established way of life.\textsuperscript{17} Terrorism may be framed in this manner to justify military intervention. Theoretically, international humanitarian law (IHL) and the other laws of war govern these interventions.\textsuperscript{18} Terrorism is seen through a manichaeist world perspective, polarising society\textsuperscript{19} and dividing the world into two factions, 'one responsible the other irresponsible, which requires some kind of initiative on the part of the former to [pre-empt] dangers that issue from the latter'.\textsuperscript{20} This situation can be exploited by the dominant culture, legitimising it with political ‘them versus us’ rhetoric. ‘The enemy ... represents absolute evil ... it follow[s] that any past or future agreement with him [is] impossible.’\textsuperscript{21}

Justifications for the war approach are based on the perception of terrorists as ‘the other’, and deal with the threat of terrorism accordingly. Rousseau and other social contract theorists argue that those who infringe the social rights of the public are no longer members of the state. Rather, they are at war with it.\textsuperscript{22} Breaching the social contract, they argue, removes all legal connections between the person and the state.\textsuperscript{23} Some posit that the state is responsible for providing security and protection for its citizens, even if extraordinary measures are required. Further, some argue that the legal order rests on the sovereignty of the state and that the rule of law can temporarily be transcended to restore public confidence and order. Schmitt insists that:

\begin{quotation}
Jean Baudrillard, \textit{The Spirit of Terrorism} (Verso 2003)
Stanley Cohen, ‘Some Thoroughly Modern Monsters’ (2000) 29 Index on Censorship 35
Frits Kalshoven and Liesbeth Zegveld, \textit{Constrains on the Waging of War} (ICRC 2011)
A Hanson, ‘Culture Against Society’ (2005) 42 Society 59, 65
Asad (n 11) 3
George Orwell, \textit{Nineteen Eighty-Four} (Penguin Books 1954) 31
\end{quotation}
All law is situational … To pretend that one can have ultimate rule of law is to set oneself up to be overtaken by events at some unpredictable but necessarily occurring time and it is to lose the human element in and of our world.\textsuperscript{24}

In Schmitt’s view, the enemy becomes more than just ‘the other’ with whom one has a dispute; rather, the process is an intense separation between them and us. This, according to Schelling, leads to conflict where the interests of the actors are opposed and must end in the extermination of one or the other.\textsuperscript{25} Schmitt explains that ‘an enemy exists only when, at least potentially, one fighting collective of people confronts a similar collective. The enemy is solely the public enemy’.\textsuperscript{26}

Each strives by physical force to compel the other to submit to his will; each endeavours to throw his adversary, and thus render him incapable of further resistance. War therefore is an act of violence intended to compel our opponent to fulfil our will.\textsuperscript{27}

The aim of the war model strategies, Schmitt argues, is to eliminate terrorists who threaten the status quo and to re-establish order.\textsuperscript{28} Overwhelming force is central to this model.

Although rules of war exist within international law, they differ markedly from domestic criminal law.\textsuperscript{29} The Geneva Conventions ‘remain the cornerstone for the protection and respect of human dignity in armed conflict’,\textsuperscript{30} outlawing practices of torture, the maltreatment of prisoners, and the intimidation of civilians during conflict. Theoretically, signatories of the Conventions are bound by their rules, giving protection to civilians and military personnel engaged in hostilities.\textsuperscript{31}

Critically, as war whose objectives is destroying terror or terrorist networks of global reach, may never end, the terminology of war provides a pretext, ... to detain persons by reference to provisions of IHL [international humanitarian

\textsuperscript{24} Carl Schmitt, \textit{Political Theology: Four Chapters on the Concept of Sovereignty} (George Schwab tr, 1st edn, University Of Chicago Press 2006) XVII
\textsuperscript{25} Thomas Schelling, \textit{The Strategy of Conflict} (Harvard University Press 1960) 5
\textsuperscript{26} Carl Schmitt, \textit{The Concept of the Political} (University of Chicago Press 1996) 28
\textsuperscript{27} Carl von Clausewitz, \textit{On War} (JJ Graham tr, Penguin Classics 1982) 101
\textsuperscript{28} Michael Howard, \textit{The Causes of Wars and Other Essays} (Harvard University Press 1983) 35
\textsuperscript{29} Helen Duffy, ‘Lecture by Helen Duffy Exploring Some of the Key Human Rights Challenges Posed by the “war on Terror” (International Centre for the legal protection of human rights, no date) <http://www.interights.org/staff-helen-duffy/index.html> accessed 6 August 2010
\textsuperscript{31} ICRC, ‘Geneva Convention IV’ (1948) <http://www.icrc.org/ihl.nsf/385ec082b509e76c41256739003e636d/6756482d86146898c125641e004aa3e5> accessed 6 July 2010
law] that permits detention of combatants during armed conflict, but on an indefinite basis.\textsuperscript{32}

The lack of strong international enforcement agencies, however, complicates the enforcement of IHL.\textsuperscript{33} According to Goldsmith and Posner, compliance occurs either when it is economically and politically costless or promoted by powerful states.\textsuperscript{34} A lack of enforceability leads to the loss of respect for international bodies and international law as a whole.\textsuperscript{35} Military interventions which adhere to IHL limit civilian causalities and damage. Distinguishing between civilians and terrorists is tricky; thus it is difficult to target only those causing harm.\textsuperscript{36} Collateral damage has wider implications because it erodes public confidence and perceptions of authorities' legitimacy.\textsuperscript{37}

The differences between the war and criminal justice models appear at three different stages: pursuit, capture, and sanction.\textsuperscript{38} Pursuit and capture entail the capturing of suspected offenders, maintaining procedural justice, and ensuring the presumption of innocence until proven guilty. During the pursuit and capture phases, lethal force is limited to exceptional circumstances. Only courts may decide on the suspects’ guilt and punish offenders accordingly. The three stages, however, take on new dimensions during armed conflict, and are ‘subject to loose international law norms of necessity and proportionality’.\textsuperscript{39} Pursuit may include the intention to kill, and detention is not a sanction determined by guilt or innocence but prevents the detainee from participating in further combat. Therefore, the length of the detention is not determined by the individual’s actions but by the duration of the conflict.\textsuperscript{40}

Both models provide a one-tier solution to a multi-tier problem. The criminal justice model deals with the after-effects of terrorism, attempting to bring those responsible...
to justice; the war model deals with terrorism through pre-emptive military interventions. According to Albrecht, counterterrorism strategies shaped by the war model undermine or even annihilate the rule of law because they fail to deal with separatism or other forms of rebellion with ‘due regards to human rights principles, democracy and the rule of law’. Jakobs argues that:

The state has no need to deprive enemies of all of their rights. The state does not need to do everything it can do, but actually may refrain from doing so in order to leave the door open to a future peace agreement with the enemy.

The war model transforms a potential bargaining situation into conflict, depriving both sides of the possibility of reaching a mutually beneficial outcome. Military interventions, Malvesti argues, are ‘a blunt, ineffective instrument that create a cycle of vengeance with minimal gains at best’. Unaccompanied, the war model does not present the most effective model to tackle terrorism because it ignores root causes. Notably, the war model has evolved towards a more criminal justice approach.

2.3 The extended criminal justice model

Criminal justice agencies are the main actors in this model. Political interference in the operational aspects of the police and the courts is limited. Thatcher stated that ‘there can be no question of political status for one serving a sentence for a crime. Crime is crime is a crime, it is not political.’ Committing crimes, Wilkinson asserts, implies the moral responsibility of the offender; hence, terrorists criminalise themselves because they follow a systematic policy of terror, rendering their acts synonymous to crime. In this model, terrorists are treated within the confines of

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42 Paul Wilkinson, Terrorism Versus Democracy: The Liberal State Response (Frank Cass Publishers 2007) 89
43 Gómez-Jara Díez (n 23) 542
44 Schelling (n 25)
48 Wilkinson, Terrorism Versus Democracy (n 42) 69
domestic law. It is the rule of law, its respect for the rights of individuals, and the perception of a fair process which give this model its legitimacy.\textsuperscript{49}

There is a demand that the rules be legitimate, not only in emanating from established authority, but also in the manner of formulation, in a way they are applied, and in their fidelity to agreed-upon institutional purposes \ldots The obligation to obey has some relation to the quality of the rules and integrity of their administration.\textsuperscript{50}

Perceptions of legitimacy increase cooperation through reliance on feelings of responsibility and obligation.\textsuperscript{51} Legitimacy is the basis of police action in democratic societies.\textsuperscript{52} In an attempt to deal with terrorism, states have developed complex legal frameworks. The criminal justice model not only neutralises individual threats but has ‘symbolic, denunciatory functions which strengthen faith in societal values. The idea that justice can better be achieved in the context of executive measures is implausible’.\textsuperscript{53}

Reconciling the war and criminal justice models is difficult as there are political, legal, and policy implications which may jeopardise the policy of criminalisation.\textsuperscript{54} The extended criminal justice model acknowledges this difficulty, and according to Pedahzur and Ranstorp it is probably the most adopted strategy.\textsuperscript{55} Walker notes that the state should be empowered to act in defence of its interests because democracy is not meant to be a suicide pact.\textsuperscript{56} In an emergency, the ECHR allows for derogations when there is a continuing and viable threat, limiting emergency powers and ensuring they are proportionate to the threat. Governments are not, however, given carte blanche because derogations can be challenged in the courts and certain rights are absolute.\textsuperscript{57}

\textsuperscript{50} Justice Tankebe, ‘Public Confidence in the Police Testing the Effects of Public Experiences of Police Corruption in Ghana’ (2010) 50 British Journal of Criminology 296
\textsuperscript{51} Tom Tyler, ‘Enhancing Police Legitimacy’ (2004) 593 Annals of the American Academy of Political and Social Science 84, 84
\textsuperscript{52} Tankebe (n 50)
\textsuperscript{54} Feldman (n 15) 468
\textsuperscript{55} Pedahzur and Ranstorp (n 4) 3
\textsuperscript{56} Walker, \textit{Blackstone’s Guide to the Anti-terrorism Legislation} (n 53) 15

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The extended criminal justice model allows the state, under certain circumstances, to infringe civil liberties. This falls outside normal criminal justice practices. Executive measures are regulated by law and must be relevant to the threat, accountable, and constitutional. Walker notes that the only correct counterterrorism policy should be ‘consistent with the rule of law and proportionate response’. The war on drugs demonstrates that counterterrorism is not the only instance where the extended criminal justice model has been used. Pre-emption remains necessary to avoid the loss of life.

Special anti-terrorism measures have given the police more powers. Adjusted judicial processes and special courts have been established to deal with suspected terrorists. Crelinsten calls this the elasticity of the criminal justice model. Drawing the line between political violence and criminality is difficult because they could both stem from political motives. It is because of these adaptations that the pure form of the criminal justice model is insufficient, and attempts are being undertaken to strengthen counterterrorism efforts. The adaptations centre on pre-emption and net widening to avoid harm to the public and effectively tackle individuals who may be involved on the fringes of terrorism or who represent a future threat. The extended criminal justice model does not deviate from the rule of law because special measures within domestic law allow for governmental and judicial oversight. However, executive measures usually deviate from liberal democratic principles and at times violate civil liberties. ‘It has primarily been via deformations of the criminal justice system that liberal democracies have moved away from the rule of law and democratic acceptability.’ Examples of special measures include internment in Northern Ireland, the establishment of special courts in France and

58 Walker, Blackstone’s guide to the anti-terrorism legislation (n 53) 309
60 Paul Finkleman, ‘The Second Casualty of War: Civil Liberties and the War on Drugs’ (1993) 66 Southern California Law Review 1389
61 Walker, Blackstone’s guide to the anti-terrorism legislation (n 53) 23
62 Crelinsten (n 5)
64 Ronald Crelinsten and Alex Schmid, ‘Western Responses to Terrorism: A Twenty – five Year Balance Sheet’ (1992) 4 Terrorism and Political Violence 307
65 Crelinsten (n 5) 399
Spain, and the limitation of defendants’ rights in Germany. Many of these features are found in CONTEST and in the American led ‘war on terror’.

After a period of clear distinction between policing and war, internal and external security is merging.\textsuperscript{66} Liberty is no longer the limit of security as the line between the two blurs. But if liberty becomes the condition of security, security has no limits.\textsuperscript{67} Governments attempt to legitimise exceptional measures with reference to the new threat of terrorism. Coordination and cooperation become the new paradigm and new structures are put into place, forging a closer working relationship between police, intelligence services, and international partners.\textsuperscript{68}

Within the extended criminal justice model, executive measures strengthen the ability of the police and judiciary to deal with terrorism. If deemed necessary for the protection of the public, executive measures may deviate from democratic and human rights principles. The law limits executive measures to extreme circumstances, while the responsible agencies are accountable to the judiciary and the government. As with the other two models, the root causes of radicalisation and terrorism are insufficiently dealt with. However, unlike the war model, both criminal justice models offer the legitimacy of the rule of law. The extended criminal justice model also allows for the adoption of executive measures into the domestic legal framework to strengthen police and judicial powers, and improve their ability to tackle terrorism.

\textbf{2.4 The American ‘war on terror’}

To illustrate the stark difference between these two approaches, and to highlight the innovativeness of CONTEST, it is helpful to examine the American ‘war on terror’. The former Foreign Secretary David Miliband states that ‘the phrase gives a false

\begin{itemize}
\item David Bayley, ‘The Police and the Political Development in Western Europe’ in \textit{The formation of National states in Europe} (Princeton University Press 1975)
\item Barry Buzan and others, \textit{Security: A New Framework for Analysis} (Lynne Rienner Publishers Inc 1998)
\item D Bigo, ‘When Two Become One. Internal and External Securitisation in Europe’ in Morten Klestrup and Michael Williams (eds), \textit{International relations theory and the politics of European integration: Power, security and community} (Routledge 2000)
\end{itemize}
idea of a unified global enemy, and encourages a primarily military reply’. The ‘war on terror’ rhetoric was not used by many other nations. Surprisingly, the American legislative response to terrorism after 9/11 was ‘mild compared to the responses of other democracies’. The US government took different approaches domestically and internationally.

The international approach is based on risk elimination and is represented in the political rhetoric of the Bush administration, which declared the attacks of 9/11 an ‘act of war’, and used phrases such as ‘good versus evil’, ‘fighting for freedom’, and ‘axis of evil’. The Obama administration toned down the rhetoric, but not the underlying assumptions or the sense of imperative in the war against terrorism. … Far from being trapped in the Bush narrative, Obama has always shared its core assumptions … he was a true believer in the war against terrorism. Indeed, his key criticism of the Bush administration was not that it was giving too much emphasis to terrorism in its foreign policy, but that it allowed itself to be distracted from the ‘real’ war on terror by invading Iraq.

The Bush administration’s narrative cast jihadi terrorists as ‘the heirs of fascism, totalitarianism and Nazism’. This political rhetoric based on manichaeism, a perspective of the world as black and white, has galvanised the present conflict and cast terrorists as adversaries. Such views are reciprocated with Al Qaeda casting the fight as a cosmic struggle against the great Satan. If politicians are to be believed, this is not a political feud, and with both sides perceiving the conflict as one between good and evil, the outcome must be the extermination of one of the antagonists. Terrorism is seen through the prism of the cold war, an outlook which has influenced contemporary US counterterrorism strategy.


70 Kent Roach, The 9/11 Effect: Comparative Counter-Terrorism (Cambridge University Press 2011) 162


72 Trevor McCrisken, ‘Ten Years on: Obama’s War on Terrorism in Rhetoric and Practice’ (2011) 87 International Affairs 781, 786, 800


74 Ian Buruma and Avishai Margalit, Occidentalism: A Short History of Anti-Westernism (Atlantic Books 2004) 107

75 Schelling (n 25) 5
terrorism as a threat to our way of life, is to stop it, eliminate it, and destroy it where it grows.’77

Many believe that the New York terror attacks in 2001 were the opening scenes of the unfolding ‘war on terror’, which eventually led to the invasions of Afghanistan and Iraq. Tens of thousands of civilian lives have been lost during these campaigns.78 Despite perceptions, the ‘war on terror’ has not been a one-tier counterterrorism strategy. Rather, it is a twin track approach to counterterrorism, and a continuation of previous American policy. The ‘war on terror’ is a combination of military and international collaboration abroad, with criminal justice agencies at the forefront domestically.79 Prior to 9/11, the US was relatively restrained in the use of military force as an expression of its counterterrorism strategy.80 Exceptions include the 1986 air strikes in Libya, a response to the bombing of a Berlin discothèque frequented by American soldiers,81 and a number of strikes against targets in Sudan and Afghanistan in response to terrorist attacks on American embassies in Kenya and Tanzania by Al Qaeda.82

After 9/11, pre-emptive military intervention, extraordinary rendition, and images of torture in places such as Guantanamo Bay and Abu Ghraib characterise the ‘war on terror’.83 Such practices, Duffy argues, violate international law.84 Wilkinson notes that ‘there is much greater danger of military overreaction that undermines the values of the rule of law and the protection of human rights, which democracies have a duty to uphold’.85 The US government has adopted ‘a revised legal regime … loosening restrictions on security agencies, [hoping to] yield consequential anti-terror

76 Bruce Hoffman, ‘Is Europe Soft on Terrorism?’ [1999] Foreign Policy 62, 64
80 Michele Malvesti, ‘Explaining the United States’ Decision to Strike Back at Terrorists’ (2001) 13 Terrorism and Political Violence 85
82 Hoffman (n 76)
84 Duffy, The ‘War on Terror’ and the Framework of International Law (n 32) 441
85 Wilkinson, Terrorism Versus Democracy (n 42) 91
benefits’. This strategy utilises a combination of military forces, security agencies, and law enforcement bodies to fight terrorism both domestically and abroad.

Despite political rhetoric and active military interventions, the US has repeatedly shown that its criminal justice agencies are capable of pursuing terrorists through the criminal justice system. For example, the perpetrators of the 1993 World Trade Center bombings were pursued through the courts. Since 9/11, individuals involved in forty-six terror plots between 2001 and 2009 have been successfully prosecuted. The last few years have revealed both a sharp demarcation between the purposes of the police and the armed forces, and convergence between criminal justice and military practices within American society. The NSA has conducted warrantless electronic surveillance of enemies both in the US and abroad. Chesney and Goldsmith conclude that there has been a convergence between the military and criminal justice detention models.

Convergence itself has helped flesh out the contours of a more appropriate model, but the … ultimate unpredictable nature of the convergence process is no receipt for sustainable reform.

Although the rhetoric around the ‘war on terror’ seems to have disappeared under Obama, military interventions continue. These interventions, which include drone attacks, have killed and injured tens of thousands and form part of the US’s counterterrorism strategy abroad.

In the long term, the ‘war on terror’ has undermined America’s reputation and cast doubts on the legitimacy of the war approach. Although the US counterterrorism strategy contains aspects of both the war and the extended criminal justice models,

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86 Campbell and Campbell (n 46)
87 Wilkinson, *Terrorism Versus Democracy* (n 42) 62
88 Wilkinson, *Terrorism Versus Democracy* (n 42)
89 *United States of America V Ramzi Ahmed Yousef* [2003] (note)
91 Campbell and Campbell (n 46)
93 Chesney and Goldsmith (n 46) 1132
the growing perception that certain aspects are based on military power and commercial interests has led to an escalation of violence and increased sympathy towards extremists.  

Despite US government efforts to use a combination of criminal justice agencies and the military, the overarching perception is that the US is leading a war. The US approach fails to address causes of radicalisation and terrorism because it is based on risk elimination. Also, US policy illustrates the effects which military interventions can have on perceptions of legitimacy. The fundamental rights of ordinary civilians are disregarded, strengthening extremism. ‘The current practices are unprecedented and they conflict with the legal values reflected in established principles of extradition, refugee and human rights norms.’

2.5 The British experience
Throughout its colonial history to the present day, various British governments have dealt with political violence in the UK and its territories and protectorates. Military interventions and the use of violence and torture were common practice across parts of the British Empire and its territories such as Palestine, Kenya, Malaysia, Cyprus, and Aden. Current military operations in Afghanistan could give one the impression that the British government continues to use a war approach to tackle terrorism. However, the British government rejected the rhetoric and actions related to the ‘war on terror’ such as renditions, torture, and Guantanamo Bay. In contrast to Iraq, the counter-insurgency operations in Afghanistan were backed by UN Security Council Resolution 1368. Unlike the US, the British government acknowledged its obligations to the Geneva Conventions in both conflicts, as outlined in CONTEST.

96 Malvesti, ‘Explaining the United States’ Decision to Strike Back at Terrorists’ (n 80)
97 Joan Fitzpatrick, ‘Rendition and Transfer in the War Against Terrorism: Guantanamo and Beyond’ (2003) 25 Loyola of Los Angeles International and Comparative Law Review 457, 491
98 Susan Carruthers, Winning Hearts and Minds: British Governments, the Media and Colonial Counter-Insurgency, 1944-1960 (Leicester University Press 1995) 171; Walker, ‘Clamping Down on Terrorism in the United Kingdom’ (n 59)
99 Miliband (n 69)
101 HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (HMSO 2009) 76
During the uprising in Malaya in the 1950s and 1960s, the British government developed an approach which attempted to capture the 'hearts and minds' of the people.\(^\text{102}\) Jackson points out that the hearts and minds campaign was as much about creating fear as it was about winning the social and economic battle.\(^\text{103}\) Force was still used systematically, and the campaign was akin to imposing an armed coup.

Different rules applied in Northern Ireland, a country whose political status fell between not-quite-Empire and not-quite-England. The approach in Northern Ireland bridged the hearts and minds campaign in Malaysia with the contemporary policy of Prevent. Since the partition of Ireland, UK governments have increased legislation to give criminal justice agencies more powers to tackle terrorism in Northern Ireland.\(^\text{104}\)

With the growing political violence in the country in the 1970s, the military was deployed to support the police within a civil power framework.\(^\text{105}\) At first the military was seen as neutral, but its role changed from peacekeeping to counter-insurgency.\(^\text{106}\) With the Unionist government too slow to address the grievances of the civil rights movement of the 1960s,\(^\text{107}\) the IRA, whose main objective was to remove the Unionist regime, received growing support from disadvantaged Catholic communities.

As the civilian death toll in the street fighting rose, the Londonderry and Belfast Catholics began to arm themselves and took to the IRA as the only available armed Catholic defence organization.\(^\text{108}\)

Government counterterrorism legislation veered from a militaristic to a criminal justice approach as evidenced by 'internment without trial, inhuman treatment of detainees and lethal confrontations such as the bloody Sunday in 1972 when 13 people ... were shot dead by the Army'.\(^\text{109}\)

\(^\text{103}\) Laura Donohue, The Cost of Counterterrorism: Power, Politics, and Liberty (Cambridge University Press 2008) 49
\(^\text{104}\) Rogelio Alonso, The IRA and Armed Struggle (Taylor & Francis 2007) 3
\(^\text{105}\) Laura Donohue, Counter-Terrorist Law and Emergency Powers in the United Kingdom, 1922-2000 (Irish Academic Press 2001)
\(^\text{107}\) Peter Neumann, Britain’s Long War (Macmillan Palgrave 2003)
\(^\text{108}\) Wilkinson, Terrorism Versus Democracy (n 42) 28
\(^\text{109}\) Walker, ‘Clamping Down on Terrorism in the United Kingdom’ (n 59) 1138
Hickman et al. argue that from the 1970s onward, British anti-terror legislation, government policies, and negative media coverage led to the isolation of Irish communities in Britain. Large numbers were arrested, interrogated, and released without charge. Broad stop-and-search powers at ports and airports allowed the state to gather intelligence. Coercion and repression were dominant features of the government’s approach, a far cry from policing by consent.

A criminal justice centred approach was adopted as a result of the Diplock review in the 1970s. Special powers remained available to the security services in Northern Ireland, but military numbers continued to decrease from their peak in 1992. An integral part of the government’s counterterrorism strategy was intelligence gathering. Informants were given protection even at the cost of civilian lives. Political prisoners were deliberately turned into common criminals and a veiled dirty war continued well into the 1990s. Even after the Good Friday agreement and the diminishing army presence, all PSNI officers routinely carry firearms.

Although less coercive force was used during the hearts and minds campaign in Northern Ireland than in Malaya, many interventions were still illegitimate and counterproductive. Although the military was there to support the civil authorities, its use of excessive force could be seen as undermining police primacy. The government’s counterterrorism strategy in Northern Ireland included aspects of the war and extended criminal justice models. Although the strategy required a strong degree of cooperation from some of the local population (the Unionist), the

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110 Mary Hickman and others, “‘Suspect Communities’? Counter-Terrorism Policy, the Press, and the Impact on Irish and Muslim Communities in Britain’ (London Metropolitan University 2011)
111 Paddy Hillyard, Suspect Community: People’s Experience of the Prevention of Terrorism Acts in Britain (Pluto 1993)
112 Walker, ‘Clamping Down on Terrorism in the United Kingdom’ (n 59) 1157
113 Martin Melaugh and others, ‘Background Information on Northern Ireland Socety - Security and Defence’ (CAIN Web Service, 2013)
115 Donohue, The Cost of Counterterrorism (n 103) 10
116 Ingram and Harkin (n 114)

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importance of addressing inequality between the communities was belatedly recognised.\textsuperscript{120}

Unless ... trust, confidence and respect of the people are won by the government and the security forces the chance of success is greatly reduced. If the people support the government and the security forces the insurgents become isolated and cut off from their supplies, shelter and intelligence.\textsuperscript{121}

Security operations and the penetration of Loyalist groups and the Provisional IRA, as well as political and economic reforms, led to the Good Friday agreement.\textsuperscript{122} As part of the agreement, and the decommissioning of weapons by the IRA, a number of powers such as justice and policing have devolved to Stormont. The British government also repealed the Government of Ireland Act 1920.\textsuperscript{123} This has led to relative peace in Northern Ireland. However, the unpredictable implementation of constitutionalism in Northern Ireland diminished the success of establishing Britain’s legitimacy.\textsuperscript{124}

Since the 1970s, the focus in Great Britain turned from domestic to international terrorism and circled back to 9/11 and the legislation it has spawned.\textsuperscript{125} However, the Terrorism Act 2000 was introduced prior to 9/11 to deal with the rise of jihadi terrorism abroad, which suggests that the government was not entirely caught by surprise. This Act of Parliament forms the basis for further counterterrorism legislation introduced in the years following 9/11. Legislation such as the Terrorism Act 2006 was hurriedly introduced to tackle the ‘new’ threat of domestic jihadi terrorism.\textsuperscript{126} Referred to as the politics of the last atrocity, it represents a reaction to the public outrage about terrorist attacks in the US and the UK.\textsuperscript{127} Until 2003, the UK was a safe haven for Islamic extremists and its supporters.\textsuperscript{128} With the risk of home-grown jihadi terrorism, new legislation shifted from reactive to proactive

\begin{itemize}
  \item \textsuperscript{120} Neumann, \textit{Britain’s Long War} (n 107) 183
  \item \textsuperscript{121} Dixon (n 119) 364
  \item \textsuperscript{122} Peter Taylor, \textit{The Provos: The IRA and Sinn Fein} (Bloomsbury Publishing 1998)
  \item \textsuperscript{123} Northern Ireland Office, ‘Implementation of the Good Friday Agreement’ (HMSO 2001)
  \item \textsuperscript{124} Neumann, \textit{Britain’s Long War} (n 107)
  \item \textsuperscript{125} Walker, ‘Clamping Down on Terrorism in the United Kingdom’ (n 59) 1142
  \item \textsuperscript{126} Ian Cobain, ‘London Bombings: The Day the Anti-Terrorism Rules Changed’, \textit{The Guardian} (7 July 2010) <http://www.guardian.co.uk/uk/2010/jul/07/london-bombings-anti-terrorism> accessed 5 April 2013
  \item \textsuperscript{127} Michael Humphrey, \textit{Politics of Atrocity and Reconciliation: From Terror to Drama} (Routledge 2002)
\end{itemize}
policing and risk management. Public safety has taken precedence over the gathering of evidence.\textsuperscript{129}

The 1996 Lloyd Report sets out four main principles which contemporary counterterrorism legislation should consider. ‘(i) Legislation should be aligned as close as possible to criminal law. (ii) A balance between security and liberty is attained, meaning that additional powers should only be introduced when there is sufficient need. (iii) Additional powers should have additional safeguards. (iv) Legislation should comply with Britain’s international law obligations.’\textsuperscript{130} The report led to the Terrorism Act 2000, which replaced the Northern Ireland (Emergency Provision) Act 1973 and the Prevention of Terrorism Act 1974.\textsuperscript{131} Its aim was to launch a more unified and permanent regime reflecting a move towards dealing with international terrorism.\textsuperscript{132} Both Labour’s 2008 National Security Strategy,\textsuperscript{133} and the coalition’s NSS are committed to the rule of law and to upholding civil rights.\textsuperscript{134}

In 2003, CONTEST united different elements to tackle terrorism including criminal justice and other central government agencies. After the London bombings in 2005, there was a shift within CONTEST which widened preventative efforts.

There is an acknowledgement that the rather blinkered approach to recognising causal factors and providing supporting material to justify particular threat responses, characterised by the years of the Blair-Bush partnership, was both wrong and unhelpful. Secondly, and more importantly, there is the belated recognition that: Communications are a vital part of our work on counter-terrorism, CONTEST depends for its success on partnerships. The partnership ... depends on openness and trust, both of which depend upon accurate communications about the threat and responses.\textsuperscript{135}

\textsuperscript{128} Peter Clark, ‘Learning from Experience – Counter Terrorism in the UK Since 9/11’ (Metropolitan Police, 2007) <http://content.met.police.uk/News/DAC-Peter-Clarks-speech-on-counter-terrorism/1260267589755/1257246745756> accessed 13 May 2010  
\textsuperscript{129} Walker, ‘Clamping Down on Terrorism in the United Kingdom’ (n 59) 1142  
\textsuperscript{130} Lloyd Report, ‘Inquiry into Legislation Against Terrorism’ (HMSO 1996) para 3.1  
\textsuperscript{131} Walker, Blackstone’s guide to the anti-terrorism legislation (n 53)  
\textsuperscript{132} Walker, ‘Clamping Down on Terrorism in the United Kingdom’ (n 59) 1142  
\textsuperscript{134} Cabinet Office, ‘The National Security Strategy of the United Kingdom’ (HMSO 2008)  
\textsuperscript{135} Frank Gregory, ‘An Evaluation of Revision to the UK Counter-Terrorism Strategy with a Special Focus on the CBRNE Threat’ (Real Instituto Elcano 2009)
The London bombings challenged the notion of the archetypical terrorist. The line between friend and foe blurred. There was a sudden realisation that the foe was no longer an outsider but possibly a neighbour, a colleague, or friend. The London bombings also seem to have been a catalyst for a substantial shift in government responses to terrorism. Recent decades have seen a gradual integration of all aspects of counterterrorism, including prevention, protection from attacks, and attack preparation, into one strategy, CONTEST. This strategy acknowledges that a one-tier approach to terrorism is no longer sufficient, partly because the threat of terrorism comes from British communities. That said, CONTEST is still dominated by counterterrorism policing, mirroring the extended criminal justice system. War model aspects, particularly the use of the military, do not feature in CONTEST. CONTEST is a domestic strategy and does not include military strategies abroad such as Afghanistan.

### 2.6 The CONTEST strategy

Unlike previous counterterrorism strategies, CONTEST takes a more holistic approach. It unites various aspects related to terrorism and the possible aftermath of a terrorist attack. Unlike the ‘war on terror’, the aim of CONTEST is to pre-emptively reduce the risk of terrorism, ‘so that people can go about their normal lives, freely and with confidence’.

Despite changes by the coalition government, CONTEST’s structure remains unchanged. Unless stated, any further references to CONTEST and Prevent refer to its 2011 version. There is an emphasis on anticipatory risk and the proactive countering of terrorism because the risks of mass casualties are unacceptable. It is therefore necessary to stop terrorists before they achieve their objectives. Based on the rule of law, CONTEST widens the traditional boundaries of the criminal justice system through, for example, the proliferation of precursor

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137 David Omand, Securing the State (Hurst & Co Publishers 2010)
138 HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 101)
criminal offences.\textsuperscript{141} The coalition government has made some changes such as repealing the section 44 stop-and-search policy and replacing it with more limited powers.\textsuperscript{142} Other measures such as control orders have also been replaced with Terrorism Prevention and Investigation Measures (TPIMs).\textsuperscript{143} Walker argues that some executive measures are rather excessive; nevertheless, they remain an integral part of the CONTEST strategy.\textsuperscript{144}

The 2009 version of CONTEST acknowledges that winning over Muslim communities is essential to reducing the threat of terrorism.\textsuperscript{145} CONTEST assumes that disregarding the rule of law and individual rights may alienate communities which are vital to the prevention process, leading to conflict and mistrust with authorities. Upholding human rights has become a central part of CONTEST.\textsuperscript{146} Although the concept of \textit{Prevent} is not entirely new, previous UK counterterrorism strategies have mainly focused on \textit{Pursue}, and to a limited extent \textit{Protect} and \textit{Prepare}.

The reason for the inclusion of \textit{Prevent} is that terrorism motivated by fringe movements within Islam poses a significant threat to the public because self-starting groups and individuals are more difficult to detect through conventional methods.\textsuperscript{147} Indeed, \textquote{religion?extremism has ... become the most powerful motivational and ideological basis for groups engaged in terrorist activities}.\textsuperscript{148} As Walker points out, the next terrorist may be our neighbour.\textsuperscript{149} Other factors such as conflict and instability, aspects of modern technology, a persuasive ideology, and radicalisation continue to enable terrorist groups to grow and operate.\textsuperscript{150}

\begin{flushright}
\textsuperscript{141} Walker, \textit{Blackstone’s guide to the anti-terrorism legislation} (n 53) 212
\textsuperscript{143} Terrorism Prevention and Investigation Measures Act 2011
\textsuperscript{144} Walker, \textit{Blackstone’s guide to the anti-terrorism legislation} (n 53)
\textsuperscript{145} HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 101)
\textsuperscript{146} HM Government, ‘CONTEST: The United Kingdom’s Strategy for Countering Terrorism’ (n 1)
\textsuperscript{147} ibid
\textsuperscript{148} Ekaterina Stepanova, \textit{Terrorism in Asymmetrical Conflict: Ideological and Structural Aspects} (Oxford University Press 2008) 5
\textsuperscript{149} Walker, \textquote{‘Know thine enemy as thyself’: Discerning friend from foe under anti-terrorism laws”} (n 136)
\textsuperscript{150} HM Government, ‘CONTEST: The United Kingdom’s Strategy for Countering Terrorism’ (n 1) 9
\end{flushright}
It is intent on inflicting mass casualties without warning, motivated by a violent extremist ideology, and exploits modern travel and communications to spread through a loose and dangerous global network.\textsuperscript{151}

The government and media reinforce this message, perpetuating the stereotypical image of jihadi terrorists.\textsuperscript{152} Over the last decade, policymakers and the media have framed jihadi terrorism as a new phenomenon, introducing laws that rely on the arguments of the novelty of the threat while ignoring past lessons.\textsuperscript{153} ‘Linguistically, the adjective \textit{new} does not depict phenomena that are unprecedented. Rather, it tends to be used in the context of evolutionary change.’\textsuperscript{154} This matter is often ignored, as new laws are rushed through, often ignoring the root causes of terrorism, past lessons, and the contribution of the state in creating conditions in which terrorist actions by non-state actors occur.\textsuperscript{155}

Although integral aspects of CONTEST are based on the extended criminal justice model, CONTEST provides a broader approach to counterterrorism, bringing together counterterrorism policing, prevention, protection, and coordinated responses in the event of a terrorist attack. Building on Garnett’s arguments, CONTEST focuses its attention on a purely rational level, on the ‘reasonable, conscious, artful behaviour motivated by the cold calculated interested; and … at the level that examines the participations in a conflict in all their complexity’.\textsuperscript{156} Within this strategy, \textit{Prevent, Protect,} and \textit{Prepare} supplement \textit{Pursue}, addressing problems which cannot be tackled by security services or the criminal justice agencies.

\textbf{2.6.1 The Prevent policy}

The concept of \textit{Prevent} is not entirely new. A community-based approach to counterterrorism formed a cornerstone of the approach taken in Northern Ireland in the later years of the conflict, and was brought back to centre stage after the 7/7

\begin{footnotesize}
\textsuperscript{151} HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 101) Foreword
\textsuperscript{152} Frank Furedi, \textit{Invitation to Terror: Expanding the Empire of the Unknown} (Continuum 2007)
\textsuperscript{153} Alexander Spencer, ‘Questioning the Concept of “new Terrorism”’ (2006) 8 Peace Conflict & Development 1, 24
\textsuperscript{154} Peter Neumann, \textit{Old and New Terrorism} (Polity 2009) 12
\textsuperscript{155} Richard Jackson and others (eds), \textit{Critical Terrorism Studies: A New Research Agenda} (Routledge 2009)
\textsuperscript{156} John Garnett, ‘Strategic Studies and Its Assumptions’ in John Baylis and others (eds), \textit{Contemporary Strategy} (2nd edn, Routledge 1987)
\end{footnotesize}
The Prevent Review has taken Prevent back to its 2003 origins by separating the prevention of extremism from preventing extremism leading to terrorism. The objectives of the revised Prevent policy are to ‘(i) respond to the ideological challenges of terrorism and the threat we face from those who promote it; (ii) prevent people from being drawn into terrorism and ensure that they are given appropriate advice and support; and (iii) work with sectors and institutions where there are risks of radicalization which we need to address’.\textsuperscript{158} Two key objectives of the previous version have been either sidelined or dropped altogether. These are ‘increasing resilience of communities to violent extremism, and addressing the grievances which ideologies exploit’.\textsuperscript{159}

It falls to the Integration Strategy, published by the DCLG, to tackle extremism, while dealing with grievances has been removed from Prevent by the government altogether.\textsuperscript{160} There has also been a shift in language. The Prevent Review no longer uses the term ‘violent extremism’, stating that it is too broad. Instead, it refers to ‘extremism’, with Prevent focusing on extremism which leads to terrorism.\textsuperscript{161} However, extremism is defined in such broad terms and with reference to ambiguous British values that its use becomes as meaningless as violent extremism. At the same time, it allows the government to class as extreme those who oppose its policies.\textsuperscript{162}

The Prevent Review acknowledges that other forms of extremism, such as right-wing extremism need tackling, but Prevent focuses on jihadi terrorism because it poses the greatest risk to the UK’s national security at the present time.\textsuperscript{163}

The government envisions an approach where a partnership of local authorities and the police takes the lead in close conjunction with central government departments. Other agencies are brought in if needed.\textsuperscript{164} The new maxim is ‘communities defeat

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\textsuperscript{157} Rachel Briggs, ‘Community Engagement for Counterterrorism: Lessons from the United Kingdom’ (2010) 86 International Affairs 971
\textsuperscript{158} HM Government, ‘Prevent Strategy’ (HMSO 2011) 7
\textsuperscript{159} HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 101) 80
\textsuperscript{160} Department for Communities and Local, ‘Creating the Conditions for Integration’ (HMSO 2012)
\textsuperscript{161} HM Government, ‘Prevent Strategy’ (n 158)
\textsuperscript{162} Joshua Skoczylis, ‘Keep Your Friends Close and Your Enemies Closer. The Prevent Review, a Missed Opportunity?’ (European Society of Criminology Conference, Vilnius, Lithuania, 2009)
\textsuperscript{163} HM Government, ‘Prevent Strategy’ (n 158) 15
terrorism’.\textsuperscript{165} Initiatives such as the Radical Middle Way, initiated under the old \textit{Prevent} strategy, brought together authoritative voices to speak to Muslim communities in the UK and abroad.\textsuperscript{166} These projects engaged in topics such as Islamic theology, terrorism, and citizenship.\textsuperscript{167} Other initiatives included creating young peoples' forums across the UK, increasing citizenship education at mosques, the promotion of Islamic studies in higher education, and the creation of a Muslim board to articulate an understanding of Islam in Britain.\textsuperscript{168}

The revised policy, however, makes clear that the government will no longer engage with groups espousing extremism, even non-violent forms such as the Street Project in East London.\textsuperscript{169} Rather, the \textit{Review} shifts preventative efforts to interventions, targeting those at risk of radicalisation through the improvement of information sharing. \textit{Prevent} is meant to act as an early warning system,\textsuperscript{170} identifying those engaged in extremism through ever increasing involvement of government agencies, and private and voluntary sector organisations, such as the Department of Health and universities.\textsuperscript{171}

The aim is to support mainstream voices and undermine extremist ideologies by collaborating with Muslim scholars and other faith groups.\textsuperscript{172} Since its inception, the \textit{Prevent Review} has placed even more emphasis on working with universities to tackle extremism on campuses, while closing the gap in Islamic studies.\textsuperscript{173} Trained police officers develop contacts with Muslim communities, helping them deal with issues of extremism. Other schemes include young Muslim consultative groups which create space for individuals to voice their concerns and contribute to policy

\textsuperscript{165} Rachel Briggs and others, ‘Brining It Home: Community-Based Approach to Counter-Terrorism’ (Demos 2006)
\textsuperscript{166} HM Government, ‘Preventing Violent Extremism: A Strategy for Delivery’ (HMSO 2009) 4
\textsuperscript{167} Radical Middle Way, ‘Information, Guidance & Expression’ (no date)
\textsuperscript{168} <http://www.radicalmiddleway.co.uk/topics> accessed 8 June 2010
\textsuperscript{169} HM Government, ‘Preventing Violent Extremism: A strategy for delivery’ (n 166)
\textsuperscript{170} Clive Walker and Javaid Rehman, ‘“Prevent” Responses to Jihadi Extremism’ in Victor Ramraj and others (eds), \textit{Global Anti-Terrorism Law and Policy} (2nd edn, Cambridge University Press 2011)
\textsuperscript{172} HM Government, ‘CONTEST: The United Kingdom’s Strategy for Countering Terrorism’ (n 1)
development. The *Prevent* policy promotes shared values and a broader debate about citizenship rights and responsibilities. It attempts to ‘distil attractive rallying points for the potentially disaffected and emphasis[es] that Britishness is no enemy’ to Islam.\(^\text{175}\)

Under the Labour government, *Prevent* work was linked with community cohesion and integration. The *Review* has moved the tackling of non-violent extremism to the integration strategy, but acknowledges that the success of *Prevent* relies on community engagement.\(^\text{176}\) The *Review* challenges those who do not support fundamental British values, however ambiguous they may be. Briggs raises a number of concerns about how proportionality is ensured, and whether Muslims will be held to standards that are not expected of others within wider British society.\(^\text{177}\) *Prevent* has changed from a policy which attempted to work with communities and to some extent allowing them to tackle extremism, to a policy which is primarily aimed at identifying those at risk of radicalisation and putting formal interventions in place. The promulgation of special offences represents a ‘false and extravagant presumption about the ability of harsh criminal law to stop terrorism’.\(^\text{178}\) Such a tactic serves political, symbolic, and denunciatory functions.\(^\text{179}\) This, Walker and Rehman argue, has led to net-widening, policing and demonising trivial behaviour seen as a risk factor, focusing on Muslim communities, and the creation of a surveillance state.\(^\text{180}\) The perception of *Prevent* as another gimmick to gather intelligence about Muslim communities through local services, Kundnani argues, generates a lack of trust in the programme and state authorities.\(^\text{181}\)

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\(^{173}\) HM Government, ‘Prevent Strategy’ (n 158) \\
\(^{174}\) HM Government, ‘Preventing Violent Extremism: A strategy for delivery’ (n 166) 7 \\
\(^{175}\) Walker and Rehman (n 170) \\
\(^{176}\) HM Government, ‘Prevent Strategy’ (n 158) 44 \\
\(^{177}\) Briggs, ‘Community engagement for counterterrorism’ (n 157) 975 \\
\(^{179}\) Clive Walker, Terrorism and the Law (Oxford University Press 2011) 252 \\
\(^{180}\) Walker and Rehman (n 170) \\
\(^{181}\) Arun Kundnani, Spooked: How Not to Prevent Violent Extremism (Institute of Race Relations 2009)
2.6.2 The Pursue policy

Pursue is the criminal justice tier of CONTEST. Counterterrorism policing actions often have a direct and indirect effect on the delivery of Prevent, and how communities perceive counterterrorism in general. Its purpose

is to stop terrorist attacks in this country and against our interests overseas. This means detecting and investigating threats at the earliest possible stage, disrupting terrorist activity before it can endanger the public and, wherever possible prosecute those responsible.¹⁸²

Intelligence is vital to this work stream. ‘Close dialogue between the police, security and intelligence agencies is the basis of successful counterterrorism work.’¹⁸³

Because of the nature of jihadi terrorism, everyone is treated as a potential suspect, particularly individuals within Muslim communities.¹⁸⁴ Police operations and executive actions are often intelligence-led and allow the police and the security services to identify, monitor, and disrupt potential terrorist plots. ‘The embedded nature of terrorist risk seems to demand the application of all-risk security and policing measures, such as stop-and-search powers.’¹⁸⁵ These powers are often linked to intelligence rather than evidence-gathering. All-risk policing presumes that risk could come from anywhere and is not ‘exclusively raised by non-citizens or other obvious “outsiders” traditionally considered most in need of scrutiny’.¹⁸⁶ There is a danger that insufficient intelligence may lead to actions based on information which is vague or even haphazard.

The risk posed by terrorism has led to a more pre-emptive approach; consequently, pursuit now includes prevention.¹⁸⁷ There is the possibility that this approach forestalls ‘risks, [and] competes with and even takes precedence over responding to wrongs done’.¹⁸⁸ Legislation potentially criminalises behaviour which may be construed as potentially dangerous and supportive of terrorism. Trigger offences,

¹⁸² HM Government, ‘CONTEST: The United Kingdom’s Strategy for Countering Terrorism’ (n 1) 45
¹⁸³ HM Government, ‘CONTEST: The United Kingdom’s Strategy for Countering Terrorism’ (n 1)
¹⁸⁴ Walker, “‘Know thine enemy as thyself”: Discerning friend from foe under anti-terrorism laws’ (n 136) 130
¹⁸⁶ ibid 122
¹⁸⁷ Lucia Zedner, ‘Fixing the Future? The Pre-Emptive Turn in Criminal Justice’ in Bernadette McSherry and others (eds), Regulating Deviance: The redirection of criminalisation and the futures of criminal law (Hart Publishing 2009) 37
such as s. 57 and s. 58 of the Terrorism Act 2000, are aimed at preventing more serious terror-related activities. This approach ignores broader social and environmental factors. Walker argues that the introduction of pre-emptive laws would not be supported outside a time of crisis. A fine balance needs to be struck to avoid abuse of the powers given to police and security services to uphold the lives and liberty of citizens. Anti-terror laws should not be used to victimise, stifle freedom of speech, or undermine privacy because of the communities’ and individuals’ ethnicity or religious views.

Pursue measures include TPIMs, which have replaced control orders, data mining; port controls; and stop-and-search powers. These measures can be used to gather intelligence as an alternative to the criminal justice process, bypassing trial proceedings. Intelligence is not necessarily synonymous with evidence used in judicial proceedings. CONTEST argues that non-prosecution options need to be available to disrupt plots before they take place, even if this means jeopardising a successful prosecution.

The UK government has rejected even the terminology of the war on terror and claims instead that prosecution is – first, second and third – the government’s preferred approach when dealing with suspected terrorists. By 2015, the government aims to improve the ability to prosecute and deport those suspected of terrorist offences. In addition, it is working on improving judicial proceedings so that these are better able to handle sensitive and secret material to ‘serve the interests of both justice and national security’. This is because conflict between protecting the public and securing convictions sometimes arises, especially when terrorism plots are disrupted early in an investigation.

189 Jude McCulloch and Sharon Pickering, ‘Pre-Crime and Counter-Terrorism Imagining Future Crime in the “War on Terror”’ (2009) 49 British Journal of Criminology 628, 629
190 Walker, ‘Clamping Down on Terrorism in the United Kingdom’ (n 59) 1147
193 ‘Terrorism Prevention and Investigation Measures Act’ (2011)
194 Walker and Rehman (n 170)
195 Gregory (n 135)
196 Clark (n 128)
197 Walker, Blackstone’s guide to the anti-terrorism legislation (n 53) 5
198 HM Government, ‘CONTEST: The United Kingdom’s Strategy for Countering Terrorism’ (n 1) 45
These measures, as well as laws pertaining to non-disclosure, have been criticised for their austerity, disregard of the due process of law, and their potential to discriminate and alienate. The use of s. 44 stop-and-searches has raised concerns about targeting Asian males, increasing racial and ethnic tensions, and creating barriers of trust between Muslim communities and the police. In 2010 the European Court of Human Rights declared s.44 stop-and-searches incompatible with the ECHR.

Pursue attempts to combine effective intelligence gathering with democratic accountability. Responsibility and accountability provide two moral cornerstones for public service in a democracy. Walker notes that the idea that justice can be better achieved in the context of executive measures is implausible. Security and human rights are not opposites and should be protected rather than infringed upon, even in times of emergency. Pursue, although the dominant pillar of CONTEST, relies on the other three P’s. Particularly, it relies on Prevent in order to stop individuals from becoming radicalizing and going down the path of terrorism.

2.7 Is CONTEST innovative?

CONTEST is innovative as it goes beyond the boundaries of traditional counterterrorism strategies by successfully combining the extended criminal justice model with prevention, protection, and preparedness. CONTEST acknowledges that it cannot achieve its objectives without the support of local communities in which extremism is rooted. Because the threat has shifted from abroad to British communities, gaining local support in the process has become more important. CONTEST combines the reactive elements of the extended criminal justice system with a preventative element.

200 Gabe Mythen and others, ‘“I’m a Muslim, but I’m Not a Terrorist”: Victimization, Risky Identities and the Performance of Safety’ (2009) 49 British Journal of Criminology 736, 739
201 Gillan and Quinton v UK App no 4158/05 (ECHR 12 January 2010)
203 Harold Gortner, Ethics for Public Managers (Praeger 1991)
204 Walker, Blackstone’s guide to the anti-terrorism legislation (n 53) 210
206 Pedahzur and Ranstorp (n 4)
Winning in a conflict does not have a strictly competitive meaning; it is not winning relative to one’s adversary. It means gaining relative to one’s own value system; and this may be done by bargaining, mutual accommodation, and by avoidance of mutually damaging behaviour. … Concepts like deterrence, limited war, and disarmament, as well as negotiations, are concerned with the common interest and mutual dependence that can exist between participants in a conflict.\footnote{207}

CONTEST acknowledges that military interventions abroad and criminalisation alone cannot solve the problems of extremism and terrorism. \textit{Prevent} attempts to deal with the issue of extremism, although there has been an unfortunate return to its 2003 version which is more aligned with \textit{Pursue} and is about streamlining the gathering of information. The Home Affairs Committee stated that

\textit{prevention} - that is, stopping people from supporting or embracing violent extremism of whatever kind - is not solely a function of a counter-terrorism strategy, but in fact must be regarded as part of a much wider approach to attitudes and attitudinal change.\footnote{208}

The \textit{Review} has separated community cohesion from \textit{Prevent}, and focuses on extremism that leads to terrorism.\footnote{209} Nevertheless, CONTEST remains innovative because it continues to include \textit{Prevent}, a policy which aims to divert people from the criminal justice system altogether through target intervention and community engagement.\footnote{210} To gain support from Muslim communities, the government needs to maintain the ‘moral high ground’ and tackle injustices and grievances both here and abroad.\footnote{211} In the long term, \textit{Prevent} allows local authorities and the police to build bridges with communities, and to develop capabilities to protect them from extremism.\footnote{212}

\section*{2.8 The implications of innovation: Tensions within CONTEST and Prevent}

The inclusion of \textit{Prevent} has caused tensions within the CONTEST strategy. These tensions appear at a number of different levels such as the interdepartmental/inter-institutional level, between \textit{Prevent} and \textit{Pursue}, and within \textit{Prevent} itself. Tensions

\begin{footnotesize}
\begin{enumerate}
\item Schelling (n 25) 5
\item Home Affairs Select Committee, ‘Project CONTEST: The Government’s Counter-Terrorism Strategy’ (HC 212 of 2008-09, HMSO 2009) 10
\item HM Government, ‘Prevent Strategy’ (n 158)
\item HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 101) 91
\item Briggs, ‘Community engagement for counterterrorism’ (n 157) 973
\end{enumerate}
\end{footnotesize}
arise between the performance-orientated facets of policy and the facets which encourage the breakdown of segment boundaries in pursuit of public service improvement.\(^{213}\) Tensions also arise between national and local priorities about how much discretion local authorities should be given.\(^{214}\) Tensions within CONTEST are not limited to inter-institutional antagonisms, and have arisen between policymakers, senior management, and frontline staff. ‘The policy delivered … is most often immediate and personal’,\(^{215}\) but there are many different stages which are usually ‘played out in arenas far removed from the daily life of neighbourhood residents’.\(^{216}\)

Policy process is fluid and traverses a set of stages. Any policy must be conceived, agendas set, and alternatives excluded, before it can be accepted by senior management and implemented by frontline staff.\(^{217}\) And there is always the impact of the policy to consider. There is no simple top-down effect, and intentions do not always have the desired outcomes.\(^{218}\)

The role of counterterrorism policing is characterised and based around complex and wider ranging special legislation which emphasizes intelligence-gathering and pre-emptive intervention in order to combat the anticipatory risk of terrorism. Special laws augment policing powers, alter criminal justice processes, institute loosely worded criminal offences, and offer administrative alternatives to criminal justice, such as detention without trial and control orders.\(^{219}\)

This style of policing undermines the perception of legitimacy of the police and other state authorities due to its lack of transparency, accountability, and, at times, disregard of human rights.\(^{220}\) Policing style affects community response. For example, communities with high social bonding capital, which is prominent in many

\(^{212}\) Garry Hindle, ‘Policing Terrorism in the UK’ (2007) 1 Policing 38, 39  
\(^{215}\) Michael Lipsky, Street-Level Bureaucracy: Dilemmas of the Individual in Public Services (Russell Sage 1980) 8  
\(^{216}\) Lipsky (n 215)  
\(^{218}\) Adam Crawford, ‘Making Strategic Choices in Developing a Research Design’ (2010)  
\(^{219}\) Walker and Rehman (n 170) 254  
\(^{220}\) David Bayley and David Weisburd, ‘Cops and Spooks: The Role of Police in Counterterrorism’ in David Bayley and others (eds), To Protect and To Serve (Springer New York 2011)
Muslim communities, respond negatively to Pursue-style policing.\(^ {221} \)
Not only does this style of policing undermine the perception of legitimacy, it has a negative effect on these communities’ relationship with the wider society, affecting integration and cohesion work. The lack of community engagement negatively affects neighbourhood policing and intelligence operations, and impairs the ability to gather local intelligence.\(^ {222} \)

According to a House of Commons Select Committee report, prior to the Review, there is logic behind combining Pursue and Prevent into one strategy. However, ‘the current breadth of focus of Prevent – from community work to crime prevention – sits uncomfortably within a counterterrorism strategy’.\(^ {223} \) This recommendation was accepted by the Review, which separated community cohesion from counterterrorism. Traditional pursuit tactics alone are no longer appropriate when dealing with extremism which may be embedded within local communities. The support of Muslim communities is vital to the overall success of CONTEST. There is pressure from the government to bring about the organisational changes needed to integrate Prevent into neighbourhood policing and local authority approaches to crime prevention.\(^ {224} \)

Local crime prevention partnerships have existed for some time.\(^ {225} \) A similar approach is needed if Prevent is to be successful. Social institutions such as the police ‘mould and constrain the actions and attitudes of individuals that constitute them’.\(^ {226} \) Sampson et al. note that the police are often enthusiastic proponents of the multi-agency approach, but prefer to set the agenda and dominate forum meetings, ignoring the multi-agency framework when it suits them.\(^ {227} \) Masculine action-orientated roles, such as chasing criminals, are given priority over prevention. Such

\(^ {222} \) Hickman and others (n 110)
\(^ {223} \) Communities and Local Government Select Committee, ‘Preventing Violent Extremism: Sixth Report of Session 2009-10’ (HMSO 2010) 3
\(^ {224} \) Home Office, ‘From Neighbourhood to National’ (HMSO 2008) 24
\(^ {225} \) Nick Tilley and Ross Homel (eds), ‘Developmental Crime Prevention’ in Handbook of Crime Prevention and Community Safety (Willan 2005)
\(^ {226} \) Adam Crawford, The Local Governance of Crime: Appeals to Community and Partnerships (Oxford University Press 1997) 95
\(^ {227} \) Alice Sampson and others, ‘Crime, Localities and the Multi-Agency Approach’ (1988) 28 British Journal of Criminology 478, 491
attitudes may affect inter-agency collaboration efforts, particularly on sensitive issues such as counterterrorism.\textsuperscript{228} This is reflected by Sir Norman Bettison: ‘I am very clear that if \textit{Prevent} were left to the Police it would fail … because the police have got to undertake the full gamut of the four Ps.’\textsuperscript{229} The blurring of the boundaries between \textit{Pursue} and \textit{Prevent} gives the impression that all community work within Muslim communities is linked to counterterrorism objectives, and ‘there is always the potential for those different responsibilities to be confused’.\textsuperscript{230}

The aims of \textit{Pursue} and \textit{Prevent} represent another source of potential conflict.

Given the dependence of democracies upon the mobilization of the masses, both at the political and the practical levels, care must be taken to avoid alienating the public by counter-terrorism measures that appear disproportionate or senseless.\textsuperscript{231}

Public perception is that counterterrorism measures focus almost exclusively on Muslim communities, which are often already stigmatised.\textsuperscript{232} \textit{Prevent} work depends on these communities.\textsuperscript{233}

There is a demand that the rules be legitimate, not only in emanating from established authorities, but also in the manner of their formulation, in the way they are applied, and in their fidelity to agreed-upon institutional purposes … [The] obligation to obey has some relation to the quality of the rules and the integrity of their administration.\textsuperscript{234}

\textit{Prevent} is based on voluntary community participation, which is more reliable than coerced cooperation and does not depend on the authorities’ effective application of incentives or sanctions.\textsuperscript{235} Counterterrorism policing must ensure that police and government actions do not undermine \textit{Prevent}'s legitimacy because it depends on community engagement and participation.\textsuperscript{236}

Conflicts exist within \textit{Prevent}. There are politicians and policymakers who believe that the state should not engage with those who hold extreme views which oppose British values.

\textsuperscript{228} Crawford, \textit{The Local Governance of Crime} (n 226) 134
\textsuperscript{229} Communities and Local Government Select Committee (n 223) 53
\textsuperscript{230} ibid
\textsuperscript{231} Walker, ‘Clamping Down on Terrorism in the United Kingdom’ (n 59) 1147
\textsuperscript{232} Communities and Local Government Select Committee (n 223) 10
\textsuperscript{233} HM Government, ‘Prevent Strategy’ (n 158)
\textsuperscript{234} Philip Selznick, \textit{Law, Society and Industrial Justice} (Transaction Publishers 1969) 29
\textsuperscript{236} Tyler, ‘Enhancing Police Legitimacy’ (n 51) 84
If we leave the field clear to extremists, without engagement at all we embolden them and undermine our own objectives. With groups that call for or support terrorist acts ... there is no room whatsoever for debate, only vociferous opposition. ... Those extremist groups that engage in democracy ... are doing so for political tactic. 237

Blears’ view is shared by many across the political spectrum including Prime Minister Cameron. 238 Others argue that it is precisely these groups that need to be engaged because they often offer the best antidotes to Al Qaeda inspired propaganda. 239 This debate further erodes the rights of the already economically deprived Muslim communities because the press and the state scrutinise their actions. These communities are the new folk devils, the enemy within, 240 and at times are excluded from mainstream society.

Collective identities are defined negatively; that is to say against others. We recognize ourselves as *us* because we are different from *them*. ... Collective identities are based not on what their members have in common – they may have very little in common except not being the *others*. 241

Patterson argues that most people choose to belong to a certain group: ‘It is a choice predicated on the strongly held, intensely conceived belief that the individual has absolutely no choice but to belong to that specific group.’ 242

Alienating Muslim communities leads to heightened identification with the wider Muslim community in Britain and abroad. The plight of Muslim communities in Afghanistan, Iraq, and Pakistan becomes the plight of the collective Muslim identity, the Ummah. 243 At the same time it becomes harder for Muslim communities to see themselves as British because they are portrayed as outsiders by the media. 244 ‘Whether responsible Muslims are the same thing as politically or religiously

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239 Communities and Local Government Select Committee (n 223) 84
moderate Muslims is an on-going tension within Prevent. ²⁴⁵ CONTEST homogenises Muslim communities, despite all of the ethnic and religious divisions which exist within them. ²⁴⁶ Greer sees such views as a stumbling block. ²⁴⁷ These perceptions strengthen the collective Muslim identity and lead to the exclusion of Muslims, which is at times self-imposed, from the mainstream. ²⁴⁸ Media coverage and the occasional encounter with the police serve as constant reminders of Muslim identity, leading to marginalisation, the loss of trust in public institutions, and an unwillingness to engage with the police and authorities. ²⁴⁹ This reinforces the false notion that one’s identity must come first because collective identities are social constructions. ²⁵⁰

Despite its importance, Prevent’s budget is meagre compared to the other three Ps. However, funds are needed to protect the national infrastructure and to conduct difficult and lengthy investigations.

In the overall scheme of public spending and even within CONTEST itself, Prevent is relatively small beer. Nevertheless it is enormously sensitive and important politically, and this is why it deserves close attention ... ²⁵¹ Kundnani believes that Prevent is simply another tool used to alienate Muslim communities. He views it as an ideological tool, used to win the hearts and minds of these communities with the help of pro-government Muslim organisations, rather than a tool to prevent extremism. ²⁵² ‘The push for Britishness causes alienation. We become the other. We need to be studied, managed, and contained. Every conference we go to on Prevent frames things this way.’ ²⁵³ Some studies find merit in this

²⁴⁴ Timothy Ash, ‘What Young British Muslims Say Can Be Shocking - Some of It is Also True’ (the Guardian, 2006) <http://www.guardian.co.uk/commentisfree/2006/aug/10/comment.race> accessed 25 January 2010

²⁴⁵ Paul Thomas, Responding to the Threat of Violent Extremism - Failing to Prevent (Bloomsbury 2012) 79

²⁴⁶ HM Government, ‘CONTEST: The United Kingdom’s Strategy for Countering Terrorism’ (n 1)


²⁴⁸ Thiel (n 199)

²⁴⁹ Briggs and others (n 165) 31

²⁵⁰ Hobsbawn (n 241) 41


²⁵² Kundnani (n 181)

²⁵³ ibid
view. However, Kundnani’s sample size is inadequate to objectively cover both sides of the argument. He focuses on dissenting voices and overgeneralises his findings. Despite its flaws, Prevent is a step forward because it aims to tackle extremism. Issues with community identities remain unaddressed, while local authorities’ knowledge of their local communities is patchy at best. Community engagement is central to an effective counterterrorism strategy. Sustaining an effective response is impossible without the trust and partnership of the affected Muslim communities. Although budget cuts were predictable, with the coalition government consequently reshaping a number of aspects within Prevent, local authority and community partnerships remain essential tenets of the UK’s counterterrorism strategy.

2.9 Conclusion

Successful strategies must go beyond military and/or criminal justice solutions and include legal, political, economic, and ideological dimensions. Such strategies address the complexity of the problem and acknowledge that casting terrorists as the personification of evil is often counterproductive. Garnett argues that any strategy should have two-tiers, one to deal with the rational level of the actors and the other to deal with the actors in all their complexities. Neither the war nor the extended criminal justice model has been successful in stopping radicalisation, and there remains the ever-present threat of terrorism. The ‘war on terror’ has particularly alienated Muslim communities worldwide, increasing the potential for terrorist recruitment. Many of these movements, Burke argues, are ‘rooted in social, economic and political contingencies’. There must be an acknowledgement that war and criminal justice approaches are simply not enough to defeat terrorism. Any terrorist organisation and its associated ideology which has anchored itself in society,

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254 Basia Spalek and others, ‘Police-Muslim Engagement and Partnerships for the Purpose of Counter-Terrorism: An Examination’ (University of Birmingham 2009)
255 Rachel Briggs, ‘7 July Bombings Five Years on: Is There Still a Role for Communities in Tackling Terrorism?’ (Royal United Services Institute, no date) <http://www.rusi.org/go.php?structureID=commentary&ref=C4C331519B8C90> accessed 25 July 2010
256 Briggs, ‘Community engagement for counterterrorism’ (n 157) 976
257 Edward Carr, The Twenty Years’ Crisis 1919-1939: An Introduction to the Study of International Relations (Palgrave Macmillan 2001) 85
258 Garnett (n 156)
claiming to correct prevailing grievances, will not just wither away because of harsh
criminal measures or reforms. Ignoring real or perceived grievances achieves little.
Rather, institutional responses should place a high priority on communication in
order to counteract prevailing extremist ideologies so that the state is able to fulfil
one of its primary functions, namely that of generating a reasonable degree of
security.\textsuperscript{260}

CONTEST attempts to combine the reactive aspects of the criminal justice model
with prevention, within criminal justice itself and beyond. It is innovative precisely
because it draws together all aspects related to counterterrorism, streamlining these
aspects into one policy. Unlike the ‘war on terror’, which focuses on risk elimination,
CONTEST focuses on managing down the risk. CONTEST is about ‘promoting the
values on which this society depends, whichever government is in power, and there
is more about that than counter-terrorism … it can so easily get lost in the wash’.\textsuperscript{261}

The inclusion of \textit{Prevent} has led to tensions between the different organisations
involved. ‘Coordination across government … is very difficult to achieve’,\textsuperscript{262} and a
number of tensions relating to policy process, organisations, communities, and
authorities have been identified.

\begin{quote}
A fundamental flaw of \textit{Prevent} was that it never maintained a clean separation
between counter-radicalization and counter-terrorism, and that as a
consequence, it became to be regarded as an instrument for ‘spying’ on Muslim
communities.\textsuperscript{263}
\end{quote}

The coalition government has attempted to remove this flaw by separating
community cohesion from counterterrorism prevention. Only time will tell if this will
be successful. Several studies suggest that there are tensions between the delivery of
\textit{Pursue} and \textit{Prevent} and the impact they have on Muslim communities. These studies
suggest that certain actions taken within \textit{Pursue} and \textit{Prevent} undermine the
confidence of Muslim communities and their perception of legitimacy.\textsuperscript{264} Other
studies suggest that the opposite is true and that \textit{Prevent} has increased levels of trust

\begin{thebibliography}{9}
\bibitem{259} Jason Burke, \textit{Al-Qaeda: The True Story Of Radical Islam} (IB Tauris 2007) XXV
\bibitem{260} Kundnani (n 181)
\bibitem{261} Communities and Local Government Select Committee (n 223) 10
\bibitem{262} ibid 19
\bibitem{263} Peter Neumann, \textit{Preventing Violent Radicalization in America} (Bipartisan Policy Center 2011) 22
\bibitem{264} Suraj Lakhani, ‘Preventing Violent Extremism: Perceptions of Policy from Grassroots and
Communities’ (2012) 51 The Howard Journal of Criminal Justice 190
\end{thebibliography}
towards the police in Muslim communities. Further research is needed to examine the impact of national and local tensions on Prevent delivery. Despite these tensions, CONTEST should be seen as a leap forward because it is much more holistic than previous approaches. The Prevent Review shows that the coalition government remains committed to the ideas of Prevent, acknowledging it as a long-term solution, rather than a short-term fix.

Chapter 3: Key concepts and tensions which affect CONTEST and Prevent

3.1 Introduction

There are key concepts which underpin and affect CONTEST, and in particular Prevent and Pursue. Terrorism, policing, prevention, and communities are examined in this chapter. Most articles and books about terrorism start by defining it; this chapter is no different. The chapter then examines how social, political, and legal constructions of terrorism have shaped British counterterrorism legislation and policy. CONTEST policy plays an important role in re-enforcing the social construction of terrorism, and acts as an agent to legitimise the government’s response to jihadi terrorism. The legal construction is important because it provides CONTEST with a framework in which the police and other agencies can act to combat terrorism. This chapter argues that terrorism’s framework is not abstract, and that it is the law through its agents which has a real impact on the ‘lived realities’ of Muslim communities in the UK. The second concept is policing which is vital to Pursue. Police and policing are not synonymous. Policing is much broader, and this chapter examines its different aspects. How communities are policed affects their perceptions of legitimacy and procedural fairness, and influences the trust placed in government authorities. Prevent relies on the help of local Muslim communities to tackle violent extremism. This chapter argues that because of low levels of trust in the police and other state authorities, it becomes much harder to successfully deliver Prevent. This chapter then examines the concept of prevention and what it is. There are various approaches to prevention. Currently, the police and CONTEST rely mainly on secondary prevention, which targets at-risk groups and individuals. This can be problematic because it singles out communities and essentially labels them as the ‘other’. It is also important to look at the concept of communities. This discussion focuses on the construction of Muslim communities in Britain and the effects that CONTEST has on them. Finally, the chapter discusses the tensions which arise between policing, prevention, and communities, and how these affect Prevent and Pursue.

3.2 Terrorism and extremism: Political, legal, and social constructions

People assume an intuitive understanding of what terrorism is. However, many lack a
concrete, precise, and explanatory definition of the term ‘terrorism’.\(^1\) Although terrorism, just like crime, may appear to be a natural class of human action and behaviour, this is an artificial categorisation. Terrorism, as crime, is a social, political, and legal construction. Therefore, the concept of terrorism is constructed from the cultural, social, and political context. If the context changes so does its definition. This means that terrorism is a value-laden concept with multiple meanings based on the dominant social, cultural, and political values of society.\(^2\) The concept of terrorism is shaped by public perceptions, its representation in the media, and government policy, all of which reinforce or reshape cultural norms and perceptions, which in turn influence social culture and the perceived risks to its norms and values. To better understand the tensions within CONTEST, and between Prevent, Pursue, and Muslim communities, it is imperative to establish how the UK government frames terrorism and why this is important.

The phrase ‘one man’s terrorist is another man’s freedom fighter’ crops up in most debates about terrorism.\(^3\) It highlights the banality of the concept, relying on the perception and construction of the context and the individual’s relationship with it rather than the actual event in question.

Alexander the Great … asked him: ‘How dare you molest the sea?’ ‘How dare you molest the whole world?’ The pirate replied, ‘Because I do it with a little ship only, I am called a thief; you doing it with a great navy are called an emperor.’\(^4\)

St Augustine’s tale illustrates the dichotomy which exists while accentuating that it is ultimately the more powerful who are able to brand the actions of the less powerful as criminal or terrorist. Through a hegemonic process, the media feeds the dominant frame of what terrorism is to the public, who tacitly agree to the categorisation, acting as if it actually exists.\(^5\) Such frames create a new reality, a reality which is constructed rather than natural, and a reality which can be reshaped. Thus, differentiating between criminal and terrorist behaviour is an artificial differentiation

\(^1\) Pippa Norris and others (eds), *Framing Terrorism: The News Media, the Government and the Public* (Routledge 2003) 5
determined by a certain degree of perspectivation. Searle sees such objects as ontologically subjective though epistemologically objective. To some degree a line can be drawn between the social, political, and legal construction of any given subject. To assume, however, that these are completely auto-poetic and can be divorced from each other is a false assumption because each influences, and is influenced by, the other.

Social construction does not just refer to things, kinds, and facts but also to our beliefs about them. Acknowledging that terrorism is a social construction allows one to expose the way in which social forces shape beliefs about this concept and about the type of people who engage in this type of behaviour.

A frame gives to an object its place in space and separates it at the same time from its environment. … A frame thus gives structure to both an object and the way the object is perceived.

Where the frames are placed is critical because their boundaries define and shape what is and is not acceptable. Further, these frames can become powerful symbols to identify with and share for social purposes. Because of their manufactured nature, frames are subject to change over time and context. ‘Reality’ is shaped by man’s conception of certain actions, objects, and theories which give meaning to, and formulate, our experiences. These social constructions and frames draw on the Durkheimian notion of the collective conscience and the assumptions that all members of society share common morals, values, and, more importantly, cultural knowledge. There is the additional assumption that differences can be reconciled through legitimate and institutional means. ‘Consensual views of society represent society as if there were no major cultural or economic breaks, no major conflicts of interest between classes and groups.’ These frames generally reinforce social rule and the ‘elite consensus’. The elite generally dominate the ‘marketplace of ideas’ and

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are therefore in the position of shaping and reshaping political and social realities as they perceive them. Freedom of opinion often gives way to the hidden forces of the ‘free market’, which can be as powerful as the hand of the state.\textsuperscript{14} The role of the media is critical in shaping social realities.\textsuperscript{15} Koch writes that journalists in need of sources often rely on official sources and therefore function as tools to legitimise the views of the ‘elite consensus’.\textsuperscript{16} To a certain extent, the role of the media has been challenged by the Internet, which empowers the less affluent and powerless within society.\textsuperscript{17} The Internet has also allowed those engaged in terrorism and criminal activities to publish and disseminate their message to the public.\textsuperscript{18} An in-depth examination is, however, outside the scope of this chapter. Suffice to say, both the media and Internet have the power to disseminate, distribute, and shape frames on a national and international scale. The symbols which are created inspire and give meaning to activities whether individual or collective. These activities can then be utilised as rallying points by government, the media, and social and community groups and/or individuals, giving meaning to new or established frames.\textsuperscript{19}

The dichotomy of the freedom fighter shows that there is no consensual view and that obtaining one is nearly impossible. To quote Tucker: ‘Above the gates of hell is the warning that all that enter should abandon hope. Less dire but to the same effect is the warning given to those who try to define terrorism.’\textsuperscript{20} Counterterrorism policies are based on the social and legal constructions of terrorism, which, as mentioned, contain a certain amount of bias towards the dominant social culture. Glossing over this and imposing a one-size-fits-all approach may cause tension when implementing such policies. By relying on certain frames and symbols, it is possible to construct terrorism and make it appear black and white. Such frames were frequently used by the Bush administration, promoting an ‘us versus them’ approach.

\textsuperscript{15} Michael Gurevitch and Mark Levy (eds), \textit{Mass Communication Review Yearbook} (Sage 1985) 19
\textsuperscript{16} Tom Koch, \textit{The News as Myth: Fact and Context in Journalism} (Greenwood Press 1990) 110
\textsuperscript{17} Bharat Mehra and others, ‘The Internet for Empowerment of Minority and Marginalized Users’ (2004) 6 New Media & Society 781, 781
\textsuperscript{18} Timothy Thomas, ‘Al Qaeda and the Internet: The Danger of “Cyberplanning”’ (2003) 33 Parameters 112
\textsuperscript{19} Robert Wuthnow and others, \textit{Cultural Analysis: The Work of Peter L. Berger, Mary Douglas, Michel Foucault, and Jürgen Habermas} (Routledge 1984) 37
\textsuperscript{20} David Tucker, \textit{Skirmishes at the Edge of Empire: The United States and International Terrorism} (Praeger 1997) 51
and creating the misconception that there are no grey areas. Such constructed ‘realities’ can reinforce the government’s message, providing a convenient excuse to blame ‘undesirable’ groups in a time of crisis, such as the marginalised, ethnic minorities, youths, or immigrants. In the case of terrorism, there is a danger that the ‘usual suspects’, Asians and particularly Muslim youths, are labelled extremists or even terrorists because of their ethnicity and faith.

The qualities of terrorism are determined by cultural, social, and political context and a perception about the identity of the perpetrators. Although the notion of terrorism appears black and white to many, the term remains highly subjective and has aggressive connotations. The connotations constitute a ‘value judgment about the perpetrator of the alleged act and about the circumstances of their actions’. To ‘identify someone as a terrorist is to render judgment on them, not simply to make a discovery’. This social and political construction has a real impact on people’s perceptions about certain individuals, religions, and communities, and influences their ‘lived reality’. Labelling a certain action or actor as terrorist carries strong normative overtones; the construction of such a reality is also an intensely political contest. These social and political forces also impact the legal construction of the same concept. The rule of law has the power to influence and shape the lived reality of individuals and communities who are perceived to be involved in terrorist-related activities. Communities and individuals experience this through the intrusion of state agencies into their communal and private spheres.

The social and legal aspects are hard to divorce from each other. Although they influence each other, they are also auto-poetic. As Smart points out, the power of the law depends on the capacity of the legal discourse to construct itself and generate

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22 Nicos Poulantzas, State, Power, Socialism (Verso Books 2000)
23 Clive Walker, ‘The Legal Definition of “Terrorism” in United Kingdom Law and Beyond’ [2007] Public Law 331, 332
25 Paul Wilkinson, Political Terrorism (Macmillan 1974) 24
28 Norris and others (n 1)
‘truths’ which are impervious to critical scrutiny from other perspectives. This holds true with social and political constructions also. Although the law may be able to solve legal matters, it is not well placed to deal with the issues which arise in the social, cultural, political, or economic spheres. A contested legal construction, for example, may create more problems within the social and political realm than it solves. This does not, however, influence the drip effect of public opinion into a legal construction and the reinforcement of social constructions through the law, particularly as the law and policy affect real communities and individuals.

3.3 Shaping terrorism through law and policy

Framing terrorism, like crime, is therefore a process whereby perceptions are constructed, and criminal laws are enacted and then administered by the state.

As well as the specific legal controversies, there is a more deep-seated political problem inherent in the task of defining ‘terrorism’. Powerful polities have long sought to exercise hegemonic control over the depiction of emergencies. The law is a tool used by polities to qualify and categorise certain behaviour as acts of terrorism or crime, and to affect behaviour in relation to these definitions. In some sense, this process strengthens the legitimacy and authority of the state, allowing it to establish official policies in the name of the common good. The framing of terrorism is linked with the imperative of legitimising the authority of the state, and this ‘construction is typically adopted discursively by the state to represent threats against its sovereignty’. Legislation frames the issues, whereas government policies ensure that these frames are interpreted, shaped, and administered. These issues are different but interrelated. As St Paul asserted two thousand years ago: ‘I had not known sin, but by the law: for I had not known lust, except the law had said, Thou shalt not covet.’ Although the concept of terrorism may already exist as a social concept, it is the law which enables the government to develop policies and react to the perceived threats against society and the state. The law formalises and institutionalises terrorism and crime, thereby shaping and associating certain types of

29 Carol Smart, *Feminism and the Power of Law* (Routledge 1989)
30 Walker, ‘The Legal Definition of “Terrorism” in United Kingdom Law and Beyond’ (n 23) 332
31 Norris and others (n 1) XV
32 Quinney (n 11)
33 Annamarie Oliverio, *The State of Terror* (State University of New York 1998) 27
34 Romans 7:7 (King James Bible, 1769)
behaviour with them.\textsuperscript{35} Figure 3.1, illustrates the intricacies of how terrorism and extremism is shaped and framed by society, the media, and government institutions.

\begin{figure}[h]
\centering
\includegraphics[width=\textwidth]{figure3.1.png}
\caption{Framing and shaping terrorism and extremism}
\end{figure}

Once legally defined, the consequences become real. Special powers are bestowed upon government agencies such as the police and other criminal justice professionals. Stigmatisation and the use of these powers affect the lives of those at the receiving end of the new policies.\textsuperscript{36} Rather than separating legal and social constructionism, it is important to acknowledge that the legal construction of any given concept harnesses social forces, which in turn help shape the legal construction and public policy. In a sense, the law reinforces and legitimises the public’s perception of terrorism. As Figure 3.1 shows, government agendas, policy, and the law are influenced by public opinion and the dominant social culture. Policy and legislation reinforce through social perceptions and by the media gradually shape/reshape public perceptions of issues through the ‘marketplace of ideas’, which

\textsuperscript{35} Jerome Michael and Mortimer Jerome Adler, \textit{Crime, Law and Social Science} (K Paul, Trench, Trubner & co ltd 1933)

\textsuperscript{36} Quinney (n 11)
generally rely on an ‘elite consensus’.\textsuperscript{37}

This thesis is particularly interested in how British legislation and policy shapes terrorism. How terrorism is framed differs from country to country. The official definition is outlined in section 1 of the Terrorism Act 2000, which states:

(1) Terrorism means the use or threat of action where … (b) the use of threat is designed to influence the government or an international organization or to intimidate the public or a section of the public, and (c) the use or threat is made for the purpose of advancing political, religious, racial or ideological cause. (2) Actions falls within this subsection if it – (a) involves serious violence against a person, (b) involves serious damage to property, (c) endangers a person’s life, other than that of the person committing the action, (d) creates a serious risk to the health or safety of the public or a section of the public, or (e) is designed seriously to interfere with or seriously disrupt an electronic system.

This broad definition is subject to legal interpretation and underpins the CONTEST strategy. Interpretation takes place within a particular legal context and in relation to the criminal law, which is also a product of political and social engineering and has relevance to law enforcement.\textsuperscript{38} The Act acknowledges the commonly held belief that terrorism is ‘the deliberate creation of fear, usually through the use (or threat of use) of symbolic acts of violence, to influence the political behaviour of target groups’.\textsuperscript{39} Political motivation is the dividing line between criminality and terrorism. This line, however, is vague.\textsuperscript{40} Walker writes that

the core is violence, and terrorism involves violence of a kind which causes terror. … The second aspect is purpose – that a political end is in sight and that can be facilitated through instilling terror.\textsuperscript{41}

With such a broad definition capturing such a wide range of political activities, the immediate danger is that ‘new security measures will find wider application against ordinary criminals who pose a far less serious threat’.\textsuperscript{42} Because of the perceived nature of terrorism, numerous other Acts qualify other terrorist-related behaviour as criminal, providing the criminal justice agencies with powers to tackle it. This, as Reiner points out, also shapes practices of punishment with precursory offences often carrying ‘draconian’ sentences.\textsuperscript{43}

\textsuperscript{37} Ginsberg (n 14)
\textsuperscript{38} Mike Maguire and others (eds), ‘Legal Construction of Crime’ in The Oxford Handbook Of Criminology (4th edn, Oxford University Press 2007)
\textsuperscript{39} Peter Neumann, \textit{Old and New Terrorism} (Polity 2009) 25
\textsuperscript{40} Bruce Hoffman, ‘Is Europe Soft on Terrorism?’ [1999] Foreign Policy 62, 23
\textsuperscript{41} Walker, ‘The Legal Definition of “Terrorism” in United Kingdom Law and Beyond’ (n 23) 334
\textsuperscript{43} Tim Newburn and others (eds), ‘Beyond Risk: A Lament for a Social Democratic Criminology’ in
Nevertheless, the definition is vague. Acts of civil disobedience, for example, could technically qualify as acts of terrorism. There should, however, be a clear difference between these two very different acts. Violent actions by student protesters in the winter of 2010 could be considered acts of terrorism under the provided definition, although no one would describe them as such; rather, they are seen as criminal actions by both the media and politicians alike. Paradoxically, although certain actions fall within the official definition of terrorism, they may not be perceived as such. Government policy refines and further qualifies when certain behaviour is linked to terrorism or criminality.

The definition found in the Terrorism Act 2000 lists numerous terrorist offences and provides enhanced powers to the police, security services, and other government agencies. It also provides the legal framework for CONTEST. Moreover, the National Security Strategy (NSS) and CONTEST shape the threat of terrorism because these documents further determine context and what threat is included in the national strategy. One notable example is the reshaping of the CBRN threat in the coalition government’s NSS, which has been replaced with the threat of cyberterrorism. CONTEST, for example, remains relatively silent on the issues of Irish terrorism. The coalition government acknowledges a resurgence of Irish terrorism in its NSS but glosses over this in CONTEST, which remains solely focused on jihadi terrorism. Dominant societal perceptions about jihadi terrorism are reflected in CONTEST and Prevent. This suggests that terrorism has not only fundamentally changed in the last decade or so but that a new form has emerged. This new form of terrorism is cast as international or jihadi terrorism motivated by radical versions of Islam. According to Furedi, such perceptions are commonplace not only amongst policymakers but also among the public. The CONTEST agenda relies on the perception that the current scale of religiously motivated terrorism is unprecedented in militancy and activism, and is indicative of the perception that


47 See: Chapter 3.4

48 Frank Furedi, *Invitation to Terror: Expanding the Empire of the Unknown* (Continuum 2007)
communities and their respective faiths, currently Islam, are at a critical juncture.\textsuperscript{49} CONTEST, and particularly Prevent, assumes that Muslim communities provide violent extremists with the fertile ground needed to spread their seeds. Hence, Prevent aims to work with these communities to combat the spread of such ideologies and discontent. Rhetoric within CONTEST portrays terrorists as criminals who are ‘intent on inflicting mass causalities without warning, motivated by a violent extremist ideology’. Such rhetoric is based on selective interpretations of Islam.\textsuperscript{50} The impression CONTEST gives, therefore, is still one of them versus us, with very little middle ground.

We will also continue to challenge views which fall short of supporting violence and are within the law, but which reject and undermine our shared values and jeopardize community cohesion.\textsuperscript{51} According to Stohl, such views are misconceived because they reinforce the stereotypical image of a terrorist.\textsuperscript{52}

In sum, the context and frames given to specific actions shape the definition of terrorism. These frames are in turn shaped by cultural and social norms which feed into public opinion, government agendas, policy, and the rule of law. At the same time, these frames rely on powerful symbols such as 9/11 and the 7/7 bombings, confirming, shaping, and reinforcing the stereotypical image of a terrorist – the jihadi terrorist. These stereotypes become difficult to challenge because CONTEST and the associated discourses perpetuate the notion that Islam, and by implication Muslim communities in the UK,\textsuperscript{53} are linked to extremism and terrorism. This may have a negative impact on these communities and may even lead to individuals internalising these labels and identifying with extremism according to expectation. The way in which the general public perceives these communities is also affected. As Becker points out, deviance, in this case terrorism, is not a product of bad behaviour per se; rather, deviant behaviour is shaped by society. This means the rules are not universally shared, and change with time and context.\textsuperscript{54} Labelling has less to do with

\begin{footnotesize}
\begin{enumerate}
  \item Magnus Ranstrop, ‘Terrorism in the Name of Religion’ (1996) 50 Journal of International Affairs 41
  \item HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (HMSO 2009)
  \item ibid 87
  \item Michael Stohl, ‘Old Myths, New Fantasies and the Enduring Realities of Terrorism’ (2008) 1 Critical Studies on Terrorism 5
  \item HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 50)
  \item Howard Becker, \textit{Outsiders: Studies in the Sociology of Deviance} (Free Press 1963)
\end{enumerate}
\end{footnotesize}
culture than the enforcement of a hegemonic discourse. Terrorism – or deviance – is, as Simmons argues, literally in the eye of the beholder, and this is often forgotten. The artificial line between terrorism and criminality is drawn because it goes beyond the accepted norms of social and political agitation within society and its symbolic nature.

3.4 The CONTEST frame – terrorism
CONTEST provides a narrow summary of the history of ‘international terrorism’ and is influential in constructing narratives around terrorism. The term ‘international terrorism’ gives the impression that those engaged in this type of activity operate on an international scale. The boundaries between local and international have become diffused and conceal the fact that many terrorist-related activities in Britain, such as the 7/7 bombing, are carried out by locals. Using international as a prefix distances oneself from national and local problems and shifts the blame. This may result in ignorance of unresolved perceived and real grievances linked to cultural and social issues within British society. The term is political and deflects attention away from Islam while ignoring the fact that the terrorism addressed by CONTEST is fuelled by radical versions of Islam, something which is acknowledged in Prevent. For these reasons, this thesis refers to international terrorism as jihadi terrorism. A speech of the Home Secretary made numerous references to jihadi terrorism, Al Qaeda, and extremism, yet the link to Islam was only implicit. Most people reading CONTEST or listening to the Home Secretary would have understood the implicit message, relying on existing values, attitudes, and old frames.

Frames serve multiple functions for different actors. Political leaders can respond to events and communicate policy priorities simply and effectively by adopting pre-dominate cultural frames to streamline and simplify their message.

The message is clear despite its concealment in politically correct jargon: Islamic and

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55 Marta Bolognani, Crime and Muslim Britain: Race, Culture and the Politics of Criminology Among British Pakistanis (I B Tauris & Co Ltd 2009)
56 Jerry Simmons, Deviants (University of California 1969)
57 Harry Eckstein and Thomas Thornton (eds), ‘Terror as a Weapon of Political Agitation’ in Internal War: Problems and Approaches (Free Press 1964)
58 HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 50)
60 Home Office (n 46)
62 Norris and others (n 1) 5
Muslim communities in Britain are linked to terrorism. An additional reason for referring to jihadi terrorism is because this thesis focuses on Prevent, which is mainly based on Islamic extremism and Muslim communities in Britain. Though not the only threat to Britain’s national security, jihadi terrorism is, according to CONTEST, a major threat.

The roots of the contemporary Islamic movement and its associated ideologies can be traced back to the writings of Ibn Taimiyyah in the thirteenth century. In contrast, CONTEST traces its origins only as far as the more modern writings of Sayyid Qutb, who it states ‘was greatly influenced by the Indian-born Islamist thinker Abul-Ala al Madudi’. CONTEST links jihadi terrorism to the rise of jihadi-inspired violence in Egypt in the 1980s, the rise of the PLO, and the Afghanistan conflict in the early 1980s. The 2011 version of CONTEST does not provide any such background. The PLO is a movement based solely on the liberation of Palestine and which underwent a ‘radical transformation, socially and institutionally, that turned it into an authentic Palestinian national organization’. It is not religiously motivated, and hardly fits the label of ‘Islamist terror’ as CONTEST suggests. From the late 1970s onwards, the PLO actually opposed Islamist groups, whom it viewed as serious political challengers. Gunaratna links the emergence of the current wave of jihadi terrorism to two landmark events – the Islamic revolution in Iran – and the Soviet intervention in Afghanistan – both in 1979, marked the emergence of a contemporary wave of Islamist guerrilla and terrorist groups.

It is these politico-religious groups, especially Islamist groups, who now pose the single biggest threat. CONTEST treats Islamism as a monolithic movement which is

66 HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 50) 22
67 HM Government, ‘CONTEST: The United Kingdom’s Strategy for Countering Terrorism’ (HMSO 2011)
69 Glenn Robinson, Building a Palestinian State: The Incomplete Revolution (John Wiley & Sons 1997) 136
dedicated to violence and terrorism. ‘Despite the global aspirations of the ideology, Islamists have no centre; there is no overall pan-Islamic leadership.’\textsuperscript{71} The jihadi movement is all but monolithic, and the use of violence is not as systematic as CONTEST suggests. Some Islamist groups do indeed resort to violence whereas others do not. Sayyid Qutb, a prominent Egyptian member of the Muslim Brotherhood who demanded the return to salafiyya, the revival of religious reforms based on the Koran which some argue incorporate certain aspects of Western modernity and Marxism,\textsuperscript{72} was tortured and executed under Nasser in 1966, and is seen as one of the most influential thinkers of the contemporary movement.\textsuperscript{73} Co-existence with Western values was seen as undesirable.\textsuperscript{74} The interpretation of his works has given the concept of jihad its modern meaning – waging war as an eternal armed struggle against every obstacle that comes into the way of worshipping God and the implementation of the divine authority on earth … and returning this authority to God and taking it away from rebellious usurpers.\textsuperscript{75}

Qutb's writings form part of the ideological foundation of Al Qaeda and other radical Islamic movements which have adopted his concept, although groups such as the Muslim Brotherhood have been around since the late 1920s.\textsuperscript{76} From the mid-1970s to the 1990s, Islamist groups attempted to islamise their own states, focusing on the ‘near enemy’. Following failed attempts in Egypt to establish an Islamic state, many of them migrated and joined the Mujahedeen in Afghanistan. Many of the Afghan veterans returned causing unrest, or engaged in activities in other conflict zones such as Algeria, Chechnya, and Bosnia.\textsuperscript{77} According to CONTEST, their activities were no longer confined to the Middle East as the bombings of the World Trade Center in 1993 and the attempted attack on the Eiffel Tower in Paris in 1995 show.\textsuperscript{78} But not all saw violence and terror as a means to their stated ends. Over recent years, the Muslim Brotherhood has eschewed violence and is even attacked by Al Qaeda for

\textsuperscript{71} Michael Whine, ‘Islamism and Totalitarianism: Similarities and Differences’ (2001) 2 Totalitarian Movements and Political Religions 54, 60
\textsuperscript{72} Malise Ruthven, Islam in the World (3rd edn, Oxford University Press 2006); Ian Buruma and Avishai Margalit, Occidentalism: A Short History of Anti-Westernism (Atlantic Books 2004)
\textsuperscript{73} Fawaz Gerges, The Far Enemy (Cambridge University Press 2005)
\textsuperscript{74} Norbert G Pressburg, Good Bye Mohammed: Das Neue Bild Des Islam (Lightning Source UK Ltd 2012)
\textsuperscript{75} Sayed Qutb, Milestones (Islamic Book Service 2006)
\textsuperscript{76} Mehdi Mozaffari, ‘What is Islamism? History and Definition of a Concept’ (2007) 8 Totalitarian Movements and Political Religions 17
\textsuperscript{77} Gerges (n 73)
\textsuperscript{78} HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 50)
encouraging people to vote rather than taking part in jihad.\textsuperscript{79} Other groups such as Hizb al-Tahir, an organisation which goes back to the 1950s,\textsuperscript{80} also encourages non-violent ways of achieving its goals. Hizb-al-Tahir espouses extremist Islamist ideology, which strives towards an Islamic caliphate encompassing not only the Muslim world but the entire globe. Its ideological position has led to calls for it to be proscribed because it is seen as a gatekeeper to other, violent, terrorist groups.\textsuperscript{81} The first Afghan conflict provided the backdrop for the formation of further Islamist groups such as Al Qaeda. During the Afghan years, Bin Laden established a large network with many terrorist groups.\textsuperscript{82} Today, Al Qaeda’s ideology is easily available online. In their online magazine \textit{Inspire}, they openly discuss their ideology, promote violent jihad, and praise those who take violent actions in its name.\textsuperscript{83}

The involvement of Western states with autocratic regimes and states with poor human rights' records, and Western military interventions in international conflicts, is glossed over.\textsuperscript{84} Foreign policy, for example, would appear to be a major factor in the radicalisation of the 7/7 bombers. CONTEST avoids the issue of foreign policy, but acknowledges the difficulties of the Iraq war which, it states, have led to insurgency in the region and abroad.\textsuperscript{85} Fundamentalists and groups such as Al Qaeda have exploited conflicts such as Palestine, and the UK’s foreign policy in Iraq and Afghanistan, to spread hatred and garner support for their violent ideologies.\textsuperscript{86} These extremist groups draw upon the ‘language of religion, and its objectives are linked to a religious cause’.\textsuperscript{87} The following extract demonstrates how foreign policy, and other real and perceived grievances, motivated Mohammad Sidique Khan, one of the 7/7 bombers.

\textsuperscript{79} Ian Black, ‘Egypt’s Muslim Brotherhood is a Force the World Can No Longer Afford to Ignore’ (\textit{The Guardian}, 2 June 2011) <http://www.guardian.co.uk/world/2011/feb/06/egypt-muslim-brotherhood> accessed 21 February 2011
\textsuperscript{80} Lorenzo Vidino, ‘Islamism and the West: Europe as a Battlefield’ (2009) 10 Totalitarian Movements and Political Religions 165
\textsuperscript{81} Zeyno Baran, \textit{Hizb Ut-Tahrir Islam’s Political Insurgency} (The Nixon Center 2004)
\textsuperscript{82} Mark Sageman, \textit{Understanding Terror Networks} (University of Pennsylvania 2004)
\textsuperscript{85} HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 50)
\textsuperscript{86} Gerges (n 73)
\textsuperscript{87} HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 50)
Your democratically elected governments continuously perpetuate atrocities against my people all over the world. And your support of them makes you directly responsible just as I am directly responsible for protecting and avenging my Muslim brothers and sisters. Until we feel security, you will be our targets. And until you stop the bombing, gassing, imprisonment and torture of my people we will not stop this fight.\textsuperscript{88}

Conflicts in Afghanistan and Iraq have angered many Muslims, although many other groups and ethnicities also opposed the Iraq war,\textsuperscript{89} providing fertile ground for jihadi ideologies to take root within British communities. ‘Throughout this period, emerging British violent Islamist organizations publicly encouraged participation in violent \textit{Jihad} overseas.’\textsuperscript{90} The July 2005 bombings bear witness that the threat of terrorism is not confined to Al Qaeda as a group. The threat to the UK comes from groups which are either affiliated to, or who have no actual connection to, Al Qaeda.\textsuperscript{91} They see their world threatened by the new \textit{jahiliya} and have adopted the radical jihadist worldview. As freelance operators,\textsuperscript{92} they are willing to cause mass casualties through the use of unconventional weapons such as chemical or radiological devices.

Isolated diaspora communities here in Britain retain bonds with relatives left behind as well as their grievances. The alienation from mainstream British society can lead to the creation of a bond between British Muslims and those who are deprived in war-torn areas, sympathising with them and their grievances, and creating a feeling of kinship.\textsuperscript{93} How CONTEST frames terrorism is therefore important because its work stream affects the target communities, in this case Muslim communities in Britain. How it frames these communities is equally important. Islamic and Muslim communities are framed monolithically, which is problematic; this is misleading and does not capture the broad religious, cultural, or ethical diversity within and between Muslim communities in Britain. CONTEST not only determines the qualities of terrorism but informs the police and other agencies how to police, prevent, and respond to terrorism. This is, as shown later, problematic.

\textsuperscript{88} BBC (n 84)
\textsuperscript{89} Patrick Barkham, ‘Iraq War 10 Years on: Mass Protest that Defined a Generation’, \textit{The Guardian} (15 February 2013) <http://www.guardian.co.uk/world/2013/feb/15/iraq-war-mass-protest> accessed 13 April 2013
\textsuperscript{90} HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 50) 27
\textsuperscript{92} Jason Burke, \textit{Al-Qaeda: The True Story Of Radical Islam} (IB Tauris 2007) 297
\textsuperscript{93} HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 50)
3.5 Policing and the police

Policing and prevention are closely linked and central to CONTEST and Prevent. Understanding these two concepts and how they relate is crucial to understanding the tensions between Pursue and Prevent. Although terrorism adds another dimension to the tensions between these two work streams, these conflicts are not unique to counterterrorism. Rather, conflicts between policing and prevention are projected into the counterterrorism arenas and must be confronted in order to successfully implement a joint policing and prevention strategy. In 1829, Mayne, quoted by Ratcliffe, stated that: ‘The primary objective of an efficient police is the prevention of crime: next that of detection and punishment of offenders if crime is committed. To these ends all of the efforts of the police must be directed.’

Therefore, the starting point for the debate about policing and prevention must be an examination of these concepts and how they are linked. The Oxford English Dictionary states that policing is an activity which concerns itself with the enforcement of rules and regulations. A common misconception is that the police, an institution, and policing are synonymous; they have therefore become conflated.

Police refers to a particular kind of social institution while policing implies a set of processes with specific social functions. ... Policing is arguably a necessity in any social order, which may be carried out by a number of different processes and institutional arrangements. A state-organized specialist police organization of the modern kind is only one example of policing.

According to Weber, the state lays claim to the monopoly of legitimate violence. ‘Whether the modern state’s claim to a monopoly of violence was, in practice, realized through the engine of the police or was rather a highly effective, though illusory, ideological construction is open to questions.’ ‘The threat of the application of this power is linked to a legitimate office created by the normative-legal order of the political community.’ Conflict resolution in the political community is limited, and is determined by the system of the normatively anchored

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94 Jerry Ratcliffe, Intelligence-Led Policing (Willan 2008) 15
powers acquired by the state. Theda Skocpol, ‘Bringing the State Back In: Strategies of Analysis in Current Research’ (Cambridge University Press 1985)

Public policing is one of the defining characteristics of state power, and its institutions are synonymous with the modern state. These powers are not limited to the police. The state, through the institution of the police, lays claim to the monopoly of legitimate violence. Police officers routinely use their powers while enforcing the law and maintaining order. Although activities such as investigating crimes, gathering evidence, and preparing cases for the prosecution have become staples, they also engage in public order maintenance, crime prevention, and traffic regulation.

However, policing is much broader than the police as an institution and encompasses other forms of social control.

Policing is no longer monopolized by the public police, that is the police created by government. Policing is now being widely offered by institutions other than the state, most importantly by private companies … and by communities on a volunteer basis.

Although Sir Robert Peel introduced the police as a preventative force for Britain in 1829, the concept of prevention soon gave way to catching criminals, and the targeting of criminal areas and certain social groups.

The resultant criminal justice infrastructure was built around responding to, processing and seeking to know and correct, its objective – the apprehended offender. Proactive crime prevention had little place, except as an element of lingering general or individual deterrence engendered by the limited prospects of apprehension and punishment for those who transgressed the criminal law.

Neocleus asserts that a police force is a state institution used to consolidate social power and to administer civil society in general, those who have been socially excluded, and the working class. ‘The prime aim of the police has always been...’

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100 Theda Skocpol, ‘Bringing the State Back In: Strategies of Analysis in Current Research’ (Cambridge University Press 1985)
101 Chris Hale, ‘The Criminal Justice System’ in Chris Hale and others (eds), Criminology (Oxford University Press 2005)
104 Eugene McLaughlin, ‘The Origins and Development of the Police’ in Eugene McLaughlin and others (eds), Controlling Crime (Sage 2002)
about "law and order" preservation rather than crime conviction. The same is true within anti-terrorism work. Police powers are not just passive tools used to respond to disorder. According to Neocleus, these powers no longer simply maintain or reproduce order but fabricate and shape it. McLaughlin suggests that a police force is a multi-purpose 24-hour order maintenance service. The traditional image of the police as crime fighters is questionable because non-crime-fighting tasks take up about seventy per cent of their time. The crime-fighting elements fall comfortably into the area of order control and the continuation of the status quo. The idea of the ‘thin blue line’, however, remains firmly embedded in the mind of the public, the media, and even within the occupational self-image and culture of the police. Quoting Reiner, Crawford writes that this organisational subculture is action-orientated and celebrates a macho culture which values crime detection and ‘thief taking, while devaluing preventative work as unglamorous’. Racial prejudice, sexism, and machismo are also common in the police subculture. Such a culture results in resistance to engage in certain crime-fighting tasks, and is at times even reluctance to delegate other policing tasks to ‘inexperienced’ local authorities or volunteer organisations.

Sir Robert Peel’s notion of preventative policing is only one of the paradigms of policing, which Brodeur calls ‘low policing’. Manning equates ‘low policing’ with criminal policing. As mentioned above, this idea soon evolved into a more reactive approach to crime management. This reactive model is popular and often seen as the ‘standard model of policing’ today. Peel’s idea of preventative policing relied more on the notion of deterrence than intervention in social processes to prevent criminality. This, according to Reith, stands in sharp contrast to ‘high policing’.

110 Crawford, ‘Crime prevention and community safety: Politics, Policies and Practices’ (n 105) 870
111 Trevor Jones, ‘Policing’ in Chris Hale and others (eds), Criminology (2nd edn, Oxford University Press 2007)
112 Jean-Paul Brodeur, ‘High Policing and Low Policing: Remarks About the Policing of Political Activities’ (1983) 30 Social Problems 507
113 Peter Manning, Police Work (MIT Press 1977)
High policing ensures that the distribution of power in a given society is preserved by systematically targeting those who threaten the status quo. Its paradigm is actually that of political policing.\textsuperscript{116} In short, low policing consists of law enforcement and high policing of political surveillance.\textsuperscript{117} According to Brodeur, high policing evolved in seventeenth century France and throughout the Napoleonic era. It was, however, also common during the Tudor era and is therefore not uniquely French.\textsuperscript{118} It is described as ‘forceful reactions to conspicuous signs of disorder whether or not of a criminal nature.’\textsuperscript{119} Peel, the champion of preventative policing, is ironically credited with the establishment of the forerunner of the Irish police force in 1814 which was based on the values of high policing.\textsuperscript{120} The English police in contrast were localised, unarmed, and accountable.

The subsequent grudging acceptance of the police was secured on the basis of locally negotiated compromise often implying a downgrade of activities that might conjure up images of sinister surveillance. ... The Peelian legacy embodied a tension. While its philosophy lay in the notion of prevention, its legitimacy was legalistic, professional and bureaucratic, as institutionalized through greater standardization of practice and centralization of command. This often pulled policing away from it preventive functions, notably local intelligence gathering.\textsuperscript{121}

Both high and low policing stood as alternatives to the military. In recent years, a trend to militarise the police has appeared, particularly in the US but also internationally.\textsuperscript{122} ‘This is unavoidable given that the foundation of the police and military power is the same – the ability to threaten and use force, lethal if necessary, to accomplish state objectives.’\textsuperscript{123} Militarisation of the police influences its organisational culture and model as well as the crime solutions it chooses. This issue assumes particular urgency because of the emergence of mass terrorism, ‘which fits,

\begin{itemize}
\item \textsuperscript{116} Brodeur (n 112)
\item \textsuperscript{117} Jean-Paul Brodeur and Stephane Leman-Langlois, ‘Surveillance-Fiction or High Policing?’ in Kevin Haggerty and others (eds), The New Politics of Surveillance and Visibility (University of Toronto Press 2005)
\item \textsuperscript{118} Peter Evans and Charles Tilley, ‘War Making and State Making as Organized Crime’ in Dietrich Rueschemeyer and Theda Skocpol (eds), Bringing the State Back In (Cambridge University Press 1985)
\item \textsuperscript{119} Brodeur (n 112) 512
\item \textsuperscript{120} Galen Broeker, ‘Robert Peel and the Peace Preservation Force’ (1961) 33 The Journal of Modern History 363
\item \textsuperscript{121} Crawford, ‘Crime prevention and community safety: Politics, Policies and Practices’ (n 105) 868
\item \textsuperscript{123} Peter B Kraska, ‘Militarization and Policing—Its Relevance to 21st Century Police’ (2007) 1 Policing 501, 511
\end{itemize}
… neither the legal category of crime nor the political category of war as an aggression perpetrated by an enemy state’.\textsuperscript{124}

Before turning to prevention, it is important to take a closer look at Brodeur’s concept of high policing. High policing is all-absorbent and underpinned by a drive to gather intelligence ‘while making parsimonious use of this information in the actual prosecution … neutralized only when deemed strictly necessary’.\textsuperscript{125} Flood claims that governments are increasingly turning to crime reduction policies which rely on intelligence to manage crime risks.\textsuperscript{126} High policing also blurs the boundaries between the judiciary, the legislature, and the executive powers of a state. This is particularly noticeable in counterterrorism powers given to criminal justice agencies.\textsuperscript{127} The objectives of high policing are the preservation of the state and the status quo rather than civil society. Individuals assume that the interests of citizens and the state coincide, creating the illusion that high policing is devoted to public protection. Crime control can be used by the state to gather information and is used to maximise state coercion of those who threaten the established order. Further, high policing engages in undercover work and makes use of informants who infiltrate all walks of civil society. ‘These features traditionally were combined within a police paradigm where the protection of the political status quo was the primary goal.’\textsuperscript{128}

The police, as an institution, have been tasked with law enforcement and order maintenance. Policing, on the other hand, is an activity concerned with the enforcement of laws and social norms. The British police model, based on low policing, is reactive in nature. Over the last few decades, however, there has been renewed interest in prevention and intelligence-based policing. Because it is reactive, low policing is inadequate for dealing with terrorism. Therefore, as CONTEST indicates, prevention is becoming more important. The relationship between prevention and policing is fraught with tensions and conflicts. Some of these tensions become clear in the following debate about prevention.

\textsuperscript{124} Brodeur and Leman-Langlois (n 117) 186
\textsuperscript{125} ibid 171
\textsuperscript{126} Jerry Ratcliffe and Brian Flood (eds), ‘Strategy Thinking in Criminal Intelligence’ in Strategic Thinking in Criminal Intelligence (Federation Press 2004)
\textsuperscript{127} Brodeur (n 112)
\textsuperscript{128} Brodeur and Leman-Langlois (n 117) 171
3.6 The concept of prevention

Broadly speaking, the aim of crime prevention is to alter the behaviour or the flow of events by pre-emptive measures in such a way that crimes’ harmful impact is reduced. The three most common distinctions are primary, secondary, and tertiary prevention. These distinctions illustrate different approaches, such as corrective and punitive preventative measures. Primary prevention is the most holistic approach and focuses on universal education policies and on the general public environment in the hope of preventing criminality at an early stage. Primary interventions are ‘the ideal objective’. Secondary prevention focuses on those groups who are at risk of offending. Delinquent groups ‘premised upon differentiating logic that focuses upon target groups as a sub-population from those who do not occupy the same risk grouping’ are identified in order to focus prevention activities. Finally, tertiary prevention focuses on those who have already engaged in criminality. For many decades, the state focus has been on tertiary prevention. It was not until the 1990s that there was a shift to mainly secondary prevention. Zedner argues that there has been a shift from focusing on post-crimes to pre-crimes. This shifts the ‘temporal perspective to anticipate and forestall that which has not yet occurred and may never do so’. The pursuit of security is the overarching principle of a pre-crime society along with calculation, surveillance, risk, and uncertainty. Another feature of prevention is the pluralisation of the agencies. No longer is prevention limited to the state, police, or even state agencies. The private security industry is burgeoning with a host of charities and volunteer organisations.

Inspired by Peel’s concept of the police, contemporary policing has seen a shift back

130 David Farrington, ‘Developmental Criminology and Risk-Focused Prevention’ in Mike Maguire and others (eds), The Oxford Handbook Of Criminology (3rd edn, Oxford University Press 2002)
131 Elmer H Johnson, Handbook on Crime and Delinquency Prevention (Greenwood 1987)
to crime reduction initiatives focusing on prevention. According to Johnson and Shearing, this shift prioritises future governance or security over justice.\textsuperscript{138} This has been accompanied by legislation such as the Crime and Disorder Act 1998, creating Crime and Disorder Reduction Partnerships (CDRP) which give local authorities and the police joint responsibility for community safety. The Police and Justice Act 2006 brought in further reforms hoping to break down silo working between the different agencies involved to ‘install a more consistent joined-up approach’ to crime prevention.\textsuperscript{139} This new supportive infrastructure is strongly orientated towards harm, loss, fear-reduction, and prevention. This is ‘different from the traditional goals of the police – prosecution, punishment and criminal justice’.\textsuperscript{140}

Risk factors indicate which individuals and families may benefit from secondary or risk-focused prevention programmes such as skill training, general parent education, pre-school programmes, or a combination thereof.\textsuperscript{141} This type of prevention is premised on the idea that minor incivilities such as graffiti, vandalism, and drunkenness lead to a rise in crime and the ultimate decline of a neighbourhood if not addressed. Wilson and Kelling call this the ‘broken windows theory’.\textsuperscript{142} The main argument is that the cycle of decline can be halted by focusing on order maintenance through the policing of incivilities and minor crimes, thereby stopping an escalation to more serious criminality.\textsuperscript{143} The idea of zero tolerance towards minor incivilities and petty crime has become a mantra used by politicians and the public. As attractive as it may sound, zero tolerance oversimplifies the solutions to crime. Because secondary prevention focuses on incivilities and intrudes on those individuals at risk, it has a net-widening effect. It presupposes that there is a link between incivilities and future criminality. The measures under the guise of prevention are precautionary. In times of uncertainty, governments often choose to take the precautionary

\begin{footnotesize}
\begin{enumerate}
\item Community-Safety, ‘CDRP Reform’ (2011) \texttt{<http://www.community-safety.info/51.html>}
\item accessed 23 February 2011
\item David Garland, \textit{The Culture of Control: Crime and Social Order in Contemporary Society} (University Of Chicago Press 2001) 16
\item David Farrington, ‘Childhood Risk Factors and Risk—focused Prevention’ in Mike Maguire and others (eds), \textit{The Oxford Handbook Of Criminology} (4th edn, Oxford University Press 2007)
\item George L Kelling and Catherine M Coles, \textit{Fixing Broken Windows: Restoring Order and Reducing Crime in Our Communities} (1st edn, Simon & Schuster 1998)
\end{enumerate}
\end{footnotesize}
Rather than acting in the present to avoid occurrence in the future, pre-emption brings the future into the present. It makes present the future consequences of an eventuality that may or may not occur, indifferent to its actual occurrence.\textsuperscript{145} As Zedner notes, knowledge has been moved from centre stage and replaced with precaution. Precaution is often used as a justification for government action.\textsuperscript{146} Targeting incivilities and criminalising at-risk individuals and communities serve to supplement rather than supplant crime.\textsuperscript{147} Prevention stimulates the development of profiling, targeted surveillance, and the categorisation of suspect communities on the basis of risk, and could lead to the social exclusion of ethnic and religious groups. In the current climate of austerity, there is pressure to target and minimise the burden of security on the general public. This means that the freedoms of minorities may be infringed in order to create a feeling of greater security for the dominant majority.

Thus, subjective perceptions (rather than objective risks) become more important in informing a process that is increasingly arbitrary as it is based on generic factors such as religion, ethnicity or economic factors rather than a detailed more nuanced approach.\textsuperscript{148}

Throughout, there have also been other subtle shifts away from the requirements of due process and proportionality used as the defining ideals of justice to security and ‘public perceptions as predominant overarching preoccupations’.\textsuperscript{149} Burney points out that the threshold for intervention has also been lowered, and the lines between due process and intervention have blurred.\textsuperscript{150}

Community-based interventions frequently lack a clear purpose. Rather than being problem-orientated, these programmes are often based on preconceived notions on how to tackle crime and/or terrorism. This approach stems from pressure on

\textsuperscript{144} Adam Crawford, ‘Regulating Civility, Governing Security and Policing (dis)order Under Conditions of Uncertainty’ in John R Blad and others (eds), Governing Security Under the Rule of Law? (Boom International Publishing 2011)

\textsuperscript{145} Brian Massumi, Parables for the Virtual: Movement, Affect, Sensation (Duke University Press 2002) 7

\textsuperscript{146} Lucia Zedner, ‘Fixing the Future? The Pre-Emptive Turn in Criminal Justice’ in Bernadette McSherry and others (eds), Regulating Deviance: The redirection of criminalisation and the futures of criminal law (Hart Publishing 2009) 37

\textsuperscript{147} David J Rothman, Conscience and Convenience: The Asylum and Its Alternatives in Progressive America (Transaction Publishers 2002)

\textsuperscript{148} Bernard Harcourt, Against Prediction: Profiling, Policing, and Punishing in an Actuarial Age (University Of Chicago Press 2006) 145

\textsuperscript{149} Adam Crawford, ‘Governing Through Anti-Social Behaviour Regulatory Challenges to Criminal Justice’ (2009) 49 British Journal of Criminology 810, 810

\textsuperscript{150} Elizabeth Burney, Making People Behave: Anti-Social Behaviour, Politics and Policy (Taylor & Francis 2009)
policymakers and criminal justice practitioners to implement programmes rather than spend time and scarce resources on problem-solving.\textsuperscript{151} It further assumes that the values and ethics it engenders are not only ‘good for society’ but also essential for communities at risk of radicalisation. ‘Off the shelf’ solutions should therefore be avoided. Programmes should be tailored to specific problems and localities.\textsuperscript{152}

Implicitly, community crime prevention seeks to strengthen latent social control mechanisms and/or provide people with a stake in their own conformity through a diverse array of interventions.\textsuperscript{153} Community crime prevention is generally not about the community as a collective; rather, the community focus is developed to reach out to individuals in households who are at risk. ‘The language of the community-based or multi-agency approach has permeated police discourse about crime prevention, which increasingly emphasizes community involvement.’\textsuperscript{154} These points show that there are not only conflicts between policing and prevention, but also within prevention itself.

\section*{3.7 Legitimacy and the tensions between policing and prevention}

Legitimacy underpins all other concepts. The state relies on citizens’ cooperation. The withdrawal of cooperation undermines the moral and political authority – the legitimacy – of the state.\textsuperscript{155} The withdrawal of cooperation and the resultant loss of legitimacy can, in extreme cases such as Egypt or Tunisia, lead to the fall of a government.\textsuperscript{156} The cornerstone for public cooperation and police legitimacy is public confidence in local and national authorities.\textsuperscript{157} To state the obvious, effective policing and prevention requires citizens’ participation.\textsuperscript{158} Increasing residents’ willingness to engage with the police and other state agencies is essential to maximise perceptions of legitimacy and trust.\textsuperscript{159} The obligation to obey the law is

\begin{thebibliography}{99}
\bibitem{152} Crawford, ‘Crime prevention and community safety: Politics, Policies and Practices’ (n 105)
\bibitem{153} ibid 875
\bibitem{154} ibid 872
\bibitem{156} Black (n 79)
\bibitem{157} Dennis Rosenbaum and others, ‘Attitudes Toward the Police: The Effects of Direct and Vicarious Experience’ (2005) 8 Police Quarterly 343
\bibitem{158} Dennis Rosenbaum and others (eds), ‘The New Police Order: Effectiveness, Equity and Efficiency in Community Policing’ in \textit{The Challenge of community policing: testing the promises} (Sage Publications 1994)
\end{thebibliography}
linked ‘to the quality of the rules and the integrity of their administration’. It is important, therefore, that rules and laws are perceived to be legitimate not only because they emanate from established authority, but also because of their formulation. This means that policing and prevention activities must conform to accepted norms and standards of procedural justice and fairness.

When these standards are adhered to, most people engage in self-policing and conform to the law, perceiving policing and prevention as legitimate. Police corruption, the lack of procedural justice and fairness, and the inability to provide effective and equitable policing undermines the individual’s sense of belonging. Trust is withheld from state authorities for sensible and rational reasons if personal interests are better served through other arrangements including vigilantism.

According to Karstedt, quoted by Tankebe, trust is mostly not based on individual experience but generated through collective perceptions and vicarious experience … Trust in the police and the justice system is therefore less dependent on how these agencies act, and more on how they are collectively perceived.

Bad perceptions of the police and other state agencies foster distrust. This has the tendency to endorse, and reinforce itself in, the social interactions of individuals and communities alike. The judgement that one has been treated fairly by the police enhances people’s willingness to voluntarily accept decisions even if the outcomes are not favourable, as well as engage in self-control over their actions. People’s deference to law continues over time and shapes their law-abiding behaviour in the future. People confer legitimacy on institutions because these represent certain normative and ethical values. A sense of moral alignment is a necessary component of legitimacy. The police must therefore demonstrate a certain moral authority, embodying the shared moral values of society and a shared sense of right and

160 Philip Selznick and others, Law, Society, and Industrial Justice (Russell Sage Foundation 1969) 29
165 Niklas Luhmann, Trust and Power: Two Works (Wiley 1979) 74
This is, however, problematic because it is built on the Durkheimian notion of a collective conscience. Viewing society in a monolithic way\textsuperscript{169} glosses over the differences within society.\textsuperscript{170} There are also issues of accountability and legitimacy, particularly with high policing, as well as with all other forms of policing and prevention. Proactive, or high policing, has become increasingly popular;\textsuperscript{171} intelligence is its lifeblood.\textsuperscript{172} Proactive or covert investigations use ‘informer, undercover police officers and surveillance to produce an integrated intelligence led approach’.\textsuperscript{173} High policing increasingly relies on innovative technologies to gather an even greater amount of intelligence.\textsuperscript{174} Such methods are considered less accountable and transparent because they are associated with a lack of respect for, and even the violation of, human rights and procedural justice.\textsuperscript{175} Procedural justice is central to perceptions of legitimacy. High policing may change the orientation of serving the public to controlling them, which may have detrimental effects on perceptions of legitimacy and trust.\textsuperscript{176} It also focuses less on controlling the kind of crime and disorder which affects the daily lives of individuals living in communities with high rates of crime.\textsuperscript{177} Nevertheless, the task of high policing is preferred over the traditional low functions of policing. Skolnick noticed this trend in relation to the so-called ‘war on drugs’.\textsuperscript{178}

High policing is underpinned by secretive and coercive measures, and affects the

\begin{flushleft}
\textsuperscript{168} Mike Hough and others, ‘Procedural Justice, Trust, and Institutional Legitimacy’ (2010) 4 Policing 203, 205
\textsuperscript{169} Fenton (n 12)
\textsuperscript{170} Hall and others (n 13)
\textsuperscript{172} HM Inspectorate of Constabulary, ‘Policing with Intelligence: Criminal Intelligence – a Thematic Inspections on Good Practice’ (Home Office 1997)
\textsuperscript{174} Ben Bowling and Janet Foster, ‘Policing and the Police’ in Mike Maguire and others (eds), \textit{The Oxford Handbook of Criminology} (Oxford University Press 2002)
\textsuperscript{176} David Weisburd and others, ‘Terrorist Threats and Police Performance A Study of Israeli Communities’ (2010) 50 British Journal of Criminology 725
\textsuperscript{177} David Bayley and David Weisburd, ‘Cops and Spooks: The Role of Police in Counterterrorism’ in David Bayley and others (eds), \textit{To Protect and To Serve} (Springer New York 2011)
\textsuperscript{178} Jerome Skolnick, \textit{Justice Without Trial: Law Enforcement in Democratic Society} (3rd edn, Macmillan 1994)
\end{flushleft}
perception of legitimacy, thereby undermining the trust of the communities.\textsuperscript{179} Low policing, on the other hand, relies more on the tactics of persuasion and negotiation, and is therefore less damaging to the perception of legitimacy and trust. Such measures, according to Tyler, have the potential to increase cooperation with police and state agencies.\textsuperscript{180} With the shift towards prevention and high policing, the lines between low and high policing have blurred. Brodeur acknowledges that although high policing does not match up to the Orwellian notion of a surveillance society, there are still issues of accountability.\textsuperscript{181} Though state bureaucracies – in particular those devoted to policing in the broader sense – strive to impose and secure legitimacy, there is a growing feeling that the nation state as the linchpin for governance and good social order has become an increasingly tenuous concept.\textsuperscript{182} Ideally, Parliament represents the will of the people, something which should be reflected in the body of law which governs the police.

‘Through ongoing processes of political accountability, mandates are allegedly refreshed.’\textsuperscript{183} In recent years, however, the police in liberal democracies have seen a crisis of legitimacy.\textsuperscript{184} Failure to tackle crime, changing sources of trust, and the burgeoning of private policing have all played their role.\textsuperscript{185} In such situations, procedural justice is critical because it is central to creating perceptions of trust and legitimacy.\textsuperscript{186} Severe and unusual measures to preserve the status quo must come in the context of a perceived or creditable threat if the state is to remain securely founded on the legitimacy of popular representation. The state must therefore ‘continually shape and structure that consent, to which it in turn refers itself to’.\textsuperscript{187} This contractual consent between the people and their government has legal and political dimensions. Morgan, however, challenges the idea that there is an acceptable level of consent in these two dimensions.\textsuperscript{188} Loader and Walker argue that

\begin{itemize}
  \item \textsuperscript{179} Joseph S Nye, \textit{Soft Power: The Means to Success in World Politics} (New edition, Public Affairs 2005)
  \item \textsuperscript{180} Tyler (n 166)
  \item \textsuperscript{181} Brodeur (n 112)
  \item \textsuperscript{182} James Sheptycki, ‘High Policing in the Security Control Society’ (2007) 1 Policing 70
  \item \textsuperscript{183} Rod Morgan and David J Smith (eds), \textit{Coming to Terms with Policing: Perspectives on Policy} (Routledge 1989) 219
  \item \textsuperscript{184} Rod Morgan and Tim Newburn, \textit{The Future of Policing} (Oxford University Press 1997)
  \item \textsuperscript{185} Andrew Von Hirsch and others (eds), ‘Situational Crime Prevention, Urban Governance and Trust Relations’ in \textit{The Ethics of Situational Crime Prevention} (Hart Publishing 2000)
  \item \textsuperscript{186} Neocleous, \textit{The fabrication of social order: a critical theory of police power} (n 108)
  \item \textsuperscript{187} Hall and others (n 13) 220
  \item \textsuperscript{188} Morgan and Smith (n 183)
\end{itemize}
the issue of consent gives rise to a sort of ‘Westphalian’ fatalism where state-based police authorities are said to hold an ‘in-the-final-instance’ authority over the governance of insecurity. The issue of legitimacy provides the link between policing, prevention, and communities. The police need the consent of communities to successfully carry out their duties.

3.8 Communities and CONTEST
Understanding ‘communities’ is central to Prevent. CONTEST continually refers to Muslim ‘communities’ without qualifying the term. These communities are represented in a monolithic way, ignoring cultural, religious, and ethnic diversity. Prevent relies on Muslim communities to fight violent extremism yet CONTEST promotes the myth of a single Muslim community, which Greer argues is a stumbling block. The term ‘community’ evokes sentiments of security, trust, and confidence. ‘In short, “community” stands for the kind of world which is not, regrettably, available to us.’ ‘Never was the word “community” used more indiscriminately and emptily than in the decades when communities in the sociological sense became hard to find in real life.’ Hobsbawn further believes that it is natural for everyone to seek a place of belonging in a world which is forever changing. This, even in the age of globalisation, leads to the creation of virtual communal identities and boundaries rather than physical demarcation. These boundaries go up on the ‘street corner of every declining neighbourhood of our world’. Like terrorism, communities are social and political constructions. They divide the world into spaces, which leads to exclusion and a vision of ‘us versus them’. The security which communities have to offer comes at the price of personal freedom and/or autonomy. ‘Security and freedom are two equally precious

190 HM Government, ‘CONTEST: The United Kingdom’s Strategy for Countering Terrorism’ (n 67); HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 50)
192 Zygmunt Bauman, Community: Seeking Safety in an Insecure World (Reprint, Polity Press 2000)
195 Jonathan Friedman, ‘The Hybridization of Roots and the Abhorrence of the Bush’ in Mike Featherstone and Scott Lash (eds), Spaces of Culture: City, Nation, World (Sage 1999) 241
196 Bauman (n 192)
and coveted values which could be better or worse balanced, but hardly ever fully reconciled and without friction.\footnote{ibid 3}

\begin{figure}[h]
\centering
\includegraphics[width=\textwidth]{figure3.2.png}
\caption{\textit{Ethnicity and Religion in Great Britain.}}
\end{figure}

\begin{table}[h]
\centering
\begin{tabular}{|c|c|c|c|c|c|}
\hline
\textbf{Group} & \textbf{White} & \textbf{Asian/Asian British} & \textbf{Mixed/multiple ethnic} & \textbf{Black/African/Caribbean/Black} \\
\hline
All & 100 & 100 & 100 & 100 \\
Jewish & 90 & 20 & 10 & 10 \\
Hindu & 80 & 20 & 5 & 5 \\
Muslim & 70 & 30 & 5 & 5 \\
Christian & 60 & 40 & 5 & 5 \\
Other religion & 50 & 50 & 5 & 5 \\
\hline
\end{tabular}
\caption{Ethnicity and Religion in Great Britain.}
\end{table}


Group identification is characteristically constructed across social boundaries in interaction with others. ‘Boundaries are permeable, persisting despite the flow of personnel across boundaries. During these transactions a balance is struck between (internal) group identification and (external) categorization by others.’\footnote{Richard Jenkins, \textit{Social Identity} (3rd edn, Routledge 2008) 44} Identification by others has consequences, and it is this which matters. ‘Since every search for identity includes differentiating oneself from what one is not, identity politics is always and necessarily a politics of the creation of difference.’\footnote{Stuart Hall, ‘Our Mongrel Selves’ (1996) 19 June Supplement New Statesman and Society, 3} Despite the religious and ethnic differences within Muslim communities in Britain, the notion of a single Muslim community increasingly permeates the social conscience. In fact, Muslims in Britain come from a host of different countries, and ethnic and cultural backgrounds. Figure 3.2, on the previous page, shows the diversity which exists within their various communities. Over 60 per cent have an Asian/Asian British background which includes Pakistani, Indian, and Bangladeshi heritage. Around 10

\begin{itemize}
\item 77
\item 113
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\end{itemize}
per cent trace their roots to Africa, whereas 6 per cent have a white British background.

As in Christianity, there are many divisions within Islam. Why is this relevant? The topics of terrorism, identity, community, and policing are intrinsically linked. The idea that one identity must come first is a fallacy because collective identity is a social construction.

Identity is … as much about difference as about shared belonging … identity can help us comprehend the formation of the fateful pronoun we and to reckon with the patterns of inclusion and exclusion that it cannot help but create. This may be one of the most troubling aspects of all: the fact that the formation of every we must leave out or exclude a they, that identities depend on the marking of difference.

The way in which CONTEST has shaped terrorism has led to the redrawing of group boundaries, turning Muslim communities into outsiders against whom emergency powers may be exercised. In reality, the balance between liberty and security is a trade-off between the liberties of a few for the security of the majority. In this case, it is Muslim communities who represent the minority. Alienating Muslim communities through social control and legal measures such as Pursue and Prevent leads to a heightened sense of identity, and a move towards identifying not only with other British Muslims but with those further afield in places such as Afghanistan and Iraq. This alienation is a by-product of social tensions and plays into the hands of those who uphold and support violent extremism because it becomes harder for disaffected Muslims to identify themselves as British. Constant media attention and actions taken under the banner of Pursue and Prevent provide continual reminders of their Muslim identity, leading to further, at times self-imposed, alienation, loss of trust in public institutions, and unwillingness to work with

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200 Ruthven (n 72)
201 Paul Gilroy, ‘Diaspora and the Detours of Identity’ in Kathryn Woodward (ed), Identity and Difference (Sage 1997) 301
204 Derek McGee, The End of Multiculturalism? Terrorism, Integration and Human Rights (Open University Press 2008)
205 Timothy Ash, ‘What Young British Muslims Say Can Be Shocking - Some of It is Also True’ (the Guardian, 2006) <http://www.guardian.co.uk/commentisfree/2006/aug/10/comment.race> accessed 25 January 2010
Attitudes towards Muslims and Islam are revealing. A third of those questioned for the British Social Attitude survey felt negatively towards Muslims, whereas only a quarter felt positive. Only 39 per cent disagreed with the contention that ‘Muslims living in Britain really want to fit in’. The majority of respondents were willing to limit freedom of speech in order to curb and silence religious extremism. Oborne, cited by Lambert and Githens-Mazer, argues that it has become ‘permissible to fabricate malicious falsehoods and therefore foment hatred against Muslims in a way which would be regarded as immoral and illegal if perpetrated against any other vulnerable sections of society’. The notion is that Muslims, either actively or tacitly, support extremism and/or terrorism. This notion is gaining traction amongst groups such as the English Defence League (EDL) and the British National Party (BNP). Such views are, at times, also presented in sections of the mainstream media. Groups such as the EDL continue to challenge Britain’s ‘political correctness’ which, they argue, panders to the ‘Islamists’. The EDL shares characteristics with established far-right movements, fusing football violence with extreme political views and populism. Protests accompanied by acts of violence are not uncommon. Islamist groups which are perceived to have extreme views such as Islam4UK, have been banned after announcing their plans to protest in Wootton Bassett against the war in Afghanistan. How the EDL and Islam4UK are dealt with demonstrates the selectiveness of counterterrorism legislation and how freedom of expression and speech is interpreted differently in each case. The government argue that a key reason behind the threat of jihadi terrorism is the lack of social and cultural

206 Rachel Briggs and others, ‘Brining It Home: Community-Based Approach to Counter-Terrorism’ (Demos 2006) 31
207 Elizabeth Clery and others, British Social Attitudes: The 26th Report (SAGE Publications 2010)
209 Christopher Allen, Islamophobia. Christopher Allen (Ashgate 2010) 92
integration into British society. Allen argues that Islamophobia has indeed become normalised over the last decade or so and is being exploited not only by far-right extremists, but even amongst mainstream politicians. Muslim communities are continually accused of not assimilating to Western liberal attitudes and lifestyles. Radical Islamic ideologies seamlessly link historic identities and narratives with current political and personal experiences. Jihadism mobilises people by relying on feelings of fear, injustice, and real or perceived grievances. Prevent and Pursue do not acknowledge these grievances and perceived injustices, and fail to provide a mechanism which allows disaffected individuals to address them. Conflict between groups, in this case between Muslim communities and British mainstream society, is often rooted in perceived differences. Prevent is an attempt to reconcile these groups which to some degree have been unwittingly created by government policy. But this comes at the expense of Muslim identity and does not create a situation where both groups can reach an outcome which is not enormously destructive to the values of both sides.

Kaman et al. argue that powerless groups ‘do not always avoid or yield in conflicts. The powerless behave constructively when they do have a chance, but tend to be more unconstructive when their position seems hopeless’. Threats by an out-group such as the police, and the general dislike shown by the rest of society, heighten in-group solidarity and increase bias against out-group members. Therefore, how marginalised groups are policed affects the groups’ perception of procedural justice and fairness. This in turn influences the level of trust, and ultimately the perception of legitimacy. As Kundnani points out, Prevent work can too easily become perceived as a mode of embedding political policing within local services so as to allow intelligence gathering and intrusion which generate a lack of interest in the

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213 Allen (n 209)
215 Ruthven (n 72)
programme.\textsuperscript{220}

\section*{3.9 Tensions between Prevent, Pursue and Muslim communities}

Tensions between policing and prevention affect \textit{Pursue} and \textit{Prevent}. The inclusion of \textit{Prevent} has made CONTEST innovative. CONTEST, however, is not immune to the issues which affect both policing and prevention generally. A good starting point is \textit{Pursue}. In the past, counterterrorism has been the preserve of the police, falling under Brodeur’s concept of high policing. This has had an overriding effect on established political conventions, and political and legal processes.\textsuperscript{221} Within the CONTEST framework, the police are required to share information with local authorities, and volunteer and private sector organisations which are seen as partners under the \textit{Prevent} agenda. The traditional measures of counterterrorism, with the police at the forefront, sit uncomfortably in \textit{Prevent}. Jihadi terrorists and their ideologies are no longer confined to other countries; rather, some of these ideologies have become embedded in Muslim communities here. To be effective, the police can no longer rely exclusively on proactive policing and the support of local communities. These pressures have led to organisational changes and practices within the police.\textsuperscript{222} Authorities need to engage in an open and transparent process, which is based on procedural justice and fairness, in order to increase levels of engagement amongst deprived and/or alienated communities.

A lack of respect for procedural justice and human rights may lead to the withdrawal of communities’ trust as well as loss of legitimacy. Walker asks whether the odd download from the Internet or scribbled comment could be forgiven or dealt with by way of a caution, relying on the ‘belief that the marketplace of ideas will render an overwhelming rejection of political violence’.\textsuperscript{223} Pursuing such individuals harms community relations and undermines prevention efforts because counterterrorism policing undermines the perception that they have been dealt with fairly. This further undermines perceptions of legitimacy and procedural fairness, and ultimately the

\begin{flushleft}
\textsuperscript{220} Arun Kundnani, \textit{Spooked: How Not to Prevent Violent Extremism} (Institute of Race Relations 2009)
\textsuperscript{222} Clive Walker and Javaid Rehman, “‘Prevent’ Responses to Jihadi Extremism’ in Victor Ramraj and others (eds), \textit{Global Anti-Terrorism Law and Policy} (2nd edn, Cambridge University Press 2011)
\textsuperscript{223} Andrew Staniforth, \textit{Blackstone’s Counter-Terrorism Handbook} (2nd edn, Oxford University Press 2010) 205
\end{flushleft}
trust which these communities have in the police and other state authorities.

The success of Prevent depends on a multi-agency approach which includes the police, local authorities, and other stakeholders. It is worth reiterating a point made in the previous chapter that although the ‘police are often enthusiastic proponents of the multi-agency approach, … they tend to prefer to set the agendas and to dominate forum meetings and then ignore the multi-agency framework when it suits their needs’. The following chapters assess whether the police dominate the multi-agency approach to terrorism prevention because this could cause problems between police and other involved agencies. Further, some agencies often refuse, for operational reasons, to disclose relevant information and to account for their actions.

‘There is also limited accountability to the courts. Much of the executive actions or interventions fall short of prosecution and so never darken the doors of the courts.’ This sort of policing does not engender trust in the police, and questions over its legitimacy and procedural justice arise. Effective policing of communities requires the support of the communities.

Perceptions of trustworthiness and legitimacy are critical if the police and the government want the support of communities in general. ‘The likelihood of citizens’ compliance is strongly affected by procedural justice tactics.’ In order for Prevent to work, the police and local authorities need to establish relationships of trust which foster perceptions of legitimacy within Muslim communities. Accountability, and oversight over covert policing practices, are essential to bolster perceptions of procedural fairness. A lack of accountability runs contrary to key values of liberal democracies because it results in the suspension of citizens’ rights in an effort to fabricate enhanced security for the majority.

The exact relationship between the police, local authorities, other stakeholders, and local Muslim communities within the context of CONTEST is examined further in the following chapters.

225 Walker and Rehman (n 222) 35
227 Sunshine and Tyler (n 161)
228 Tyler (n 166) 92
The continued use of high policing, with its limited success, undermines procedural justice and leads to a collective perception, particularly in Muslim communities, of being targeted and treated unfairly. No terrorist-related arrests were made out of the 101,248 s. 44 stop-and-searches carried out in 2009/10. Further, out of the 1,834 individuals arrested for terrorist-related offences, only 228 were convicted.\footnote{230} The coalition government has changed some of the powers the police currently hold. Examples include the reduction in pre-charge detention from twenty-eight to fourteen days and the replacement of control orders with a Terrorism Prevention and Investigation Order.\footnote{231} These new prevention orders have already attracted some controversy and have been labelled control order ‘lite’\footnote{232}. In the past, such actions have affected perceptions of trust and legitimacy in state agencies. It cannot be overemphasised that the continuing support of Muslim communities is essential for Prevent to be effective. Suspicion breeds distrust in the authorities. ‘There is the assumption that terrorism resonates with Muslim communities and therefore that community-based partners can strive to reduce that appeal, can identify sources of disaffection, can aid those at risk, and can bolster police legitimacy.’\footnote{233} Hebert refutes such thinking and states that ‘in reality a thousand flowers are abloom in the realm of Islamic activism: to approach such diversity with a simple with-us-or-against-us dichotomy primarily in mind is a hopeless, futile task’.\footnote{234}

It appears that actions taken under Pursue influence perceptions of trust and legitimacy. As such, a loss of trust would also undermine communities’ willingness to engage in Prevent programmes. ‘Uncertainty slowly extends profiling to the entirety of populations.’\footnote{235} This is certainly the case with the Prevent policy, which to a certain extent is already engaged in profiling, as highlighted in CONTEST. Harcourt points out that profiling based on ethnicity and religious affiliation can be


\footnote{231} HM Government, ‘Review of Counter-Terrorism and Security Powers: Summary of the Responses to the Consultation’ (HMSO 2011)


\footnote{233} Walker and Rehman (n 222) 32

\footnote{234} Matthew Herbert, ‘The Plasticity of the Islamic Activist: Notes from the Counterterrorism Literature’ (2009) 32 Studies in Conflict & Terrorism 389, 390

arbitrary. These affiliations have little in common except that they fit the picture of the stereotypical terrorist.\textsuperscript{236} This can be problematic in two ways. First, this type of profiling misses those who do not fit the stereotypical image. Second, it labels entire communities, which as the labelling theory suggests, can be counterproductive and may lead to self-fulfilling prophecies. Further, Crawford notes that in the context of terrorism, radicalisation becomes the pre-crime equivalent.\textsuperscript{237} Intelligence is ‘information that has been processed to provide foresight – a predictive capacity about how to act at some point in the future to achieve particular objectives given certain conditions’.\textsuperscript{238} Suspicion becomes actionable intelligence.\textsuperscript{239} According to Lambert and Githens-Mazer, Prevent ‘is as much about government inspired social engineering as it is about stopping terrorist attacks’.\textsuperscript{240} Prevent is a blanket approach to promote British values through the guise of a counterterrorism policy which does not address root causes. Rather, Prevent provides the minimum means for disaffected individuals and communities to engage in a democratic process capable of listening to views which society may find offensive or discomforting. ‘The Prevent programme is doing the exact opposite.’\textsuperscript{241} Instead of supporting frank and open debates on radical ideologies and the grievances which Muslim communities face, such communities are discouraged. Branded as un-British, young Muslims are deprived of an opportunity to voice their concerns and opinions, or to respond to concerns. The inability to speak to teachers, youth workers, or moderate Islamic clerics because of possible repercussions may increase the likelihood of encouraging those already committed to violent extremism.\textsuperscript{242}

Rather than providing a platform for airing radical views and a form of self-governance, the government is expending energy on governing behaviours believed

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\begin{itemize}
\item \textsuperscript{236} Harcourt (n 148)
\item \textsuperscript{237} Crawford, ‘Regulating civility, governing security and policing (dis)order under conditions of uncertainty’ (n 144)
\item \textsuperscript{238} Innes (n 229) 229
\item \textsuperscript{239} Clive Walker, ‘Keeping Control of Terrorists Without Losing Control of Constitutionalism’ (2007) 59 Stanford Law Review 1395, 1455
\item \textsuperscript{242} Kundnani, Spooked: How not to prevent violent extremism (n 220)
\end{itemize}
to transcend acceptable moral values and which challenge public propriety.\textsuperscript{243} Radicalisation is seen as a risk factor which must be dealt with through \textit{Prevent} programmes or the criminal justice system. \textit{Prevent} is based on the notion that radical views are malign and must be related to some form of violent extremism, whether overtly or through tacit support. Mills concludes that freedom of speech should not be curtailed except in the face of a real and present danger of incitement to violence. He further argues that the curtailment of speech not only deprives the speaker of his or her right but deprives oneself of potential knowledge and truth. This may include the knowledge and ability to challenge false ideologies and notions. The ability to challenge these notions puts both parties on a level playing field.\textsuperscript{244} As Jacobs points out, ‘public peace is … not kept by the police, it is kept primarily by an intricate, almost unconscious, network of voluntary controls and standards among the people themselves, and enforced by the people themselves.’\textsuperscript{245} Discouraging discussion of these issues removes them from the public sphere and eliminates the possibility of determining and challenging grievances. The mantra appears to be ‘out of sight, out of mind’. How this affects Muslim communities is addressed in Chapter 7.

\textbf{3.10 Conclusion}

This chapter demonstrates that there are a number of tensions which affect policing and prevention, and that these tensions have been projected into the area of counterterrorism. Evidence suggests that due to the nature of terrorism and its links to often deprived and marginalised communities, such tensions have become magnified. These tensions are linked to two areas: policy and community impact. Policy tensions relate to conflicts within a policy, whereas organisational tensions refer to the inter/intra-organisational behaviour linked to the implementation of a policy, in this case \textit{Prevent}. This distinction is carried forward, and tensions in the research chapters are categorised into three areas: policy, organisational, and impact. However, there may be some overlap between these three areas. This chapter highlights policy, organisational, and impact tensions in relation to policing and prevention generally, and demonstrates how these have been projected into the area

\textsuperscript{243} Frank Field, \textit{Neighbours from Hell: The Politics of Behaviour} (Politico 2003)
\textsuperscript{244} John Steward Mills, \textit{On Liberty} (Penguin Classics 1985)
\textsuperscript{245} Jane Jacobs, ‘The Death and Life of Great American Cities’ in Gary Bridge and Sophie Watson (eds), \textit{The Blackwell City Reader} (John Wiley & Sons 2010)
of counterterrorism policing and prevention.

This chapter suggests that styles of policing affect perceptions of legitimacy and procedural justice. Negative perceptions correlate with low levels of trust. Academic papers suggest that counterterrorism policing and prevention are often regarded as suspicious, and at times as unfairly targeting Muslim communities in the UK. This implies that levels of trust amongst such communities may be low, making policing and prevention in them more difficult. However, some research carried out on Prevent suggests that trust between Muslim communities and the police is actually higher than expected. How levels of trust are affected, and how they affect Prevent work, is discussed in Chapter 7.

The policy and organisational tension highlighted in this chapter centres on the multi-agency approach needed to carry out preventative work effectively. Research suggests that this may be due to the lack of willingness by the police to cooperate and/or share information with other Prevent partners. Other issues highlighted are net widening, freedom of speech, and profiling. How much the tensions between policing and prevention affect the actual delivery of Prevent is discussed in detail in Chapters 5 to 7 which are based on the research findings. It should be remembered that these conflicts are not unique to CONTEST, and that the solutions may have to be sought in other areas of police and prevention research. Before the research findings, the next chapter addresses the data collection methods.

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Chapter 4: Research Design and Methodology

4.1 Introduction

The purpose of this chapter is to explore the research design and the methodologies used to gather the primary data for this thesis. As stated in Chapter One, the purpose of the thesis was to identify and explore conflicts and tensions that arose between Pursue and Prevent, as well as within Prevent, and consider the implications for local Muslim communities and the Prevent agenda. Earlier chapters, which were literature-based, provided an insight into some of the possible sites of tensions and conflicts. The insight gained through previously published government policy documents and academic research, informed and shaped the research design, enabling me to link the research design to the research objectives. It is important to briefly re-state these objectives as outlined in Chapter One. These were to:

a) Analyse and critique the ideas that inform the Prevent policy (see Chapter 2 and 3);

b) Analyse and critique the conflicts and tensions that arose within the Prevent policy on a national level, as well as its implications on the local delivery of Prevent (see Chapter 5);

c) Analyse and critique the tensions and conflicts that arose between organizations involved in the local implementation of Prevent, such as the police and the local authorities, and consider the implications on the delivery process (see Chapter 6); and

d) Analyse and critique what impact counter-terrorism policing and prevention have had on local Muslim communities, and how it has shaped community perceptions and the willingness of these communities to engage with authorities in counter-terrorism policing and the Prevent agenda, while considering its wider implications on Prevent and Pursue (see Chapter 7).

Chapters Two and Three suggest, that potential conflicts and tensions within CONTEST, and within Prevent may arise between the different organizations involved, and at the intersections of the national and local level. The literature further

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2 Yvonne Darlington and Dorothy Scott, *Qualitative Research in Practice: Stories from the Field* (Open University Press 2002)
suggests that there may be tensions between the national/local authorities and Muslim communities on whom this policy has had an impact. The research design has been shaped by the literature review and is divided into three categories. These categories reflect Rose’s argument that differentiates between three levels of the policy process namely: policy formation, policy implementation and policy impact.\(^3\) This research design and its in-depth qualitative methods, was designed to capture the non-static and interrelated nature of the Prevent policy, seeking to examine whether Prevent follows this simple top down process or whether the Prevent policy ‘is being made as it is being administered and administered as it is being made.’\(^4\) The purpose of the research design was to gather empirical data, which would either support or disprove the thesis.

This chapter outlines the reasons for using qualitative methods, while also acknowledging that there are limitations. The research design is based on interviews with individuals involved in the national formation and delivery of Prevent, as well on interviews and focus groups in a case study area. The thesis was able explore issues around Prevents’ local delivery and the impact it had on local communities rather than focusing on a broader coverage of the subject only.\(^5\) Further, as with any research project there were ethical issues that needed to be considered.\(^6\) The research design and the problems encountered are not original in terms of its structure or set-up, as it follows a similar pattern to other criminological and terrorism related research projects. It is the data obtained through this research that is original. According to Innes et al., a limited number of fieldwork-based studies have been carried out. These have ‘systematically sought to gather evidence about how Prevent interventions are being delivered, perceived and experienced in different areas.’\(^7\) This study fills this gap and aims to add knowledge to the wider policy debate about terrorism prevention and particularly the Prevent policy.\(^8\)


\(^4\) James Anderson, Public Policy-Making (Praeger 1975) 79

\(^5\) Sheila Stark and Harry Torrance, ‘Case Study’ in Cathy Lewin and Bridget Somekh (eds), Research Methods in the Social Sciences (Sage 2004) 33

\(^6\) Joseph Maxwell, Qualitative Research Design: An Interactive Approach (Sage 2005) 6

\(^7\) Martin Innes and others, ‘Assessing the Effect of Prevent Policing: A Report to the Association of Chief Police Officers’ (UPSI 2011)

\(^8\) Lyn Richards and Janice Morse, Readme First for a User’s Guide to Qualitative Methods (Sage 2002) 79
4.2 Qualitative research, its qualities and limitations

Qualitative research offers a number of methods, which involve ‘an interpretive, naturalistic approach to the subject matter.’ Qualitative research involves the study and collection of a variety of materials such as case studies, personal experiences, life stories, in-depth interviews and ethnography. These methods, and the materials gathered turn ‘the world into a series of representations, including field notes, interviews [and] conversations.’ Qualitative methods study people in their natural settings, attempting to understand or interpret a phenomenon in terms of its wider context and the meaning that individuals bring to it.

This study relies on in-depth individual and group interviews at a national level as well as in a case study area. These methods are able to describe routine, problematic moments and the meaning individuals ascribed to them, and are suited to policy research. This approach is appropriate for a number of reasons. First, a state-centric perspective on counter-terrorism has dominated research relying on secondary sources, which lack the input of primary data collection and analysis. Smyth argues that there is a failure to understand both terrorism and counter-terrorism in terms of those experiencing state action and as seen out of the perspective and experience of practitioners. Second, individuals’ perspectives and experiences can produce new and alternative ways of viewing and understanding counter-terrorism policy, and as such constitute a way by which social policy can be explored.

Further, qualitative methods provided a degree of flexibility enabling the exploration of social problems or policy, in this case the Prevent policy, in greater depth. There is some uneasiness about studying the implementation of policies in general, as this raises the most fundamental questions about the relationship between thoughts and actions, namely: ‘how can ideas manifest themselves in a world of behaviour?’ This study used qualitative methods to explore the ideas that have informed the Prevent policy, the relationship between the policy and its delivery, and the impact of this policy on Muslim communities. This study was able to explore to what extent

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9 Norman Denzin and Yvonna Lincoln, ‘Entering the Field of Qualitative Research’ in Norman Denzin and Yvonna Lincoln (eds), Handbook of qualitative research (Sage 1994) 1
10 Norman Denzin and Yvonna S Lincoln, Handbook of Qualitative Research (2nd edn, Sage 2000) 7
12 Basia Spalek and others, ‘Police-Muslim Engagement and Partnerships for the Purpose of Counter-Terrorism: An Examination’ (University of Birmingham 2009)
managers and local bureaucrats have reinterpreted and even resisted national policy in its implementation when using their own discretion, by employing qualitative research methods.\textsuperscript{14} Rather than simply focusing on street level policy alone, this thesis examined several levels of the policy processes and the tensions that ensued between organizations, and authorities and communities at the different stages of \textit{Prevent}. As mentioned in Chapter Two, ‘the policy delivered … is most often immediate and personal,’\textsuperscript{15} but there are many different stages, which are usually ‘played out in arenas far removed from the daily life of neighbourhood residents.’\textsuperscript{16} This study sought to capture both the national and local aspects of \textit{Prevent}.

However, there are limitations to qualitative research. One criticism levelled at qualitative research is, that it amounts to anecdotalism. Bryman argues that conclusions and explanations based on qualitative research are based on ‘brief conversations, snippets from unstructured interviews … [which] are used to provide evidence of a particular contention. There are grounds for disquiet in that the representativeness or generality of these fragments is rarely addressed.’\textsuperscript{17} On a more practical level, qualitative research is labour intensive, ‘not only in relation to fieldwork, but also in the way in which qualitative data must be analysed and reported on.’\textsuperscript{18} Time and finances have also influenced what could realistically be achieved over a three-year period – hence this study is limited to one case study area.

The issue, Silverman points out, is not about the type of data collected, but about the way in which this data is analysed and placed in its wider context. The analysis of qualitative data should not be based on a few ‘telling’ examples alone, but should also include analysis of the less clear or even contradictory data.\textsuperscript{19} It is important to ensure the research findings are based on sufficient number interviews, in order to place the anecdotes into their wider context. As Adelman \textit{et al} note, the knowledge

\begin{flushleft}
\textsuperscript{14} Zachary Oberfield, ‘Rule Following and Discretion at Government’s Frontlines: Continuity and Change During Organization Socialization’ (2010) 20 Journal of Public Administration Research and Theory 735
\textsuperscript{15} Michael Lipsky, \textit{Street-Level Bureaucracy: Dilemmas of the Individual in Public Services} (Russell Sage 1980) 8
\textsuperscript{16} ibid
\textsuperscript{17} Alan Bryman, \textit{Quantity and Quality in Social Research} (Routledge 1988) 76
\textsuperscript{19} David Silverman, \textit{Interpreting Qualitative Data: Methods for Analyzing Talk, Text and Interaction} (2nd edn, Sage 2004)
\end{flushleft}
gained through qualitative research is significant in its own right.\textsuperscript{20} This is because, as Huberman argues, qualitative analysis can identify mechanisms, going beyond sheer associations.

It is unrelentingly local, and deals well with complex network of events and processes in a situation. It can sort out the temporal dimension, showing clearly what preceded what, either through direct observation or retrospection. It is well equipped to cycle back and forth between variables and processes – showing that ‘stories’ are not capricious but include underlying variables, and that variables are not disembodied, but have connection over time.\textsuperscript{21}

For this thesis 35 in-depth semi-structured interviews and five focus groups were conducted. A thorough analysis of the data helped to identify tensions and provided a rich picture, placing the data collected into the wider context of CONTEST and the Prevent policy both nationally and locally. Inferences and comparisons were drawn based on existing research literature, adding to the existing knowledge around terrorism prevention and associated policies. The second point about generalization will be addressed later in the chapter.

In this thesis, the benefits of qualitative methods outweighed the limitations as they provided in-depth accounts of professionals involved in Prevent and of those whom the this policy had an impact on. Further, the limitations were overcome by comparison with existing research. Quantitative methods are not always able to capture the complexity of social problems adequately. The chosen methods on the other hand, provide a holistic overview, as these methods allow one to capture these complexities through in-depth studies.\textsuperscript{22}

\textbf{4.3 The research design}

This research design aimed to integrate both the research concepts and research logistics, to improve the quality of data generated.\textsuperscript{23} The research concepts and its context were discussed in chapters Two and Three and have played a major role in designing the research objectives, interview schedules, and participant selection. The second aspect is the research logistics or research design. Well-designed research helps to generate what King \textit{et al} call, ‘observable implications,’ which either

\begin{itemize}
  \item \textsuperscript{20} Clem Adelman and others, ‘Re-Thinking Case Study: Notes from the Second Cambridge Conference’ (1976) 6 Cambridge Journal of Education 139
  \item \textsuperscript{21} Matthew Miles and A Michael Huberman, \textit{Qualitative Data Analysis: An Expanded Sourcebook} (2nd edn, Sage 1994) 147
  \item \textsuperscript{22} Hugh Lauder and others, ‘Sociology and Political Arithmetic: Some Principles of a New Policy science1’ (2004) 55 The British Journal of Sociology 3
  \item \textsuperscript{23} JD Congdon, ‘Defining the Beginning: The Importance of Research Design’ in Karen Eckert and others (eds), \textit{Research and Management for the conservation of Sea Turtles} (IUCN/SSC no date)
\end{itemize}
substantiate or disprove a theory. For Popper, ‘observations … are always interpretations of the facts observed; they are interpretations in the light of the theory.’ Research design, which is based on previously established research objectives, produces better and more relevant data, improving ‘inferences more than the necessary after-the-fact … solution.’ Knowing what type of data one wants to collect and planning ahead enhances the research results precisely because there is a link between the research objectives and the research project. The research design attempted to gain an emic perspective; this is an insider’s perspective of events or the study of behaviour within a system. This approach ‘seeks experience from within … and attempt(s) to capture the meaning and experiences of interacting individuals.’ This study enabled developments that have taken place within Prevent to be understood from an insider’s perspective. It is the participants’ ideas, perceptions and interpretations of events in relations to the Prevent policy that have shaped the outcome of this thesis.

The research was designed to be flexible enough to allow it to evolve, when necessary, in a controlled manner rather than an ad hoc way. Interviews with professional and focus groups, with members of local communities, were identified as being particularly suitable for this type of research and have been powerful tools for assessing causality and exploring the conflicts and tensions that have arisen within CONTEST and Prevent. The research was set up along the lines of policy formation, policy implementation and policy impact. Figure 4.1 provides a brief overview of those involved in the research. More details about participants and about their selection can be found in the subsequent sections.

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26 Congdon (n 23) 83
27 John Berry, ‘Introduction to Methodology’ in Harry Triandis and John Berry (eds), *Handbook of Cross-Cultural Psychology: Methodology* (Allyn and Bacon 1982)
28 Norman Denzin, *Interpretive Interactionism* (2nd, Sage 2001) 40
30 Lesley Noaks and Emma Wincup, *Criminological Research: Understanding Qualitative Methods* (Sage 2004) 68
31 Rose (n 3)
As seen above individuals were allocated into three groups, namely those involved in the national policy formation/delivery, those involved in the local delivery, and those on whom the Prevent policy had an impact. The interview schedules were designed to reflect the different roles and experiences of those involved in the research. Rather than viewing these groups in isolation, the nature of the questions allowed the study to explore the relationship between the national and the local level, identifying conflicts and tensions. In this way Anderson’s assertion that ‘policy is being made as it is being administered and administered as it is being made,’ could be explored. The chosen methods allowed direct engagement with individuals involved at the various stages of the policy process of Prevent; perceptions and interactions were not only collected, but could also be questioned.

Many researchers treat case studies as more or less synonymous with qualitative research; this is however not necessarily the case. According to Ying, a case study is an ‘empirical inquiry that investigates a contemporary phenomenon within its real-life context, especially when the boundaries between phenomenon and the context are not clearly evident.’ Case studies are descriptive and illuminate the readers understanding of a subject. A case study can provide invaluable data, and help in understanding the context and its subject matter. The local nature of this project provided the study with a snapshot of an instance in action, providing a rich picture from the perspective of the participants. Essentially this thesis involves a case

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32 Anderson (n 4) 79
34 Alex Piquero and David Weisburd, Handbook of Quantitative Criminology (Springer 2010)
37 Robert Stake, ‘Case Study Method in Social Inquiry’ in Roger Gomm and others (eds), Case Study Method (Sage 2000)
38 R Walker, ‘The Conduct of Educational Case Studies: Ethics, Theory and Procedure’ in Rethinking educational research (Hodder and Stoughton 1980)
study of the *Prevent* policy within a wider policy debate about prevention of terrorism. Major aspects of this research were based on interviews with professionals and community members in one local authority area – the case study area of this research. This supplemented the national interviews, providing local context. A case study provided rich local context and a deeper understanding of interactions and perceptions of those involved or impacted by the *Prevent* policy in the selected location.  

### 4.4 The methods: Interviews and focus groups

Essentially interviews are a mode of communication between two or more individuals. They are a ‘powerful way of helping people to make explicit things that have hitherto been implicit – to articulate their tacit perceptions, feelings and understandings.’ There are various forms of interviews, ranging from un-structured to structured, from a one-to-one to group interviews or discussion. The continuum of the interviews depends on the amount of control the researcher exercises over the structure and development of the interview. ‘Semi-structured interviewing is more flexible than standardized methods such as structured interviews;’ and proved ideal. The semi-structured approach allowed me to explore and uncover areas of reality that have been neglected and would otherwise have remained hidden, revealing ‘what is on a person’s mind, … to access the perspective of the person being interviewed, … to find out from them the things that we cannot directly observe.’

The semi-structured approach provided sufficient control over both the structure and development of the interview. At the same time it gave me the opportunity to deviate from the plan and to follow original thoughts, or to probe answers given, when the need arose. This approach also gave participants the opportunity to introduce and

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39 Stake (n 37)  
41 Hilary Arksey and Peter Knight, *Interviewing for Social Scientists* (Sage 1999) 32  
42 B Dohrenwend and S Richardson, ‘Directiveness and Nondirectiveness in Research Interviewing: A Reformulation of the Problem’ (1963) 60 Psychological Bulletin 475  
43 Economic and Social Data Service, ‘Semi-Structured Interviews’ (2007)  
<http://www.esds.ac.uk/qualidata/support/interviews/semi.asp> accessed 7 February 2010  
46 H Russell Bernard, *Social Research Methods: Qualitative and Quantitative Approaches* (Sage 2000)
develop issues important to them. The interview schedules provided the necessary outline and direction, listing important questions and topics. The interview questions drew on the participants’ knowledge focusing on gathering information about the research objectives – the innovativeness of Prevent and the conflicts and tensions that arose throughout its formation, delivery and the impact the policy has had on communities. Some of the questions were phrased in such a way as to encourage positive or negative responses, which meant that some of the data could be quantified.

A focus group is an example of a group interview where the role of the interviewer merges with that of the facilitator. Using focus groups was appropriate because they have the potential of revealing ‘social dynamics which occur between group members,’ and provide a collective community perspective. This approach also saved time and allowed me to speak to a number of participants simultaneously. Sim argues that

it is difficult, and probably misguided, to attempt to infer an attitudinal consensus from focus group data. An apparent conformity of view is an emergent property of the group interaction, not a reflection of individual participants’ opinions.

Rather than gaining individualized accounts about the impact of the Prevent policy, focus groups allowed me to gather community perceptions, giving the participants an active voice. This method highlights a minorities’ perspective about the impact of counter-terrorism measures and the Prevent policy on Muslim communities in the case study area.

4.5 The case study area

All of the interviews with local authority, police and voluntary organization staff as well as the community groups took place in a case study area in a town in Northern England. From the outset, it was decided that the name of the town should remain anonymous and was therefore given the pseudonym of Maybury. It is important to

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47 David Gray, Doing Research in the Real World (2nd edn, Sage 2009) 273
48 Harry Wolcott, The Art of Fieldwork (Alta Mira 1995)
49 Michael Bloor and others, Focus Groups in Social Research (Sage Publications 2000)
50 Noaks and Wincup (n 30) 81
51 ibid
52 J Sim, ‘Collecting and Analysing Qualitative Data: Issues Raised by the Focus Group’ (1998) 28 Journal of advanced nursing 345, 350
53 Bloor and others (n 49) 8
briefly state the reasons why. A discussion about the ethical concept of anonymity will follow later. A simple call to the local authority or an Internet search would have revealed the identity of most of the participants. Because of the sensitive nature of their work, a number of participants only agreed to take part on the condition that they would remain anonymous. Lavin and Maynard argue that concerns over a lack of confidentiality and anonymity could lead to participants withholding information and may chose not to take part in the research. For the purpose of this study it was vital to speak to individuals from the police, the local authority, and volunteer organizations involved in Prevent. For these reasons it was decided that the town would remain anonymous, to ensure anonymity and confidentiality. This meant that the participants’ personal, and any local information was anonymized, making it more difficult to identify participants. However, although individuals were anonymized, their roles within their respective organizations were not. By doing this, more or less weight could be attached to their comments, depending on their role and experiences within counter-terrorism and Prevent, when analysing the data.

Maybury was selected because the local authorities and police were involved in delivering Prevent. There were also some personal considerations that played a role in the selection of this town. These were, prior knowledge of the area, a personal contact within the local authority and ease of access, which meant that time and travelling costs were kept to a minimum. Prior knowledge and a personal contact within the council helped me identify the right people quicker.

In the 1950s many economic migrants moved to Maybury, from South Asia, particularly from Muslim communities in Pakistan and India and today Maybury has a population of approximately 150,000. Maybury currently has one of the highest rates of BME communities in England and Wales. Since the 1980s, Maybury a manufacturing town has suffered economic decline and is now amongst some of the most deprived areas England. The economic decline has hit BME communities disproportionately. Around two thirds of them live in the most deprived neighbourhoods of Maybury. Ethnic communities often live segregated from each

56 Danielle Lavin and Douglas Maynard, ‘Standardization Vs. Rapport: Respondent Laughter and Interviewer Reaction During Telephone Survey’ (no date) 66 American Sociological Review 453
other, and there is a notably higher than usual segregation rate between the Asian and White communities.

The local authority of Maybury was initially awarded funding from the Preventing Violent Extremism (PVE) pathfinder fund early on, and continues to receive funding ever since. The Prevent Review in 2011 listed Maybury amongst its 25 priority areas. Over the last few years, the town has seen a number of high profile terrorist related arrests. These arrests and the associated police operations have caused tensions between the local authorities and Muslim communities. Because of the focus on Jihadi terrorism, many Muslims in the community felt they were being singled out and labelled as criminals by society in general, and especially by the media. The perception that PVE and Prevent targets solely Muslim communities persists.

4.6 National policy formation and delivery: Selection and issues

A total of fifteen individuals involved in the national formation and implementation of Prevent took part in this research. Figure 4.2 provides an overview of all of the national interviewees. Due to the nature of Prevent and its affiliation with counter-terrorism, gaining access to policy makers and professionals was not always easy and was time consuming. Potential candidates were identified through the Internet, policy documents and academic conferences. Potential candidates had to, at some point, be involved in the formation and/or national implementation of Prevent. After the initial contact in person, over the phone or through email, they were sent additional information about the project to help them decide whether or not to take part. Everyone contacted, with the exception of two people, eventually agreed to take part. Using a technique called snowballing; many participants recommended others who they felt might be able to contribute to the project. Using this method

63 William Harvey, ‘Strategies for Conducting Elite Interviews’ (2011) 11 Qualitative Research 431
allowed me to engage with participants that would otherwise have been difficult, if not impossible, to identify and reach.\textsuperscript{65}

Although anonymity was offered to all of the participants listed in Figure 4.2 on the next page, a number of participants waived their right to anonymity. Naming some national participant did not compromise the identity of those participants who chose to remain anonymous, which meant that they could be named. The majority of the participants involved in \textit{Prevent} nationally are based in London. A considerable amount of time was spent travelling to and from London, as meetings were held at times and locations convenient for the participants. A number of interviews were also held in Leeds, Bradford and Wakefield. Despite the occasional setback, policy makers were very open and forthright, offering assistant by sending reports or suggesting others who might be able to contribute to this project. Aberbach and Rockman’s assertion that elite interviewees prefer to articulate their views and do not like closed questions held true.\textsuperscript{66} All of the interviews were recorded, or notes taken, and then later transcribed.

This approach raises two further points. Firstly, the wider issue of anonymity, and secondly the issue of generalization. This part of the research is based on interviews with individuals who have been involved in \textit{Prevent} nationally, which means that there are generalizations that can be drawn from the content of the interviews. Not only are these individuals in a position to say something on the matter, they also have a say about the national implementation of \textit{Prevent}. This makes these findings all the more relevant because they shed light on the national context of \textit{Prevent} through an understanding of policy makers and other national figures’ interactions, perceptions and reactions.\textsuperscript{67}

\textsuperscript{65} J Faugier and M Sargeant, ‘Sampling Hard to Reach Populations’ (1997) 26 Journal of Advanced Nursing 790
\textsuperscript{66} Joel Aberbach and Bert Rockman, ‘Conducting and Coding Elite Interviews’ (2002) 35 PS: Political Science & Politics 673
\textsuperscript{67} Miles and Huberman (n 21)
### Figure 4.2

*Details of National professional interviewees conducted in 2011*

<table>
<thead>
<tr>
<th>Interviewee</th>
<th>Position/Role</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hazel Blears, former Secretary of State for Communities and Local Government</td>
<td>Currently MP for Salford and member of the Security and Intelligence Committee (NP1).</td>
<td></td>
</tr>
<tr>
<td>Lord Alex Carlile, former Independent Reviewer of UK Terrorism Legislation</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Baroness Pauline Neville Jones, former Minister for Security and Counter-terrorism</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Senior Home Office Official, involved with the delivery of Prevent since 2005.</td>
<td>White Male, late 40’s (NP4).</td>
<td></td>
</tr>
<tr>
<td>Jack Straw, former Home Secretary, Foreign Secretary, and Secretary of State for Justice</td>
<td>Currently MP for Blackburn with Darwen (NP5).</td>
<td></td>
</tr>
<tr>
<td>Sir Norman Bettison, former Head of Prevent at ACPO and former Chief Constable</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Junior Cabinet Office Official, involved with Prevent since 2009. White male, late 30’s</td>
<td>(NP7).</td>
<td></td>
</tr>
<tr>
<td>Senior Official at the Department of Communities and Local Government, involved with Prevent since 2004. Asian male, late 50’s</td>
<td>(NP8).</td>
<td></td>
</tr>
<tr>
<td>Male Police Officer, seconded to the ACPO Prevent Delivery unit. White male, late 30s</td>
<td>(NP9).</td>
<td></td>
</tr>
<tr>
<td>Female Police Officer, seconded to the ACPO Prevent Delivery Unit. Asian female, late 30s</td>
<td>(NP10).</td>
<td></td>
</tr>
<tr>
<td>Senior NPIA Official, involved in the delivery of Prevent from its early stages. Black male, mid 40s</td>
<td>(NP11).</td>
<td></td>
</tr>
<tr>
<td>Junior NPIA Official previously seconded to the ACPO Prevent Delivery unit. Also worked on the Prevent Review equality impact assessment. Asian female</td>
<td>mid 30s (NP12).</td>
<td></td>
</tr>
<tr>
<td>Police Inspector, previously seconded to HM Inspectorate of Constabulary. Now leading the implementation of Prevent in a Midlands Police Force. Asian male, mid 50s</td>
<td>(NP13).</td>
<td></td>
</tr>
<tr>
<td>Director of a Human Rights and Anti-racism Organization, involved in Prevent work nationally. Asian female, mid 50s</td>
<td>(NP14).</td>
<td></td>
</tr>
<tr>
<td>Former Member of the National Young Muslim Advisory Group, a youth worker previously involved in Prevent programmes in the North of England. Asian Female, late 20s</td>
<td>(NP15).</td>
<td></td>
</tr>
</tbody>
</table>

**Total:** 15 interviews with national professionals
4.7 Case Study area: Professional selection and issues

The selection approach in *Maybury* was similar to the approach described above, using the Internet and snowballing. The criterion for selection was involvement by the participant in the delivery of *Prevent* in *Maybury*. Directed by a former council employee, initial contact was made with the Community Safety Team. After a meeting, at the local council, with a seconded police officer, my research proposal was submitted to a council committee for further consideration. All police officers involved in *Prevent* were identified through the Internet and then contacted. Once access was granted, I was given files, which contained the names and contact details of most individuals and organizations that worked on *Prevent* in *Maybury*. Potential participants on this list were contacted. All approached agreed to take part with the exception of the *Prevent* lead at the National Probation Service, who refused to take my calls or answer my emails. Those who agreed to take part often identified others with whom they had worked. Snowballing was particular effective, as participants introduced me to several others who had previously declined to take part. All in all, a total of 20 professionals participated. As outlined above, all individuals in *Maybury* remain anonymous. Figure 4.3 on the next page provides an overview of the interviewees and their role within the local authority.

Semi-structured interviews also proved to be well suited for this part of the research as they allowed me to explore the professionals’ experiences, knowledge and perceptions of *Prevent* and their local context. Although following a set agenda, the interviews were conducted in a flexible manner. This was advantageous, and on a number of occasions, due to time constrains, previous answers and participants straying from point, allowing me to reshuffle the questions. Participants were forthcoming and helpful during the interview, provided additional relevant documents, studies and reports.

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68 Vogt (n 64)
69 Patton (n 45)
Figure 4.3

Details of Professional interviewees in Maybury (2011)

**Local Police Authority Prevent lead**, Asian female, mid 40s (LP1).

**Local Police Authority Deputy Director**, White female, mid 50s (LP2).

**Community Safety Team Manager** at Maybury Council. Used to oversee the local delivery of Prevent. White male, mid 30s (LP3).

**Police Superintendent (Area Commander)**, sits on the Prevent and CONTEST board. White male, early 40s (LP4).

**Police Inspector and Force Prevent Lead (Special Branch)**, White female, early 40s (LP5).

**Local authority Chief Executive**, Member of the CONTEST board, white male, early 60s (LP6).

**Head of Safeguarding, Social Services**, sits on the Channel board and is involved in the delivery of Channel. White male, early 50s (LP7).

**Community Safety Team member**, has been involved with Prevent. Asian female, late 20s (LP8).

**Prevent Lead and Policy Officer at Maybury Council**, White female, mid 40s (LP9).

**Neighbourhood Manager at Maybury Council**, delivered a Prevent programme. White female, mid 40s (LP10)

**Police Officer seconded to Maybury Council**, coordinated the delivery of Prevent. Asian male, mid 30s (LP 11).

**Community Engagement Officer (Police Sergeant)**, White male, mid 30s (LP12)

**Community Engagement Officer** (Civilian Police Staff), Asian female, mid 20s (LP13)

**Police Inspector and lead on the Channel programme**, Asian male, early 50s (LP14)

**Neighbourhood Manager at Maybury Council and community volunteer**, developed and delivered a community Prevent programme. White male, late 30s (LP 15)

**Local Authority Educational Consultant**, Prevent lead in Education. Worked with schools to deliver a number of Prevent programmes. White female, mid 40s (LP16).

**Community Volunteer**, lead an interfaith programme funded by Prevent. White male, late 50s (LP 17).

**Community Volunteer**, lead a number of Prevent funded programmes. Asian female, late 50s (LP18).

**Neighbourhood Police Officer** in a predominately Muslim area. Joined the police 3 years ago. White male, late 20s (LP19).

**Neighbourhood Police Officer** in a predominately Muslim area. Has been with police for many years. White female, early 30s (LP 20).

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**Total**: 20 interviews with professionals in Maybury
4.8 Local Muslim Communities in Maybury: Selection and issues

The third and final part of the research focused on the Muslim communities in Maybury and was carried out using focus groups. Access was negotiated through a number of gatekeepers, which proved more difficult than anticipated.70 This problem is not unique to this project. Other researchers carrying out work on Prevent related projects such as Githens-Mather,71 and Lakhani faced similar difficulties.72 Focus groups were used to explore the perceptions of the Muslim communities regarding counter-terrorism policing and prevention, and considered the impact of their experiences with the police and the local authorities on their willingness to engage in Prevent. Lacking contacts within the Muslim communities, I relied on a number of gatekeepers to gain access.73 The Community Safety Team Manager and applications for Prevent funds, a number of potential gatekeepers were identified. Using these contacts snowballing was used to find further potential gatekeepers. In the end two organizations agree to help setup focus groups within Maybury’s Muslim communities. These organizations were well placed, due to their close links to the various local communities to recruit a cross-section of the Muslim communities in Maybury. These gatekeeper organizations, the local Council of Mosques - an umbrella organization for all of the mosques in the city, the Community Volunteer Service (CVS), a contact at ACPO, and a neighbourhood manager, help to negotiating access to the Muslim communities and help recruit focus group participants. Participants reflected the cross-section of the community, with some having been previously involved in Prevent programmes.

It is through these contacts within both the Indian and Pakistani communities that participants were recruited. The involvement of gatekeepers meant that there was limited control over the selection process.74 Contacts within the gatekeeper organizations distributed flyers, which clearly stated that this project was supported by the University of Leeds and funded by the ESRC. Two focus groups, arranged without the help of gatekeepers were unsuccessful as no participants showed up. Further negotiation between gatekeepers and members of the communities, and

70 Rosalie Wax, Doing Fieldwork: Warnings and Advice (University of Chicago Press 1986)
71 Jonathan Githens-Mazer and others, ‘Muslim Communities Perspectives on Radicalisation In Leicester, UK’ (Centre for Studies in Islamism and Radicalization 2010)
offering a reward of £5, attracted a total of 22 participants, spread across five focus groups. The initial application to the ethics committee stated that participants would not receive any remuneration for participation. However, because no one showed up to the first two focus groups, one of my contacts suggested offering a small reward. The gatekeeper organizations assured participants that neither the police nor Home Office had funded this research project, a misconception that persisted. This latter point suggests that the research would have been more successful if the question had been hidden in a discussion about crime or public health issues.

Those who did take part came from a cross-section of the Muslim communities in the case study area. Figure 4.4 on the next page provides a detailed overview of all of Focus Groups and its participants. To gain a better understanding of the participants understanding and attitudes towards Prevent focus groups were divided into two all-female groups, one all male group, a mix group and one group consisting of community volunteers and religious leaders. Organizing the groups in this way allowed me to differentiate between opinions shared by gender and some degree age. During the focus groups I provided the topics for the conversations enabling the participants to discuss issues surrounding Prevent. As with the individual interviews the focus group interviews were also semi-structure. At times, it was more difficult to keep the discussions on topic, because they became discussions between participants exploring the issues amongst themselves. This was especially the case in the group with the Imams, were it proved difficult to bring the discussion back to the relevant topics.

It is worth pointing out that throughout the course of the research numerous people in Maybury expressed their opinions on terrorism, policing, and Prevent, but were unwilling to take part in the formal research. Many of those spoken to confirmed the sensitivity of the topic, and explained that it was considered a taboo subject within their communities. These conversations do not form part of the data, but allowed me to follow certain lines of inquire during the interviews later on.

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75 Robert Burgess, In the Field: An Introduction to Field Research (Psychology Press 1984) 45
76 Bloor and others (n 49)
<table>
<thead>
<tr>
<th>Focus Group One</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Asian Female, Carer for disabled family member, late 50s</td>
<td>Asian Female, Carer for disabled family member, early 60s</td>
<td>Asian Female, Carer for disabled family member, mid 30s</td>
</tr>
<tr>
<td>Asian Female, Carer for disabled family member and community volunteer, Mid 40s</td>
<td>Total: 4 females</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Focus Group Two</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Asian Male, attending the local college, late teens</td>
<td>Asian Male, attending the local college, early 20s</td>
<td>Asian Male, attending the local college, working part time, early 20s</td>
</tr>
<tr>
<td>Asian Male, working on a vocational course, early 20s</td>
<td>Asian Male, unemployed, late teens</td>
<td>Asian Male, unemployed, early 20s,</td>
</tr>
<tr>
<td>Total: 6 Males</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Focus Group Three</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Asian Female, parent of five, not working, mid 40s</td>
<td>Asian Female, parent of three, working part-time, mid 30s</td>
<td>Asian Female, parent of one, working part-time, late 20s</td>
</tr>
<tr>
<td>Asian Male, parent of five, Mechanic, mid 40s</td>
<td>Asian Male, parent of four, not working, late 30s</td>
<td>Total: 3 Females 3 Males</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Focus Group Four</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Asian Female, parent of three, mid 30s</td>
<td>Asian Female, Social Worker, late 20s</td>
<td>Asian Female, attending the local college, early 20s</td>
</tr>
<tr>
<td>Total: 3 Females</td>
<td></td>
<td></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Focus Group Five</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Asian Male, Community and youth worker for local charity, mid 30s</td>
<td>Asian Male, local imam, Chaplin at the local hospital, early 30s</td>
<td>White Male, community volunteer, involved in inter-faith activities, mid 30s</td>
</tr>
<tr>
<td>Asian Male, Imam at a local mosque, works for the local council of mosques, mid 30s</td>
<td>Total: 4 Males</td>
<td></td>
</tr>
</tbody>
</table>

| Total Participation: 22 |

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77 Murtaza Shibli, ‘British Muslims After 7/7’ (The Guardian, 2010)  
104
4.9 Ethical Issues

Issues such as confidentiality, informed consent and privacy are crucial elements when conducting interviews. Informed consent requires complete understanding on the part of those participating in the research. The University of Leeds guidelines state that all research should be conducted ‘openly and without deception.’ To comply with these guidelines, and those of the British Society of Criminology, all participants were provided with information summarizing the purpose of the study prior to agreeing to take part. The purpose of the study was re-emphasized at the beginning of the event and participants were given a chance to ask questions. On the day, each participant was presented with a consent form, which they were asked to sign. Participants were warned verbally and on the consent form of the consequences of revealing any criminal activities during the interview or focus group. The groups were informed that everything they said would remain anonymous and that their details would not be disclosed to a third party. Noakes and Wincup argue that informed consent goes further than just the initial consent; rather the research is obliged to ensure that the participants understands at all times what they are engaging in. Informed consent was important for two reasons. Firstly, because the participant needed to understand all of the implications that participating in this project would have. Secondly, it was important that those taking part understood the nature of the debate and the context, as this was crucial in obtaining the relevant data. Participation was voluntary and individuals were told that they could withdraw at any time, if they so wished.

Israel argues that confidentiality should be offered to every participant. Ethics literature commonly views confidentiality akin to the principle of privacy. This

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79 Noaks and Wincup (n 30) 46
83 Noaks and Wincup (n 30)
principle is integral to our societal beliefs that individuals matter and that individuals have the right for their affairs to be private.\textsuperscript{87} In an information-led society upholding privacy is not always straightforward.\textsuperscript{88} This meant that all of the information gathered such as addresses, telephone numbers, email addresses as well as the interview transcript would have to be stored securely. All of the data gathered was held on an encrypted external hard drive, which was password protected. The signed consent forms were also kept in a locked draw for the same purpose. This allowed me access to the data on demand while preventing unauthorized access, complying with the requirements of the Data Protection Act 1998. Although, the Act does not proscribe periods of retention, the data acquired will be retained for a period of five years. This period would allow me to re-use relevant data for other projects, bearing in mind the confidentiality of the participants as outlined in the consent form.\textsuperscript{89}

Confidentiality and anonymity are closely linked. ‘Confidentiality is the process of not disclosing to other parties opinions or information gathered in the research process,’\textsuperscript{90} while anonymity is about none disclosure of participants identity.\textsuperscript{91} Anonymity is a paramount aspect of qualitative research.\textsuperscript{92} As described above, much of the data gathered for this research has been anonymized using pseudonyms, this being standard practice in social science research.\textsuperscript{93} As mentioned, throughout the research a number of individuals on the national level consented to be named. On the national level it was possible to reveal the identity of those participants. This was however not possible in the case study area. To ensure complete anonymity of all participants in Maybury, all personal and demographic data, which could be used to identify participants, were removed. At the same time great care was taken to ensure that this anonymity did not damage the data. ‘Some damage to analysis is

\textsuperscript{87} Rose Wiles and others, ‘Anonymity and Confidentiality’ (ESRC National Centre for Research Methods NCRM Working Paper Series, ESRC 2006) 3
\textsuperscript{88} Martin Bulmer, ‘The Ethics of Social Research’ in G Nigel Gilbert (ed), Researching social life (Sage 2001)
\textsuperscript{90} Libby Bishop, ‘Protecting Respondents and Enabling Data Sharing: Reply to Parry and Mauthner’ (2005) 39 Sociology 333, 333
\textsuperscript{91} Andrew Clark, ‘Anonymising Research Data’ (ESRC National Centre for Research Methods NCRM Working Paper Series, ESRC 2006)
\textsuperscript{92} K Sharpe, ‘Sad, Bad and (sometimes) Dangerous to Know: Street Corner Research with Prostitutes Punters and the Police’ in Roy King and Emma Wincup (eds), Doing Research on Crime and Justice (Oxford University Press 2000) 367
\textsuperscript{93} Ann Cordon and Roy Sainsbury, Research Participants’ Views on Use of Verbatim Quotations (Social Policy Research Unit, University of York 2005) 22
unavoidable in these circumstances, but it needs to be weighed against the potential
damage to the sources of data in the absence of such action.94 The decision to offer
anonymity is a balancing act, weighing the potential harm to the participants against
the benefits of making information public.95 As Lee points out, the harm to
participants may range from embarrassment to violence.96 In my case the decision to
offer anonymity to all participants was based on the notion that many would not have
taken part in the research, had anonymity not been granted. This was confirmed
during a number of interviews. Whilst anonymity protects the participants’ identity,
it is still possible to identify the position of participants in their respective
organization. This is important as it places the remarks made into the wider context
of the individuals’ position and their knowledge of Prevent. Some of those involved
in the policy formation and national delivery of Prevent stated that they did not need
anonymity. As revealing them would not compromise any other participants they
will be named throughout this thesis.

4.10 Data analysis
The data gathered throughout the research were analysed using a process called data
reduction. How to code data, what to leave out, and which evolving stories to tell, are
all analytical decisions that are left to the discretion of the researcher. ‘Data
reduction is a form of analysis that sharpens, sorts, focuses, discards, and organizes
data in such a way that final conclusion can be drawn.’97 Usually the interviews were
audio-recorded and then transcribed, although on four occasions only notes were
taken either because the equipment stopped working or because the participant asked
not to be recorded. Combined the transcripts constitute a 450-page document. Other
data sources include Freedom of Information request, policy documents and related
studies. The discussions and conclusions drawn in the next four chapters rely on the
acquired data.

In addition to the interview and focus group data, a number of original documents, in
addition to the policy documents widely available on the Internet such as the Prevent
policy, were collected. These documents related to the local implementation of

95 Howard Becker, ‘Problems in the Publication of Field Studies’ in Arthur Vidich and others (eds),
Reflection on communities studies (Wiley 1964)
96 Raymond Lee, Doing Research on Sensitive Topics (Sage 1993) 191
97 Miles and Huberman (n 21) 11
Pursue and Prevent. These documents were obtained through Freedom of Information requests to the local council, police and the British Transport Police. These documents contain information about terrorism related stop-and-searches and arrests in the Maybury area, the local council’s local Prevent policy, and some information about the nature and content of local Prevent programmes.

The researcher has an ethical obligation towards the participants, in terms of how the data are interpreted. ‘The pattern upon which we base our interpretation can be shown to inhere in the original narrative,’ a although the intentions of the original narrative may differ in terms of pointing out certain features or in making certain connections within larger cultural formations. To ensure rigour when interpreting the data, including the documents obtained through Freedom of Information request, a number of different approaches to data analysis were taken. In the first instance, the transcripts and other relevant documents were read and re-read, searching for and identifying patterns, links and relationships. b Once familiar with the data, other tools that visualized the data were used to corroborate or identify new patterns. Figure 4.5 on the next pages, gives three examples of data visualization using, Tag Clouds, Word Trees and Phrase Nets. These visualizations were created using a service called Many Eyes provided by IBM. c All visualizations created in Many Eyes are publicly available on the Internet. To ensure confidentiality and anonymity all data was anonymized before it was uploaded. For added security, once the visualizations were created and saved all data was deleted from the Many Eyes Website, removing them from the public domain.

This analysis focused on the interactions between the national and local narratives. The data were analysed, searching for areas of commonality and/or differences between the views and experiences expressed by individuals on the national and local level. Tag clouds were able to compare interviews on both the national and local level, highlighting areas of commonality but also differences. The analysis also focused on the interactions and between the national/local narratives. Initially the data were coded in NVivo, however technical difficulties proved distracting and the more traditional methods of pen and paper was used.

98 Borland (n 82) 64
Figure 4.5

Data analysis through visualization

‘A tag cloud is a visualization of word frequencies. Our tag cloud enables you to see how frequently words appear in a given text … The size of the word corresponds to the quantity associated with that word.’

Tag Cloud

‘A word tree is a visual search tool for unstructured text, such as a book, article, speech or poem. It lets you pick a word or phrase and shows you all the different contexts in which the word or phrase appears. The contexts are arranged in a tree-like branching structure to reveal recurrent themes and phrases.’

Word Tree

‘A phrase net diagrams the relationships between different words used in a text. It uses a simple form of pattern matching to provide multiple views of the concepts contained in a book, speech, or poem.’

Phrase Net

Source: IBM Many eyes. 2012
http://www-958.ibm.com/software/data/cognos/manyeyes/
‘Coding is how you define what the data you are analysing are about. It involves identifying and recording one or more passages of text or data items … that exemplify the same theoretical or descriptive idea.’\(^{101}\) When coding a combination of concept-driven and data driven coding was used. The interview transcribes were coded using different colours pens, each representing different topics. Some of the predefined codes included ‘policy tensions’, ‘organizational tensions’, ‘impact of Prevent’ and ‘impact of media perceptions’. Throughout the detailed analysis supplementary codes were added as new patterns and themes emerged, such as ‘political apathy’, and ‘perceived and/or real impact of Prevent.’ Notations were made on the transcripts, and also recorded on MS Word document with the relevant page numbers to keep track of the themes and ideas expressed within the data.

This, combined with the above-mentioned visual text based analysis and word searches, allowed for the coding of the data. The data were evaluated in terms of evidence that might support or disprove the idea of tension and conflicts within Prevent. The data were then further interrogated to explore how the tensions and conflicts manifested themselves and what implications there were on the wider Prevent agenda. ‘The meanings emerging from the data have to be tested for their plausibility sturdiness, their conformability,’\(^{102}\) and conclusions drawn need to be credible and withstand other possible explanations. In this case qualitative data analysis helped in understanding internal patterns and provided support for theoretical ideas about social processes and cultural behaviour that can be taken far beyond the data itself.

4.11 Data generalization and comparison

Whilst the findings that emerged from those involved in the national formation and delivery are more easily generalizable, the findings from the case study area are not necessarily as easily generalizable, as they rely on single case study area, which limits the generalizability of the research findings. However, the findings are highly contextual and provided a local dimension of the Prevent policy process and its impact, understanding people’s interactions, perceptions and re-actions in terms of the local context and its relationship to national counter-terrorism and prevention.\(^{103}\)

\(^{101}\) Graham Gibbs, \textit{Qualitative Data} (London, Sage 2008) 38
\(^{103}\) Miles and Huberman (n 21)
Generalizing these findings across wider society proved more difficult, although there were a number of solutions. It is possible, Skolnick argues, to compare similar case studies; thus placing the single case study into its wider context, while highlighting similarities and differences. This meant that certain inferences and generalizations could be drawn.

Because this research partially relied on a case study area in *Maybury*, generalizing the findings was more difficult. To overcome this problem, the emerging patterns, and conflicts were compared with other research and academic literature to examine whether any general patterns and trends could be identified to allow broader generalization of the findings. A number of studies were of particular interest, as they also focused on the delivery of *Prevent* and included case studies. A study by Thomas examined some of the tensions within *Prevent*. Innes *et al* took a similar approach to this subject matter, examining the effects of *Prevent* and counter-terrorism policing on Muslim communities, while Spalek *et al* carried out similar research through using case studies to study the impact of *Prevent* on communities. Lakhani focused on perceptions of the *Prevent* policy from grassroots and communities, again using case studies. These various studies covered parts of London, Surrey, the Midlands, the North West and East, Greater Manchester and Cardiff. The results of these studies have been published and certain inferences and generalization were drawn. The findings of this thesis were compared to these studies of *Prevent*, drawing on commonalities and/or differences allowing for some generalization and broader conclusions.

There is, however, an inherent danger of over generalizing research findings. Kundnani’s study about practitioners’ perceptions of *Prevent* shows how easy it is to over-generalize research findings. His study relies on data gathered in 16 cities.

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104 Stark and Torrance (n 5)
106 Bryman (n 17) 88
107 Paul Thomas, *Responding to the Threat of Violent Extremism - Failing to Prevent* (Bloomsbury 2012)
108 Innes and others (n 7)
109 Spalek and others (n 12)
110 Lakhani (n 72)
111 Skolnick (n 104)
112 Bryman (n 17) 87
113 Arun Kundnani, *Spooked: How Not to Prevent Violent Extremism* (Institute of Race Relations 2009)
throughout England and Wales. Despite this, his sample size was much too small to be representative of all those involved in Prevent in those localities, let alone to generalize the findings across the UK. In Maybury, over 50 people were involved in the delivery of Prevent and their opinions varied, depending on the individuals’ role, and ethnicity. Inherently, this is an issue of selection, but also about analysis and data comparison, allowing for broader inferences to be drawn. Kundnani’s study highlights some mistakes, which have been avoided in this study by way of comparison with the above-mentioned studies, other corroborating data and academic literature. The results of the data analysis will be discussed in the following three chapters that follow. There, the patterns and trends that have emerged from this research will be discussed in terms of their wider context and will be linked to other academic research, available information such as policy documents, and social theory.

4.12 Conclusion

The purpose of this thesis was to identify and explore conflicts and tensions that arose between Pursue and Prevent, as well as within Prevent itself, and consider the implications for local Muslim communities and the Prevent agenda. The purpose of this chapter was to reflect upon the how’s and why’s of the research design and the related fieldwork. The outcome of the data generated during the fieldwork links the research design with the purpose of the thesis. Much of the success of this project was dependant on speaking to professionals involved nationally, locally and with members of those communities affected by Prevent. Using a qualitative approach, the data generated revealed the immediate and personal effects of the Prevent policy, while also exploring the aspects of this policy that are mostly played out in ‘far removed from the daily life of neighbourhood residents.’ That said, throughout the fieldwork there were minor problems and setbacks all related to negotiating access to professionals and to the Muslim communities in Maybury. This process proved more time consuming than first anticipated. Other researchers have noted that it is not always easy to obtain access to BME communities, particularly when sensitive issues are discussed. A way of increasing participation amongst the Muslim communities could have been a higher financial reward. A late interviewee, the local police Prevent lead suggested that approaching a senior manager first, thereby opening the

114 Lipsky (n 15) 8
115 Lakhani (n 72)
door to all of the perspective interviewees within those organizations, might have been better. That said, the approach taken proved to be successful and I was able to speak to everyone with only one exception. The three tier set up, reflecting Rose’s argument,116 allowed me to contrast and compare the perceptions and attitudes of national and local professionals and the affected communities. As the next few chapters will show, the findings of this thesis suggest that the Prevent policy is indeed ‘being made as it is being administered and administered as it is being made.’117

116 Rose (n 3)
117 Anderson (n 4) 79
Chapter 5: The national implementation of Prevent

5.1 Introduction

The Communities and Local Government Select Committee has stated that ‘the current breadth of focus of Prevent – from community work to crime prevention – sits uncomfortably within a counterterrorism strategy’.¹ The Committee implies that there is uneasiness between the traditional counterterrorism aspects of CONTEST and Prevent. Possible conflicts and tensions exist within CONTEST and within Prevent itself. Interview, focus group, and Freedom of Information request data is analysed and disseminated in terms of these conflicts and tensions. Many of the issues dealt with in this and the following chapters are interrelated and presented from three different perspectives, namely national policy level, local professional delivery, and the community. This, the first of the three chapters, focuses on the national level and is based on the experiences, opinions, and perceptions shared by fifteen interviewees, which include national policymakers, politicians, civil servants, senior police officers, and human rights and anti-racism activists, all of whom are involved in Prevent work nationally.

This chapter starts by revisiting the subject of CONTEST’s innovation, and exploring the possible consequences of Prevent’s inclusion in terms of the conflicts and tensions this gave rise to. The tensions have been categorised into two broad areas, namely policy and organisational tensions. Although separate, there are areas of overlap. The data suggest that tensions have arisen around the purpose and scope of Prevent, around who should lead Prevent, and around how it is funded. Other tensions, the findings suggest, centre on the negative perception of counterterrorism policing and Prevent, whom to engage with, how to communicate the purpose of Prevent to the media and the wider public, and evaluation.

5.2 Understanding CONTEST and Prevent’s innovations

The issue of innovation shows that CONTEST has turned away in part from the traditional models of counterterrorism. The strategy’s aim is to manage down the risk of terrorism to the UK.² A former Secretary of State at the Department for Communities and Local Government (DCLG) believes that ‘because it was innovative some things worked and some things didn’t work so well, [nobody] had

¹ Communities and Local Government Select Committee, ‘Preventing Violent Extremism: Sixth Report of Session 2009-10’ (HMSO 2010) 3
attempted to enter this territory’. This chapter explores why those interviewed perceive CONTEST and Prevent as innovative and what consequences arise in terms of conflicts and tensions because of these innovations. Lord Carlile, the former independent reviewer of the terrorism legislation, has anticipated problems with Prevent's onset but does not specify them. Prevent, he states, ‘is an art not science, and so there were bound to be mistakes, and there have been mistakes. ... I think that it was very carefully thought out. Everyone knew that there would be problems with it’.4

5.2.1 CONTEST’s innovativeness
Two broad areas of innovation emerge from the interview data; first, CONTEST brings together for the first time in a consolidated and comprehensive form the different aspects of counterterrorism. The coalition government remains committed to the 2009 CONTEST framework, although some changes have been made, stating that ‘our counterterrorism strategy will continue to be organised around four work streams’.5 According to the 2009 CONTEST strategy document, its framework reflects the importance of tackling the root causes of instability and terrorism. CONTEST provides the framework which brings different departments and government agencies together to work on counterterrorism issues such as policing, prevention, protection, and emergency planning. ‘CONTEST was extremely innovative, the framework of the four P’s, which is much broader obviously, than just Prevent,’6 says Baroness Neville-Jones, a former Minister for Security and Counter-Terrorism. A former Secretary of State for CLG believes that CONTEST provides a legislative and community response in an attempt to prevent individuals getting involved in terrorism. It is ‘tremendously innovative and groundbreaking’.7

Second, CONTEST broadens the scope of counterterrorism policy to include prevention, which according to Lord Carlile is the ‘first time that the government had gone down this sort of conceptual line towards preventing this particular form of criminal activity’.8 CONTEST applies prevention to counterterrorism in a strategic

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2 David Omand, Securing the State (Hurst & Co Publishers 2010) 90
3 Former Secretary of State for Communities and Local Government (NP1), ‘Hazel Blears, Currently MP and Member of the Security and Intelligence Committee.’ (2011)
4 Lord Alexander Carlile (NP2), ‘Former Independent Reviewer of Terrorism Legislations.’ (2011)
5 HM Government, ‘CONTEST: The United Kingdom’s Strategy for Countering Terrorism’ (HMSO 2011) 10
6 Sir Norman Bettison (NP6), ‘Former Chief Constable of West Yorkshire Police and ACPO Prevent Lead.’ (2011)
7 Former Secretary of State for Communities and Local Government (NP1) interview (n 3)
8 Lord Alexander Carlile (NP2) interview (n 4)
way. The need for prevention is widely accepted now, even by the government. Sir David Omand, the architect of CONTEST, argues that it is important that the CONTEST policy goes beyond the police and the security services to avoid new generations falling prey to violent extremist ideology. After the London bombings, ‘the whole country realised, perhaps for the first time, that we had home-grown, domestic terrorism in our midst’. Sir Norman Bettison, the Chief Constable of West Yorkshire and the ACPO Prevent lead, states that initially CONTEST and Prevent were not innovative because Prevent was only an extension of Pursue. Prior to 2007, Prevent was interpreted as getting to somebody before they actually pulled the trigger or pressed the detonator. So Prevent was actually a very close relation to Pursue... the way that it was first envisaged didn’t take us as far as we’ve taken Prevent since then.

Prevent, in its early stages, was probably seen as oversimplistic, focusing on a combination of diplomacy and, where necessary, military intervention. Since its inception in 2003, changes relating to Prevent brought about CONTEST, which was made more imperative by the 2005 London bombings, and have made CONTEST innovative.

A senior civil servant at the DCLG believes that the London bombings marked a turning point in political and public opinion. ‘Prevent was a reaction to the calamity of innocent human beings killed by home-grown terrorists.’ The government needed to be seen to be doing something. Since 2001, the perceived threat to the UK has shifted from international terrorism to home-grown terrorism driven by individuals inspired by jihadi ideology and living in British communities. This is reflected in the boarder scope of Prevent after 7/7. From the 1970s onward, British counterterrorism strategy was dominated by the criminal justice agencies and the security services, and lacked a preventative dimension. In the later years of the

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10 Former Secretary of State for Communities and Local Government (NP1) interview (n 3)
11 Sir Norman Bettison (NP6) interview (n 6)
12 Omand (n 2) 101
13 HM Government, ‘Countering Terrorism: The United Kingdom’s Strategy’ (HMSO 2006) 3
14 Sir Norman Bettison (NP6) interview (n 6)
15 ‘Senior Official at the Department of Communities and Local Government (NP8), ‘Name Anonymized. Worked on Prevent Since 2004.’ (2011)
16 Senior Home Office Official (NP4) interview (n 9)
17 Sir Norman Bettison (NP6) interview (n 6)
19 Peter Neumann, Britain’s Long War (Macmillan Palgrave 2003)
Northern Ireland conflict, the government took a more community-centred approach. However, this was never as organised and transparent as CONTEST, a Home Office official concludes.\textsuperscript{20} Peace in Northern Ireland became possible after the political reforms which led to the Good Friday Agreement. These political reforms formed the main preventative policy.

5.2.2 Prevent’s innovativeness

Prevent is innovative because it occupies the ‘space somewhere in the middle, between extremism and violent extremism’.\textsuperscript{21} Thus, individuals and communities are given a space where honest engagement can take place which was not part of the security and intelligence world, and where they can share the responsibility of preventing extremism and terrorism.\textsuperscript{22} This space allows local authorities and Muslim communities to work together to increase community resilience against extremism, ideally without intervention from the police or the security services. Increased trust leads to better engagement and information sharing by communities.\textsuperscript{23} The majority of the interviewees see this approach as innovative (thirteen of the fifteen national participants). Research suggests that many Muslim communities are increasingly taking the lead in challenging violent extremism, working in partnership with the police and local authorities,\textsuperscript{24} although negative perceptions of Prevent have had a negative effect on community participation and engagement with the police and Prevent programmes.

After 2007, CONTEST, and particularly Prevent, went beyond the traditional boundaries of counterterrorism. The general perception was that the terrorist threat no longer came predominantly from abroad, but also from within British communities.\textsuperscript{25} Whereas the Irish conflict was ingrained in local culture, home-grown jihadi terrorism, with its associated ideologies, appeared as a fairly new phenomenon.

Young men and women were driven by a variety of forces, from history that set the framework of the state in which they lived, to the circumstances that conditioned the way they felt, thought and acted.\textsuperscript{26}

\textsuperscript{20} Senior Home Office Official (NP4) interview (n 9)  
\textsuperscript{21} Sir Norman Bettison (NP6) interview (n 6)  
\textsuperscript{22} Senior Home Office Official (NP4) interview (n 9)  
\textsuperscript{23} Tom Tyler, ‘Enhancing Police Legitimacy’ (2004) 593 Annals of the American Academy of Political and Social Science 84  
\textsuperscript{24} Martin Innes and others, ‘Assessing the Effect of Prevent Policing: A Report to the Association of Chief Police Officers’ (UPSI 2011)  
\textsuperscript{26} Peter Taylor, \textit{The Provos: The IRA and Sinn Fein} (Bloomsbury Publishing 1998) 6
The historical and cultural dimensions inherent in the Irish conflict are largely absent within home-grown jihadi terrorism. A senior official within the DCLG, himself a Muslim, also questions jihadi terrorists’ ‘Islam and their religious reality’. Choudhury argues that

the appeal of extremist groups reflects, in part, the failure of traditional religious institutions to connect with young people and address their questions and concerns. The most vulnerable are those who are religious novices exploring their faith for the first time.

These differences are important because the belief of jihadi extremists is often shallow, suggesting susceptibility to preventative attempts.

All the interviewees agree that aspects of CONTEST and Prevent are innovative. In their short lifespan, CONTEST and Prevent have constantly evolved. This has led to tensions when defining the scope of the policy because it has not settled, as well as tensions when communicating its purpose to both practitioners and the public. A human rights and anti-racism activist highlights this tension. She sees Prevent simply as a response to the riots in the North of England in early 2001 and 9/11. She regards Prevent as a policy which represents institutional racism and fosters negative community relationships. All national participants agree that CONTEST, or parts thereof, are innovative while acknowledging the policy and organisational conflicts and tensions it has created. The Home Affairs Select Committee agrees.

5.3 Policy Tensions: The aims and scope of Prevent

Policy and organisational tensions overlap. There are tensions regarding the aim and scope of the Prevent policy. These tensions also affect the organisational set-up, which drives this policy, and issues around evaluation, engagement, and perceptions. On the face of it, all interviewees agree that the key aims and objectives of Prevent are as stated ‘on the tin, to prevent people being radicalised and becoming terrorists and also to ensure that communities do not feel under the sort of pressure which may lead to ... individuals being radicalised’.

27 Senior Official at the Department of Communities and Local Government (NP8) interview (n 15)

28 Tufyal Choudhury, ‘The Role of Muslim Identity Politics in Radicalization’ (Department of Communities and Local Government, 2007)

29 Director of a Human Rights and Anti-Racism Organizations (Asian Female), NP 14), ‘Name Anonymized. Worked on Prevent Nationally and Was Provided Evidence to Parliamentary Select Committees About a Need to Review Prevent.’ (2011)


31 Lord Alexander Carlile (NP2) interview (n 4)
The earlier Prevent strategy focused on community cohesion, whereas the Prevent Review shifted the focus to information gathering and sharing. The data reflect this division about the basic aims and objectives of Prevent. Lord Carlile maintains that the ‘key aims and objectives remain ... both prior and after the Prevent Review’. However, close reading of both policy documents suggests that there has been a shift away from community cohesion, ushering in some significant changes. Both versions of Prevent state that it aims to stop people from becoming terrorists or supporting terrorism. However, the methods for achieving this aim have changed. Under the Labour government, Prevent had five main objectives. The Prevent Review reduced these to three. Notably, the two objectives absent in the Review are ‘increasing the resilience of communities to violent extremism, and to address the grievances which ideologies exploit’. Under the Labour government, the DCLG was a major player within Prevent, ensuring that communities are at the centre of our response to violent extremism ... Prevent is closely coordinated with work in three other policy areas: community cohesion, community empowerment, and race and equality.

The Prevent Review diminished the role of the DCLG within Prevent.

Whereas Prevent is part of CONTEST, a counter-terrorism strategy, and deals with terrorism, the Government will address the challenge of extremism – and extremist organizations in particular – primarily through other means.

The role of cohesion was devolved to the DCLG, separating it from the more counterterrorism-focused Prevent. ‘There was a demarcation between engaging with a certain community on the normal engagement basis, and then we’re going to have Prevent as a method of counterterrorism.’ DCLG's recently published integration strategy tackles extremism as part of a wider approach to integration and community cohesion, whereas Prevent focuses exclusively on extremism which leads to terrorism. This separation between community cohesion and Prevent is a policy

33 HM Government, ‘CONTEST: The United Kingdom’s Strategy for Countering Terrorism’ (n 5)
34 Lord Alexander Carlile (NP2) interview (n 4)
35 See: Chapter 2.6
36 HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 32) 80
37 ibid 84
39 Senior Official at the Department of Communities and Local Government (NP8) interview (n 15)
41 Senior Home Office Official (NP4) interview (n 9)
rather than an organisational decision, and has had implications for the organisations involved in delivering Prevent.

Identifying individuals vulnerable to extremism through the collaboration of various local and national governments and NGOs remains central to Prevent. The Review shifts the focus from community integration and cohesion to collaboration and safeguarding, and extends its reach to the higher education and health care sectors to identify those posing a risk to security and to provide relevant support.42 As a policy, Prevent does not appear to be designed as a surveillance programme, although elements of Prevent may intentionally or unintentionally generate information as a by-product which can then be shared between the various departments and agencies. There has been a significant shift within the Prevent Review from ‘building the resilience of local communities to the extremist message’,43 to the safeguarding of the public through more specialist programmes such as Channel.

According to Sir Norman Bettison, the fundamental aim of Prevent should be to build engagement and trusting relationships, so that we can have conversations about the risk and how to deal with it, but we also can have conversations, whites-of-the-eye conversations, when there might have been a clumsy operation, that is being misunderstood within the community.44 This view is supported by a police officer seconded to the ACPO Prevent Delivery Unit who states that Prevent should help communities to break the cycle of ‘hate breeds hate’, reducing the potential of violence while increasing integration and cohesion.45 Lord Carlile claims that there is only one major difference between Prevent under Labour and the Prevent Review:

There’s been a phrase floating around for years: violent extremism — the meaning of which is very unclear. It has been recognized in the new strategy that there is no distinction to be drawn, for this purpose between extremism and violent extremism. That’s what I think is the major change.46 Arguably, there are other major differences between the two Prevent policies. Broadening the term ‘violent extremism’ to ‘extremism’ allows the government to pass on the responsibility of cohesion and integration to the DCLG because this broader focus does not fit with the coalition government’s Prevent aims and objectives.

42 HM Government, ‘Prevent Strategy’ (n 38)
43 Former Secretary of State for Communities and Local Government (NP1) interview (n 3)
44 Sir Norman Bettison (NP6) interview (n 6)
45 Male Police Officer, Seconded to ACPO Prevent Delivery Unit (NP9), ‘Name Anonymized.’ (2011)
46 Lord Alexander Carlile (NP2) interview (n 4)
All participants agree that understanding extremism, what it is, what its causes are, and how it links to political violence is fundamental to a successful Prevent strategy. When asked in further detail about this, the only commonality that emerges is the belief that in the context of the current terrorism threat, jihadi ideologies often, but not always, bridge the gap between extremism and political violence. The lack of a clear definition and understanding is acknowledged by Blears, a former Secretary of State for Communities and Local Government. Lord Carlile states that it is often said that British foreign policy, now unused stop-and-search powers, the power to stop people at the ports that these radicalises. ... I think that the causes of extremism are proselyting, and proselytisation of extremism by a small number of very powerful voices, who use word of mouth and Internet ... to radicalise young people.

There was a perception amongst the frontline staff interviewed that British foreign policy plays a key role in the radicalisation process, a view that is supported by Brighton. Focus group data suggest that foreign policy, although disliked, is less of an issue for communities in Maybury. A DCLG official states that although foreign policy plays a role, it is not the only reason for extremism. The line between extremism and violent extremism, according to Sir Norman Bettison, is ‘the distinction ... where someone crosses the line between hatred to actually seeking, or being willing, to do something about it, that has the potential to do harm to people or property’. The lack of a common notion about extremism and its links to terrorism causes tensions because it is unclear how Prevent aims to achieve its objectives. This policy is not settled in terms of its long-term intentions. In part, this is due to its innovative nature: it has not been established long enough.

5.4 Policy tensions: Community cohesion and counterterrorism prevention

Under the Labour government, the Prevent policy was seen as a way to promote engagement and to challenge violent extremism. The policy states that ‘Prevent [is] closely coordinated with work in three other policy areas: community cohesion,
community empowerment, and race and equality’. Hindle argues, however, that those involved in the delivery of Prevent felt that they were not given sufficient autonomy or resources needed to effectively prevent extremism. ‘Dissatisfaction arising from this doesn’t mean current practices are entirely wrong but that such views on both sides, in retrospect were naïve.’ The Review shifted the balance from community cohesion and integration to an approach based on Channel. The Channel framework has information gathering and sharing at its heart, and is aimed at implementing targeted interventions. The current Home Secretary, Theresa May, expresses the view that the Labour policy was flawed because it confused the delivery of Government policy to promote integration with Government policy to prevent terrorism. It failed to confront the extremist ideology at the heart of the threat we face; and trying to reach those at risk of radicalization, funding sometimes even reached the very extremist organizations that Prevent should have been confronting.

Implicit within the policy were tensions between how to best prevent individuals from becoming radicalised and how to deal with extremism in general. The tensions were about whether broader community cohesion, with Channel attached, or a more targeted Channel-like approach was more appropriate for the Prevent policy. The former was based on secondary prevention because it targeted specific communities, but it also focused more broadly on universal education policies and on the general public environment in the hope of preventing criminality at an early stage. The latter focused on secondary prevention and therefore on individuals and groups at risk of radicalisation. That said, Labour’s retired Prevent policy had some aspects of primary, secondary, and tertiary prevention, while the Review also has aspects of primary and tertiary prevention. Disagreement between the interviewees centres on whether Prevent should have a primary (a view supported by nine of the fifteen national participants) and/or secondary preventative focus (a view shared by six national participants). This raises the question of whether Prevent criminalised social policy by criminalising behaviour which is seen as a precursor to terrorism-related

54 HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 32) ¶ 8
55 Hindle (n 53)
56 HM Government, ‘Prevent Strategy’ (n 38) Foreword
59 See: Chapter 3.6
activities, as spoken of by Zedner. Alternatively, did Prevent socialise counterterrorism policy through the inclusion of integration and community cohesion into counterterrorism policies?

Early on, Prevent was a holistic preventative strategy which included a ‘more broad-brush community cohesion approach’. The more individualised aspect of this strategy was the Channel project, a secondary prevention approach. Under the Labour government, many Prevent programmes focused on secondary prevention because they targeted specific communities. However, these programmes generally had a broad focus. This broad-brush approach taken by the early policy was criticised by many of its participants. Lord Carlile insists that Prevent was less effective as a community cohesion strategy. According to a senior Home Office official, Prevent, particularly after the Review, became about counterterrorism and not community cohesion. Extremist groups which only posed a threat to community cohesion were considered significantly different from extremist groups engaged in or planning acts of terrorism, and hence should not be covered by Prevent.

The focus of Prevent shifted to identifying, and intervening, when individuals or groups engage in extremism leading to terrorism, rather than extremism per se. According to the government, work on integration and extremism will not stop; but how much money will be spent remains to be seen because the government’s integration strategy has only recently been published. Because both approaches targeted Muslim communities, these continued to feel stigmatised and excluded. Cantle, giving evidence to a House of Commons select committee, stated:

I think the Prevent agenda has had a great deal of difficulty with the Muslim communities ... precisely because it has been seen as a part of the counter-terrorism strategy, because it has associated the Muslim communities – with terror. The Prevent agenda really should be separate.

A former DCLG minister disagreed and was worried

that this is a dishonest approach because the integration strategy will not recognise that one of the reasons you’re doing integration is because you face a threat. And I think unless you are clear about that in your mind, that you’re

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61 Communities and Local Government Select Committee (n 1) Ev 1
63 Lord Alexander Carlile (NP2) interview (n 4)
64 Senior Home Office Official (NP4) interview (n 9)
65 Shiraz Maher and Martyn Frampton, ‘Choosing Our Friends Wisely: Criteria for Engagement with Muslim Groups’ (Policy Exchange 2009)
66 Department for Communities and Local Government, ‘Creating the conditions for integration’ (n 40)
67 Communities and Local Government Select Committee (n 1) 10
68 ibid Ev 1
doing this work, yes, generally, because it’s a good thing to do, but also because it has to reduce the threat to the national security of the country.\textsuperscript{69}

Links between Prevent and integration remain. However, the Review makes it clear that any community cohesion projects need to focus on extremism leading to terrorism. ‘Prevent must not assume control of or allocate funding to integration projects, which have a value far wider than security and counter-terrorism: the Government will not securitize its strategy. This is a mistake in the past.’\textsuperscript{70}

In contrast, Sir Norman Bettison sees Prevent as the intersection of Pursue and community cohesion. ‘In the middle, interlocking with both those circles, is the circle that I call neighbourhood policing. So neighbourhood policing has got to straddle both community engagement and Pursue.’\textsuperscript{71} It is this approach, straddling community cohesion and prevention that has made CONTEST particularly innovative, according to a police officer from the ACPO Prevent Delivery Unit. ‘Not just in terms of reducing the likelihood of reducing terrorist attacks, I think it has been useful in ... producing more cohesion in communities.’\textsuperscript{72} He continued to argue that Prevent needed to include engagement and cohesion in order to build the trust of communities, linking Pursue with Prevent.

Under Labour, Prevent securitised community cohesion in terms of engaging with communities because of terrorism concerns. According to Lachman, ‘the sooner local authorities move away from the entire security agenda, the better it is in terms of restoring the confidence and trust of the communities that it works with.’\textsuperscript{73} A senior official at the NPIA stated that

the old strategy, there’s a lot more community participation within that. I think some of the confusion was what sits in cohesion and what sits in Prevent. I don’t think that conversation was healthy because what it ended up doing was creating a massive schism which made the new Prevent strategy much more, let’s do this ... at the community and let’s sit cohesion so far away that where on earth do you get into Prevent work? So this sort of underlying community cohesion work that was Prevent-connected in the old strategy allowed communities to build a sort of resilience and become stronger against the grooming and the extremism because they’re complex communities with a lot of complex issues.\textsuperscript{74}
Yet some of the community cohesion work done by local authorities, under the banner of Prevent, has little in common with the Prevent objectives. Such concerns were raised in the Review. ‘We won’t kid anyone, that the links with Pursue are very close because what do I do with the information I get?’ Baroness Neville-Jones argues for a split between Home Office counterterrorism work and community cohesion. It has become clear that integration is being tainted by the activities of the police and intelligence. Bad perceptions and distrust have a tendency to reinforce themselves in the social interactions of individuals and communities alike. ‘When you haven’t got that basis of trust, actually that pushes us further apart,’ Sir Norman Bettison states. Baroness Neville-Jones admits that on the local level, community policing is precisely, actually, a combination of the trust engendered by the people feeling that the police are actually fair-minded, on their side and looking after them and protecting them on the one hand. But the police can’t do that effectively unless they actually receive information from a … community about where the dangers lie.

According to Hough et al., the police and authorities must demonstrate a certain moral authority embodying the shared moral values of society and a shared sense of right and wrong in order to gain the public’s trust.

Twelve of the fifteen participants agree that community cohesion and integration need to be separated from the hard-core aspects of Prevent, while continuing to acknowledge the importance of community cohesion work. The consensus amongst these twelve participants is that Prevent needs to be more problem focused. Lord Carlile states: ‘I think the right balance is struck by the new Prevent Review which passes communities and local governments the responsibilities of community cohesion work.’ According to Sir Norman Bettison, some local authorities want to maintain the focus on community cohesion. Although community cohesion is a necessary part of Prevent, ‘it is not a sufficient part, it doesn’t do enough’. As aforementioned, he further believes that police-led Prevent would fail. Prevent, as

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76 Former Member of the National Young Muslim Advisory Group (Asian Female, NP15), ‘Name Anonymized. Also Involved a Youth Worker Previously Involved in Prevent Programmes in the North of England.’ (2011)
77 Baroness Pauline Neville Jones (NP3), ‘Former Minster for Security and Counter-Terrorism.’ (2011)
78 Niklas Luhmann, Trust and Power: Two Works (Wiley 1979) 74
80 Lord Alexander Carlile (NP2) interview (n 4)
recognised by a number of the interviewees, should be based on the Crime and Disorder Reduction Partnership Model (CDRP), which is already in place, bringing the police and local authorities together to reduce crime. Throughout its evolution, Prevent has shifted its focus to narrower secondary prevention and identifying individuals at risk of radicalisation. It has increasingly been driven by the logic of pre-emption, allowing for earlier interventions and relying on an ever-increasing array of partnerships including the Health Service and the Department of Education. Prevent has criminalised some aspects of community cohesion policy while socialising aspects of counterterrorism. Tensions remain, as policymakers and politicians disagree about how to best prevent terrorism, and about the merits of including community cohesion into a wider terrorism prevention strategy.

5.5 Policy tensions: Reactions to allegations of spying and targeting Muslim communities

The tensions are twofold. The first set is about whether Prevent is concerned with prevention, surveillance, or a combination of the two. The second set of tensions is about whether Prevent is concerned with preventing extremism or encouraging extreme reactions. Often, the media has framed Prevent as a policy that uses various forms of surveillance to target predominantly Muslim communities. This perception has influenced how communities see Prevent. Consequently, Muslim communities feel increasingly alienated from wider society and government. When writing about Prevent in the media, the term spying has been used, which implies that sinister and clandestine methods are used to gather information. Certain aspects of Prevent are about gathering information and encouraging individuals to share information with the police, which can be used against individuals. This begs the question whether Prevent is a viable policy without aspects of surveillance.

Critics say that Prevent is a top down approach which only engages with the ‘usual suspects’, such as imams and other male community leaders, who pedal mainstream Islamic and populist values and ideologies to their Muslim communities. Those

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82 Sir Norman Bettison (NP6) interview (n 6)
84 See: Chapter 7
85 Arun Kundnani, Spooked: How Not to Prevent Violent Extremism (Institute of Race Relations 2009)
rejecting such ideologies are seen as ‘suspect’ and possible targets of Prevent.\textsuperscript{87} A director of a human rights and anti-racism group believes that Prevent is intentionally designed to target Muslim communities and is based on prejudicial perceptions, which are not challenged by the government or the media. She further argues that Prevent is a by-product of the race relations policies, which present an alternative way for the government to marginalise Muslim communities in the UK.\textsuperscript{88} The community cohesion agenda introduced by New Labour also initially influenced Prevent and is seen by some academics as the new framework for governing race relations.\textsuperscript{89} Prevent attempts to integrate Muslim communities. However, Kundnani argues that Prevent, in fact, alienates Muslim communities from mainstream society. In his view, Prevent is an ideological tool used to win the hearts and minds of the Muslim communities with the help of pro-government Muslim organisations.\textsuperscript{90} Although this view is not commonly shared amongst those interviewed (only two of the fifteen interviewees supported such views), Hickman et al. argue that public policies represent ‘a prevalent discourse of Britishness and of a unified nation in the face of the threat, with us and our people and values diametrically opposed to ... Muslim extremists’.\textsuperscript{91} In his Munich speech in early 2011 just prior to the launch of the Review, Prime Minister Cameron emphasised this point, restating the importance of integration over multiculturalism in the fight against terrorism.\textsuperscript{92} The Review’s definition of extremism also appears to confirm such claims, defining extremism as the opposite of British values.\textsuperscript{93}

5.5.1 Surveillance, spying, or prevention?

There appears to be a conflict between what the policy documents state in respect to gathering intelligence, and comments from a number of interviewees who deny that intelligence gathering takes place under Prevent. A senior civil servant at the DCLG claims that under the Labour government there was

\textsuperscript{87} Former Member of the National Young Muslim Advisory Group (Asian Female, NP15) interview (n 76)
\textsuperscript{88} Director of a Human Rights and Anti-Racism Organizations (Asian Female), NP 14) interview (n 29)
\textsuperscript{89} Claire Worley, “It’s Not About Race. It’s About the Community”: New Labour and “community Cohesion” (2005) 25 Critical Social Policy 483
\textsuperscript{90} Kundnani (n 85)
\textsuperscript{91} Mary Hickman and others, “Suspect Communities”? Counter-Terrorism Policy, the Press, and the Impact on Irish and Muslim Communities in Britain’ (London Metropolitan University 2011) 3
\textsuperscript{93} HM Government, ‘Prevent Strategy’ (n 38) 107
no intention of intelligence gathering under the guise of Prevent, let’s be clear about that. ... We have no spies or relation to that. I think that when it came to the actual implementation of the policy, the practitioners may have gone beyond their limit. ... I think it may have been misunderstood or misrepresented.  

This is a common response to the allegations of Prevent being used as a vehicle for gathering overt or covert intelligence. Only two of the fifteen national participants believe that Prevent is deliberately designed for surveillance purposes, acknowledging though that intelligence might be obtained inadvertently and shared with partner agencies. However, this is perceived as a by-product of Prevent work rather than a direct objective of Prevent. The director of a human rights and anti-racism organisation believes that because Prevent has been securitised, it is simply a guise for the gathering of intelligence. Hidden within the 2009 version of Prevent is a reference to two supporting objectives aimed at ‘supporting intelligence, analysis and information; and to improve our strategic communication.’ Kundnani’s report is often cited in support of the view that Prevent has been used to spy on Muslim communities. These perceptions have antagonised Muslim and Hindu communities alike. Nevertheless, the consensus amongst thirteen of the fifteen national participants is that Prevent’s aim has never been about surveillance or spying. This perception, they argue, stems from overzealous council workers and the media who have given Prevent a bad name. ‘As a consequence of this, the public believe that Prevent is about spying and some Muslim communities think it is about spying on them in particular.’ This has been reinforced by events such as Project Champion, which attempted to use Prevent funds to set up CCTV cameras around two mainly Muslim communities in Birmingham. In the aftermath, this incident has been cited as proof that Prevent is about spying on Muslim communities.

Sir Norman Bettison acknowledges that there have been some ‘clumsy operations’ which have negatively affected the public’s perceptions of Prevent. It is unclear, however, whether ‘clumsy’ refers to operations which have received negative public

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94 Senior Official at the Department of Communities and Local Government (NP8) interview (n 15)  
95 Baroness Pauline Neville Jones (NP3) interview (n 77)  
96 Director of a Human Rights and Anti-Racism Organizations (Asian Female), NP 14) interview (n 29)  
97 HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 32)  
98 Kundnani (n 85)  
99 Senior Official at the Department of Communities and Local Government (NP8) interview (n 15)  
100 Female Police Officer (NP10), ‘Name Anonymized. Seconded to ACPO Prevent Delivery Unit.’ (2011)
attention or to those which were poorly executed. He cites the example of Project Champion, which could be an example of both because it was unfortunate that the media found out about it, and because it should never have been carried out in the first place. He further states that there have been a number of misunderstood consequences of Prevent.

People misunderstand what we’re trying to achieve, as unfairly targeting ... Muslim communities. Actually 10 per cent of the people that we’ve intervened with on our Channel scheme have been young people with right-wing tendencies. So it isn’t exclusively about the Al Qaeda inspired threat. So people have felt targeted which is a pity, but I have the belief, a genuine belief, that the more we work with communities and the more that we show ourselves to be transparent and to be honourable, the more the suspicion will recede.\(^\text{102}\)

A senior NPIA official argues that

I think there was a sort of fear that [Prevent] was ... a spying tool, but actually ... I think that very rarely really happened. I think the relationship we’d built with the community support officers of Prevent, ... didn’t really create an environment where they would then go to a CT person. ... It wasn’t clever enough in many ways. The people they were engaging with, were already very engaged people so really there was, I don’t think, as much information shared as possibly.\(^\text{103}\)

Perceptions matter, and the perception that Prevent is used as a surveillance tool may have damaged the relationship between communities and authorities, even if those already engaged with Prevent know that it is not about surveillance. All of the interviewees recognise that accusations of spying have tarnished Prevent’s reputation and perpetuated a negative perception.

A consequence is that the public thinks that Prevent is about spying, and some Muslim communities think it’s about spying on them particularly. So that’s one of the unintended consequences … it’s perceived that Prevent is a bad thing.\(^\text{104}\)

Interviewees acknowledge the importance of maximising communities’ willingness to engage with authorities, an engagement based on a perception of legitimacy and trust rather than coercion.\(^\text{105}\) The obligation to obey the law is linked ‘to the quality of the rules and the integrity of their administration’.\(^\text{106}\) The perception of spying has undermined communities’ trust in authorities.

\section*{5.5.2 Legitimacy, trust, and engagement}


\(^{102}\) Sir Norman Bettison (NP6) interview (n 6)

\(^{103}\) Senior NPIA Official (NP11) interview (n 74)

\(^{104}\) Female Police Officer (NP10) interview (n 100)

\(^{105}\) Sara Stoutland, ‘The Multiple Dimension of Trust in Resident Police Relations in Boston’ (2001) 38 Crime and Delinquency 226

\(^{106}\) Philip Selznick and others, \textit{Law, Society, and Industrial Justice} (Russell Sage Foundation 1969) 29
It is important that the police and local authorities are more sensitive when engaging affected communities. A DCLG official points out that the aim of Prevent is to engage with Muslim communities to build their trust and resilience against violent extremism so that they might be willing to share information freely. This information is central for the success of Prevent and Pursue.

We know quite a lot about Prevent but the way it links into the other elements of CONTEST, which are very much more intelligence-based and stuff … we don’t really know where a lot of that information goes.

It is because of a lack of trust and transparency that people generally regard Prevent as a spying operation used by an intrusive government.

Negative perceptions of the police and other state agencies foster distrust which, according to Luhman, endorses and reinforces itself in the social interactions of individuals and communities alike.

Well there clearly … there are points at which … Pursue and Prevent would clash. The police do have to conduct operations. If they are going to go in and pick up some terrorists they have do it in a way and at a time of day when they’re likely to get their birds, simple. Has it always been handled with the greatest skill? No. Is the resentment that may have been stirred up deliberately exploited by people who see it in their interests and as a weapon to exploit it? Absolutely … So you’ve got fault on both sides and there certainly has been exploitation of anxious communities.

Legitimacy is conferred on institutions because they respect certain normative and ethical values. On the flip side, this can mean that the perception of legitimacy can be withdrawn when the police fail to respect community values and subcultures.

On the local level, community policing is precisely, actually, a combination of the trust engendered by the people feeling that the police are actually fair-minded, on their side and looking after them and protecting them on the one hand. But the police can’t do that effectively unless they actually receive information from a community about where the danger lies.

According to Sir Norman Bettison, trust is the basic principle which underpins Prevent, and the fundamental aim must be to build trusting relationships with

Sir Norman Bettison (NP6) interview (n 6)
Senior Official at the Department of Communities and Local Government (NP8) interview (n 15)
Baroness Pauline Neville Jones (NP3) interview (n 77)
Former Member of the National Young Muslim Advisory Group (Asian Female, NP15) interview (n 76)
Luhmann (n 78)
Baroness Pauline Neville Jones (NP3) interview (n 77)
Tyler (n 23)
David Beetham, The Legitimation of Power (Palgrave Macmillan 1991)
Baroness Pauline Neville Jones (NP3) interview (n 77)
communities so that Prevent’s purpose can be understood and supported by the affected communities.\(^\text{116}\)

Having the trust of communities is imperative for the success of both Prevent and Pursue. Prevent, as Sir Norman Bettison argues, is that all-important link between community cohesion and Pursue.\(^\text{117}\) Summing up the purpose of Prevent, he says that: ‘The central ethos of the Prevent strand is safeguarding – not spying or demonising, but simply seeking to protect the vulnerable.’\(^\text{118}\) However, neither the government nor the media have been successful in communicating this simple message, and Muslim communities continue to feel that they are being antagonised and spied on. The ensuing tensions highlight issues about how Prevent’s purpose is communicated to the wider public, including its need for information sharing and surveillance, without which this policy is not viable, while maintaining or generating high levels of trust within the affected communities. Bad communication has led to extreme reactions. Some argue that Muslim communities have developed a siege mentality, rather than preventing extremism.\(^\text{119}\)

### 5.6 Policy tensions: Prevent’s target population and engagement with Muslim communities

Close examination of Prevent policy documents reveal the targeting of primarily Muslim communities because they are seen as the source of the jihadi ideologies in the UK.

Because the greatest threat at present is from terrorists who claim to act in the name of Islam, much Prevent activity takes place in and with Muslim communities. But the principles of our Prevent work apply equally to other communities who may be the focus of attention from violent extremism.\(^\text{120}\)

The Prevent Review concludes that although ‘Prevent should address all forms of terrorism ... as a whole, the priority will be to focus on terrorism associated with Al Qaida’.\(^\text{121}\) Initially, target areas and communities were selected according to demographic data.\(^\text{122}\) Under the Review, these are selected through a more

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\(^{116}\) Sir Norman Bettison (NP6) interview (n 6)

\(^{117}\) ibid


\(^{119}\) Anne Aly and Mark Balnaves, ‘The Atmosfear of Terror: Affective Modulation and the War on Terror’ (2005) 8 M/C Journal

\(^{120}\) HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 32) 81

\(^{121}\) HM Government, ‘Prevent Strategy’ (n 38) 25

\(^{122}\) HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 32)
intelligence-led approach, though the areas remain largely the same.\textsuperscript{123} Although some of the Channel referrals have included individuals who hold right-wing views,\textsuperscript{124} a Home Office official confirms that Prevent should focus on jihadi extremist groups because these are the perceived source of the threat. Groups such as the English Defence League (EDL) and the British National Party (BNP), although extreme, do not merit counterterrorism interventions. According to the same official, the Home Office and government ministers perceive the EDL as a nuisance and public order problem rather than as a problem of political violence. Prevent’s main concerns lie with groups which sympathise with extreme jihadi ideologies such as Hizb-ut-Tahrir.\textsuperscript{125} In principle, Prevent remains focused on Muslim communities, although this may change in the future if there is a shift in the terrorist threat. This focus has caused tensions between Prevent and the target communities.\textsuperscript{126}

The Prevent policy implies a certain level of engagement between the authorities and Muslim communities. A junior official at the NPIA argues that Prevent is a massive opportunity for Muslim communities to have a say in what happens within Muslim communities, in terms of radicalisation, vulnerable young people going down the route of radicalisation. … It is in some ways a huge opportunity to lead on that particular area rather than have a strategy that is done at the community.\textsuperscript{127}

Those working on Prevent present it as an opportunity for communities to engage authorities rather than the state helping affected communities to address deeply rooted problems related to extremism and terrorism. Successive governments have stated that Prevent is key to building communities’ resilience to extremism and terrorism, and communities are key to Prevent.\textsuperscript{128} The Review argues that preventative work should include communities because they are often in a better position than the government to challenge and disprove claims made by terrorist groups and their associated ideology.\textsuperscript{129} ‘It was really important that we didn’t simple have a group of older men speaking for the Muslim community, because the people I met said that these people do not represent me in a modern world.’\textsuperscript{130}

Strengthening communities and building the confidence of women and young people

\begin{thebibliography}{99}
  \bibitem{123} HM Government, ‘Prevent Strategy’ (n 38)
  \bibitem{124} Sir Norman Bettison (NP6) interview (n 6)
  \bibitem{125} Senior Home Office Official (NP4) interview (n 9)
  \bibitem{126} See: Chapter 7
  \bibitem{127} Junior NPIA Official (Asian Female, NP12) interview (n 75)
  \bibitem{128} HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 32) 80
  \bibitem{129} HM Government, ‘Prevent Strategy’ (n 38) 8
  \bibitem{130} Former Secretary of State for Communities and Local Government (NP1) interview (n 3)
\end{thebibliography}
within these communities is seen as key to the long-term success of Prevent.\textsuperscript{131} According to Maher and Frampton, however, Prevent has failed to break the stranglehold of key gatekeeper groups, and councils continue to engage with them.\textsuperscript{132} The desire for the government to work with affected communities is fairly uncontroversial, but it leaves a fundamental question unanswered: is Prevent about community empowerment to solve the problem of extremism, or about overt surveillance and the gathering of intelligence – or both?

There has certainly been a shift from the earlier version of Prevent, which was delivered within a community cohesion framework, to the Prevent Review which focuses more on information gathering and cooperation amongst involved agencies. All interviewees at the local and national level deny that Prevent is about overt or covert surveillance. What is not denied is that certain aspects of Prevent are about gathering information, through overt means, about activities in Muslim communities. A police officer seconded to the ACPO Prevent Delivery Unit states that Prevent work is about information sharing, ‘and some perceive information sharing as being spying. It is not. It’s about looking after individuals. If you look after individuals they don’t become terrorists’.\textsuperscript{133}

Prevent work is not confined to those Muslim communities and groups who support the government position, and at times includes groups who are perceived as holding extremist views. This caused tensions amongst politicians and policymakers when devising Prevent.\textsuperscript{134} The government’s view was to promote core British values.

We should properly judge these organizations: do they believe in universal human rights – including for women and people of other faiths? Do they believe in equality of all before the law? Do they believe in democracy and the right of people to elect their own government? Do they encourage integration or separation? These are the sorts of questions we need to ask. Fail these tests and the presumption should be not to engage with organizations – so, no public money, no sharing of platforms with ministers at home.\textsuperscript{135}

Essentially, the Prime Minister argues that the assimilation of different cultures to British values, as ambiguous as they may be, should be government policy. Assimilation requires the acceptance of minority groups by the majority, otherwise ‘assimilation is hardly a viable political or cultural option’.\textsuperscript{136} Racism, xenophobia,
and Islamophobia reinforce the tendency of minority groups to retain their cultural and ethnic heritage.\textsuperscript{137} This, Soria argues, has ‘inevitable repercussions on the essence of the new \textit{Prevent}, which seems to explicitly mirror the Prime Minister’s hard-line stance.’\textsuperscript{138} Despite Muslim communities rejecting terrorism, they are increasingly, in political discourse, being asked questions about their patriotism and stance on British values. These are deliberate attempts that provide a nuance for discrimination and prejudice.\textsuperscript{139}

The \textit{Prevent Review} has adopted a hard-line approach; authorities no longer engage with groups which espouse extremist views, even if these are non-violent.\textsuperscript{140} A Home Office official states that there is no need to work with extremist groups because there are sufficient alternative resources available.\textsuperscript{141} Such a view is shared by only a third of the participants, although similar views are espoused by think tanks on the Right such as Policy Exchange.\textsuperscript{142} A number of interviewees share similar opinions.

A former DCLG minister states:

\begin{quote}
I took a very strong stance about not engaging with people who, you know, weren’t prepared to sign up to our values of democracy, equal rights for women, and freedom and liberty or, you know, the basic British values. So I took a very strong view on that.\textsuperscript{143}
\end{quote}

Some within the Labour Party disagree, the most prominent being the former Home Secretary Jack Straw who was also interviewed for this research.\textsuperscript{144} The idea of the centrality of British values is not new to the Conservative Party. The community cohesion agenda emerged as a government discourse following the riots in Burnley and Bradford in 2001, and was the ‘new’ framework governing race relations policy in the UK.\textsuperscript{145} There was a veiled attempt to control those non-white communities designated a risk to \textit{Britishness} because of their resistance to even more intrusive control. Moreover those targeted were expected to feel a sense of gratitude for receiving such attention.\textsuperscript{146}

\begin{footnotes}
\item[139] Imran Awan, ‘“Paving the Way for Extremism: How Preventing the Symptoms Does Not Cure the Disease of Terrorism”’ (2011) 2 \textit{Journal of Terrorism Research}
\item[140] HM Government, ‘Prevent Strategy’ (n 38)
\item[141] Senior Home Office Official (NP4) interview (n 9)
\item[142] Maher and Frampton (n 65)
\item[143] Former Secretary of State for Communities and Local Government (NP1) interview (n 3)
\item[144] Jack Straw (NP5), ‘Former Home Secretary and Secretary of State for Justice.’ (2011)
\item[145] Worley (n 89)
\item[146] Jonathan Burnett, ‘Community, Cohesion and the State’ (2004) 45 \textit{Race & Class} 1, 8
\end{footnotes}
Baroness Neville-Jones supports the hard-line approach that groups who espouse extremist ideology are a catalyst for future violence. ‘It is hard to see many people who have aspired to violence who don’t have extremist views.’ According to Jackson, the assumption that there is a generic process, which leads from extremism to terrorism, is flawed. Individuals rarely follow a linear path from moderate to radical.

Rather, everyone holds a variety of views at different times and places in their lives, on different subjects, which are usually a mix of “moderate”, “radical” or in the case of the many millions of conspiracy theorists, downright “loony”! Moreover, people’s viewpoints are continuously being revised through interaction with others and are always in a state of evolution.

The Prevent policy, nevertheless, embodies the notion that Islamism is related to terrorism.

While such views appear to be more common amongst the public, only a third of the participants hold such hard-line views. Other politicians and practitioners, such as the Deputy Prime Minister Nick Clegg, argue that an open and more tolerable society towards ethnic minorities and other faith groups is needed. Both NPIA officials agree that groups such as Street and Active Way have done very good grass roots work, diverting individuals away from violent extremism. This is disputed by numerous organisations. After the publication of the Review, and despite the effective work of groups such as Street, engagement with such groups was stopped because they were deemed to hold extreme views which were perceived to be opposed to the core ‘British values’ outlined in Prevent. Not all interviewees agreed.

I think the very grass roots organisations that work with youth is a big mistake not to support them. ... They’re labelling them as ex-extremist groups or groups that are slightly dodgy and we are not going to fund them anymore, that is a

147 Baroness Pauline Neville Jones (NP3) interview (n 77)
150 Senior NPIA Official (NP11) interview (n 74); Junior NPIA Official (Asian Female, NP12) interview (n 75)
151 Maher and Frampton (n 65); Ed Husain, The Islamist: Why I Joined Radical Islam in Britain, What I Saw Inside and Why I Left (Penguin 2007)
huge mistake, because actually when you look at the portfolio of the work that they have done ... Organisations like that have a huge contribution to make.\footnote{Senior NPIA Official (NP11) interview (n 74)} A Home Office official, who argues that there should be no engagement with extremist groups at any level, did not share these sentiments. There are, he admits, certain circumstances where working with extremist groups may be beneficial, but this would certainly not work as a national strategy.\footnote{Senior Home Office Official (NP4) interview (n 9)} Others, such as Lambert, point out that it is important to work with these extremist groups because they often have the best antidotes to violent extremism.\footnote{Robert Lambert, ‘Empowering Salafis and Islamists Against Al-Qaeda: A London Counterterrorism Case Study’ (2008) 41 PS: Political Science & Politics 31} Tensions remain between policymakers, politicians, civil servants, and researchers about whom to work with to effectively tackle extremism.

### 5.7 Organisational tensions: An overview

The police are central to Prevent. However, success relies on collaboration between different government agencies, an unnamed Cabinet Official states.\footnote{Junior Cabinet Office Official (NP7), ‘Name Anonymized. Involved in Prevent Since 2009, White Male, Mid 30s.’ (2011); HM Government, ‘Prevent Strategy’ (n 38)} Tensions arise between the performance-orientated facets of policy, and the facets of policy which encourage the breakdown of segment boundaries in pursuit of public service improvement.\footnote{Graeme Currie and Olga Suhomlinova, ‘The Impact of Institutional Forces Upon Knowledge Sharing in the UK NHS: The Triumph of Professional Power and the Inconsistency of Policy’ (2006) 84 Public Administration 1, 22; See: Chapter 2} Within organisations exist different purposes, objectives, interests, and cultures. These distinct identities have been shaped by interactions within and across these organisations.\footnote{Robert Wuthnow and Marsha Witten, ‘New Directions in the Study of Culture’ (1988) 14 Annual Review of Sociology 49} Institutions such as the police and the Home Office ‘mould and constrain the actions and attitudes of individuals that constitute them’.\footnote{Adam Crawford, The Local Governance of Crime: Appeals to Community and Partnerships (Oxford University Press 1997) 95} Generally, the policy process is not fluid and goes through different stages that are influenced by departmental culture, leading to potential tension between the different departments, policymakers, senior management, and frontline staff; Prevent is not an exception.\footnote{John Kingdon, Agendas, Alternatives, and Public Policies (Longman Classics Edition) (2nd edn, Longman 2002)} The police, Sampson et al. note, are often enthusiastic proponents of the multi-agency approach, but usually prefer to set the agenda and dominate forum
meetings, ignoring the multi-agency framework when it suits them. Organisational cultures create invisible boundaries between formal and informal groups. This often leads to the creation of barriers that inhibit cross-functional collaboration and the implementation of government-wide initiatives such as Prevent. These different organisational cultures may impact collaborative efforts in sensitive areas such as counterterrorism because organisational identities are reflected in the norms, values, mindset, and ethos of the organisations involved.

Prevention is a form of policing and is much broader than the service provided by the police. The concept of policing ‘lies between the fuzzy and rather nebulous concept of social control and the narrower definition of police work’. Despite the broad range of activities encompassed by policing, the public tends to have an ‘intuitive notion of what the police are’. Rather, effective policing is carried out by numerous agencies working alongside the police. Aspects of policing and prevention within the CONTEST framework are devolved from the police to other agencies. According to Lord Carlile, it was inevitable that tensions and conflicts would arise because the various departments have different roles and functions. A former DCLG minister states that

you’re looking at different perspectives, mechanisms for operating across government, which I think are particularly poor, the way that we organise government is still in silos and it’s very departmentalised and if you think about Prevent, it should be involving virtually every government department.

A Home Office official points out that similar tensions and conflicts persist across all government departments, particularly when delivering cross-departmental projects. Lord Carlile states that there are also tensions between the Home Office,
the Foreign Office, the Department of Health (DoH), and the Department of Education (DoE). Part of the Review focuses on integrating the latter two departments into the institutional structure of Prevent more effectively. The DoH has never been engaged in counterterrorism prevention. 172 A police officer seconded to the ACPO Prevent Delivery Unit confirms that there are tensions between the Department of Education and local authorities. Summing up these tensions, he states, ‘I wouldn’t say that there are any particular conflicts or tensions, but there is the everyday stuff about working together’. 173

5.8 Organisational tensions: Should the police drive Prevent?
The Home Office designed Prevent and is ultimately responsible for its delivery. The Office of Security and Counter-Terrorism, a department of the Home Office, is the lead department and coordinates Pursue and Prevent efforts. Although other government departments and agencies have their own Prevent teams, overall control remains with the OSCT, which works in partnership with them and liaises ‘with local authorities on Prevent delivery and funding issues; [and] cooperate[s] with community groups of all kinds with Prevent interest’. 174 Nevertheless, Prevent’s success is still tied to the collaborative efforts of the OSCT and its local and national partners. Since 2003, there has been pressure from the government and Parliament to improve Prevent’s integration into the CONTEST framework, neighbourhood policing, and local authorities’ approaches to crime prevention. 175

Despite participants disagreeing on who should ultimately drive Prevent, there is a general consensus that the police are still the driving force behind this policy. Baroness Neville-Jones states that

if the police don’t drive it actually, you don’t have the motor. I think they are the motor. ... They should be the motor because I don’t think that the motor will come from local authorities and it shouldn’t come from the security services. ... I don’t object to the police lead but I wouldn’t want to see it as being police dominated. 176

The interview data reveal that most interviewees see the police as the most qualified organisation to do Prevent work (ten out of fifteen), while some portray local

172 Lord Alexander Carlile (NP2) interview (n 4)
173 Male Police Officer, Seconded to ACPO Prevent Delivery Unit (NP9) interview (n 45)
174 HM Government, ‘Prevent Strategy’ (n 38) 96
175 Home Office, ‘From Neighbourhood to National’ (HMSO 2008); Communities and Local Government Select Committee (n 1)
176 Baroness Pauline Neville Jones (NP3) interview (n 77)
authorities as incompetent or unwilling to take the lead (four out of ten). The general perception remains that the police should continue as the lead agency.

The Prevent Review acknowledges that

the role of policing has been important in the development of Prevent to date. Prevent is not, however, a police programme and it must not become one: it depends on a wide range of organisations in and out of Government. Some changes to the police role in Prevent are essential to enhance confidence in the programme.

Sir Norman Bettison, giving evidence to the Communities and Local Government Select Committee, argues that he was very clear that if Prevent were left to the Police it would fail ... because the police have got to undertake the full gamut of the four Ps ... There is always the potential for those different responsibilities to get confused.

Thirteen of the fifteen participants agree that the police, despite being seen as the most qualified organisation, should not dominate Prevent. A former Inspector with HMIC states that Prevent is about community policing, it’s the only pillar of the counterterrorism strategy, which should be led by the local authorities and we should be playing a supporting part, so should probation, so should social services, so should education, everyone should be playing a supporting part.

But it worked completely opposite, everything is usually police-led.

According to a police officer seconded to ACPO, the police, rather than being the lead agency, should be an equal partner and not ‘the loudest voice at the table. ... Prevent is about not getting the police involved, not making [individuals] into criminals. It’s about dealing with them before they become criminals’. Despite this, police forces continue to fulfil Prevent coordination and engagement roles.

A police officer seconded to the ACPO Prevent Delivery Unit highlights that police organisational and cultural barriers exist within the police service.

Prevent has been an uphill battle, it’s been an uphill battle within the organisation itself as well as outside the organisation ... First introducing it within the police service getting them to acknowledge it ... that we need to do something about this, around preventative work. But then again it’s been the same uphill battle with partners outside, health, education, and again with the community because people are seeing Prevent linked to religion. ... We need to

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177 Lord Alexander Carlile (NP2) interview (n 4)
178 Male Police Officer, Seconded to ACPO Prevent Delivery Unit (NP9) interview (n 45)
179 HM Government, ‘Prevent Strategy’ (n 38) 9
180 Communities and Local Government Select Committee (n 1) 53
182 Female Police Officer (NP10) interview (n 100)
183 Home Affairs Select Committee (n 30) 9
understand this, throughout the police service, throughout the outside organisations; Prevent is about safeguarding individuals from becoming radicalised.\textsuperscript{184}

Police culture is action-orientated and celebrates a macho culture which values crime detection and ‘thief taking, while devaluing preventative work as unglamorous’.\textsuperscript{185}

The ACPO officer further highlights tensions between the police and other Prevent partners such as the Departments of Education and Health. Negative attitudes towards Prevent, which was seen as a waste of time and money, are highlighted in informal conversations with police officers from three different forces. Although the police remain the driving force behind Prevent, there are problems motivating police officers and other partners to engage in Prevent work. Such attitudes may be counterproductive and have a negative impact on inter-agency collaboration.\textsuperscript{186}

\textbf{5.9 Organisational tensions: Funding as a source of inter-organisational tensions}

The allocation of funds represents another source of organisational tensions. Compared to CONTEST’s overall budget, the funding allocated to Prevent is meagre. How Prevent funding has been allocated in the past has been controversial and politically sensitive.\textsuperscript{187} Many interviewees raise concerns about this. A senior official at the NPIA points out that ‘in terms ... of joined up work around this, it was hampered ... where the funding is really going to come from’.\textsuperscript{188} Tension over the use of Prevent funds extends beyond organisational tension. Project Champion, and other examples collected and published in a Policy Exchange report, illustrate this point.\textsuperscript{189} Numerous media stories claim that Prevent funds are channelled into extremist anti-democratic Islamic groups,\textsuperscript{190} claims acted upon in the Review. Initially, grants were allocated to local authorities; these funds were not ring-fenced. Sir Norman Bettison argues that ‘money got in the way. The money was made available for Prevent and therefore it got distorted into activities that were a priority for the different councils’.\textsuperscript{191} This was in part possible because the objectives within

\textsuperscript{184} Female Police Officer (NP10) interview (n 100)
\textsuperscript{185} Crawford, ‘Crime prevention and community safety: Politics, Policies and Practices’ (n 58) 899
\textsuperscript{186} Crawford, \textit{The Local Governance of Crime} (n 159) 124
\textsuperscript{187} Yahya Birt, ‘Promoting Virulent Envy? Reconsidering the UK’s Terrorist Prevention Strategy’ (2009) 154 Royal United Service Institute 52
\textsuperscript{188} Senior NPIA Official (NP11) interview (n 74)
\textsuperscript{189} Birmingham City Council (n 101); Maher and Frampton (n 65)
\textsuperscript{190} Alan Travis, ‘Axe Funding for Anti-Democracy Muslim Groups, Says Former Minster’, \textit{the Guardian} (2 May 2011) <http://www.guardian.co.uk/politics/2011/jun/07/muslim-groups-counter-terrorism-funding> accessed 4 April 2012
\textsuperscript{191} Sir Norman Bettison (NP6) interview (n 6)
Prevent were vague, allowing councils to spend Prevent funds on community cohesion and integration projects, which were often only loosely connected to counterterrorism.\textsuperscript{192}

The Labour government spent considerably more money on Prevent than the coalition government. In 2008/9, the Labour government allocated £140 million to Prevent.\textsuperscript{193} These funds were allocated according to demographics – ethnicity played a major role – and councils with a population of more than 2,000 Muslims received money.\textsuperscript{194} Groups such as the Institute of Race Relations and the Quilliam Foundation criticised this approach.\textsuperscript{195} The Review reallocates funds to twenty-five priority areas, which it claims are based on a process which aggregates information ‘and policing indicators of terrorist activity to understand areas where Prevent work needs to be prioritised’.\textsuperscript{196} That said, the councils receiving Prevent funding remain largely the same. A former DCLG minister argues that the Prevent Review is a cover for budget cuts.\textsuperscript{197} Annual government spending on Prevent in 2010/11 shrunk to around £21 million,\textsuperscript{198} and £9.1 million in 2011/12.\textsuperscript{199} Over the same period (2011/12), DCLG’s annual accounts show that an additional £1.5 million, approximately, was spent on cohesion and integration. Additional money from the neighbourhood and localism budgets may have also gone towards integration and cohesion projects, though how much is unclear. It is unclear how much has been spent on tackling extremism because this comes out of the three different budgets just mentioned, though the total is unlikely to exceed £2 million. Therefore, the total spent on Prevent could be around £11 million, which is significantly less than the amount spent on Prevent by the Labour government.\textsuperscript{200} Although Prevent funding has been cut, this is only in part due to the government’s austerity measures, a Home Office official has said.\textsuperscript{201}

Shortly after the publication of the Review, a former DCLG minister raised concerns about the separation of integration from Prevent.

\textsuperscript{192} Police Inspector, previously seconded to HMIC (NP13) interview (n 181)
\textsuperscript{193} HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 32)
\textsuperscript{194} Communities and Local Government Select Committee (n 1) 50
\textsuperscript{195} ibid Ev 122
\textsuperscript{196} HM Government, ‘Prevent Strategy’ (n 38) 97
\textsuperscript{197} Former Secretary of State for Communities and Local Government (NP1) interview (n 3)
\textsuperscript{199} Paul Bowers, ‘Preventing Violent Extremism’ (SN05993, House of Commons Library 2013)
\textsuperscript{200} Department for Communities and Local Government, ‘Annual Report and Accounts 2011-12’ (HMSO 2012)
I think there will be much less funding, certainly from the communities department going into this work. ... The integration strategy will be quite minimal in terms of where it operates, what it does and what resources there are to do it. I am afraid that the Home Office end of Prevent will all be about security.202

The Prime Minister’s views are that

Prevent programmes must not assume control or allocate funding to integration projects, which have a value far wider than security and counter-terrorism: the government will not securitize its integration strategy.203

The new integration strategy does not specify expenditure for tackling extremism, though it is significantly less than what was previously spent on Prevent. A Home Office official states that Prevent does not require the amount of funds needed for Pursue or Protect because it works with people, and requires very little expensive equipment or the funds needed for complex police investigations.204 With fewer funds and a shift towards localism, some services provided by local authorities are due to be replaced by services from voluntary and third sector organisations, with only some money coming from local authority grants.205 There is a perception amongst politicians and policy makers that with the devolution of integration to the DCLG, and more responsibility going to local councils, less money needs to come from the Home Office for Prevent and community cohesion projects.206

The Review addresses two specific funding issues. The first concerns funding about projects based on their effectiveness and relationship to the counterterrorism objectives of Prevent. The second is a concern about funding ‘anti-democratic’ and extremist groups.207 A Cabinet Office official states that due to a lack of effective oversight of Prevent programmes, many projects previously had a community cohesion or integration focus, rather than a counterterrorism one.208 In the early stages of Prevent, projects were set up and funded after consultations with communities ‘so we actually didn’t end up doing hard-core Prevent ... work. It was more around ... building capacity and resilience in communities.’209 Collaboration between the police and local authorities on how to spend Prevent money was partly what made Prevent innovative. According to a senior NPIA official, Labour’s

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201 Senior Home Office Official (NP4) interview (n 9)
202 Former Secretary of State for Communities and Local Government (NP1) interview (n 3)
203 HM Government, ‘Prevent Strategy’ (n 38) 6
204 Senior Home Office Official (NP4) interview (n 9)
205 HM Government, ‘Prevent Strategy’ (n 38) 24
206 Senior Home Office Official (NP4) interview (n 9)
207 HM Government, ‘Prevent Strategy’ (n 38) 24
208 Junior Cabinet Office Official (NP7) interview (n 156)
209 Junior NPIA Official (Asian Female, NP12) interview (n 75)
Prevent policy produced some great projects such as the Street project in East London and the Active Change project, but many of these will not continue because they are perceived as not truly Prevent. ‘I think a lot of innovation has come from that and a lot of hope as well.’\textsuperscript{210} Baroness Neville-Jones, on the other hand, argues that due to a lack of guidance, ‘not only did you get some things ... which we regard as objectionable but you got an awful lot of money just wasted’.\textsuperscript{211} On the second point, criticisms were levelled at Prevent because it funded a number of organisations, such as Street, which were deemed extremist because of their religious and political views.\textsuperscript{212} As David Cameron made clear, even before the publication of the Review, such groups would not receive government money under his stewardship, whether through Prevent or from the DCLG.\textsuperscript{213}

Conservative, and even several Labour, politicians find it unacceptable to fund organisations which hold anti-democratic values.\textsuperscript{214} A senior NPIA official believes that doing so is a mistake ‘because actually when you look at the portfolio of the work that they have done ... Organisations like that have a huge contribution to make.’\textsuperscript{215} The NPIA official acknowledges that, at times, Prevent funds were used at events as platforms to promote non-violent extremism, rather than doing grass-roots preventative work. This is where he believes the line should be drawn. The issue of funding is critical and links to the question of Prevent’s aims. With less expenditure on community cohesion, the Prevent policy becomes ‘harder’ because it focuses more on information sharing and Channel. The level of funding, and how it is spent, therefore has a direct impact on the direction of Prevent.

5.10 Organisational tensions: National/local tensions

Local authorities and the police carry out much of the Prevent agenda, working with affected communities.\textsuperscript{216} The Prevent policy, however, is driven by a set of national objectives as set out by central government. ‘The number one national objective is to have no terrorism and local activities are directed towards this.’\textsuperscript{217} The Review reaffirms the position taken by the Labour government that local communities are often in a better position than the government to tackle issues of extremism, and to

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\textsuperscript{210} Senior NPIA Official (NP11) interview (n 74)
\textsuperscript{211} Baroness Pauline Neville Jones (NP3) interview (n 77)
\textsuperscript{212} Maher and Frampton (n 65)
\textsuperscript{213} Cameron (n 92)
\textsuperscript{214} Travis (n 190)
\textsuperscript{215} Senior NPIA Official (NP11) interview (n 74)
\textsuperscript{216} HM Government, ‘Prevent Strategy’ (n 38)
\end{flushleft}
challenge and even disrupt claims made by terrorist groups. According to the interview data, tensions arise because there is disagreement on how much freedom local authorities should be given, and whether central government objectives or local concerns should be prioritised throughout local Prevent delivery.

According to Lord Carlile, Prevent and counterterrorism work is not about addressing local issues. Although local councils can be very skilful in bringing people together, Prevent is about achieving national rather than local objectives.

There should be a clear national strategy so that we don’t have idiosyncratic local authorities going off on a frolic of their own ... which is not consistent with the national strategy. And for any local authority, for any volunteer organisation that is in doubt as to how they can play their part in national counterterrorism strategy, well there’s plenty of advice available. ... I think they should be given reasonable freedom. ... They would be very wise to obtain advice from central government if they think they are going to do something eccentric. I don’t think they should have the freedom to deal with extremists. It is unnecessary now.

The argument advanced by Lord Carlile suggests that there are reservations about certain local authorities, while recognising that they have an important part to play in achieving the national objectives of Prevent, but within certain parameters. Such a view is supported by eleven of the fifteen participants, although there is disagreement about how restrictive these parameters should be, with some arguing that local authorities should be given greater scope.

Other interviewees and the Prevent Review support this view, arguing that ‘the Government’s commitment to localism will support the Prevent strategy’.

According to the Review, communities and local authorities continue to have a role within Prevent, but because of national security concerns, central government departments rather than local authorities should develop the policy. A senior Home Office Official acknowledges that there are tensions between the national and local level, particularly about the decision not to include far-right extremism, despite local authorities’ claims that it was a catalyst for community tensions. He further states that local leaders are often blinded by their local problems and do not grasp the

217 Lord Alexander Carlile (NP2) interview (n 4)
218 HM Government, ‘Prevent Strategy’ (n 38)
219 Lord Alexander Carlile (NP2) interview (n 4); Baroness Pauline Neville Jones (NP3) interview (n 77); Senior Home Office Official (NP4) interview (n 9)
220 Sir Norman Bettison (NP6) interview (n 6); Junior NPIA Official (Asian Female, NP12) interview (n 75); Senior NPIA Official (NP11) interview (n 74); Senior Official at the Department of Communities and Local Government (NP8) interview (n 15)
221 HM Government, ‘Prevent Strategy’ (n 38) 6
whole picture because they are not privy to all the available intelligence. It is essential, he argues, that some local authorities are told what to do. Within Prevent, local discretion takes over unless there are wider national security concerns which cannot be dealt with at a local level.

Sir Norman Bettison takes the opposite position, and states that Prevent is actually a comfortable bedfellow with neighbourhood policing. ‘You can’t have a Prevent strategy unless you’ve got a neighbourhood-policing infrastructure.’ He believes that a national set of objectives are needed, but ‘how these are fulfilled and implemented needs to have a nuanced local understanding and feel’. Jones suggests that there is unwillingness within the police service to devolve crime-fighting tasks to inexperienced local authorities. The interview data, however, suggest that the police are the strongest supporters of a multi-agency approach within Prevent, and want to include local authorities in Prevent work. A police officer seconded to the ACPO Prevent Delivery Unit argues that the Prevent policy provides the guidelines. ‘The national strategies should just be basic guidelines to steer you in the right direction. But with Prevent, if you’ve got that national support, what more do you need?’ Being new to the world of counterterrorism, local authorities should be able to access appropriate materials and guidance from central government departments, where needed. A civil servant at the DCLG argues that local authorities should be given as much autonomy as possible, adapting Prevent to the needs of local communities, because that is where the local people live, that’s where the real issues happen and that is were real solutions will come from. However, if local authorities feel they need help from the centre that option should be given.

The former Home Secretary Jack Straw asserts that there is a very close day-to-day working relationship between the police, including the CTU, and the local authorities in regard to Prevent.

Successive governments have made it clear that communities are central to Prevent. Local knowledge is needed to set up appropriate programmes and target those

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222 Senior Home Office Official (NP4) interview (n 9)
223 Sir Norman Bettison (NP6) interview (n 6)
224 Ibid
225 Trevor Jones, ‘Policing’ in Chris Hale and others (eds), Criminology (2nd edn, Oxford University Press 2007)
226 Female Police Officer (NP10) interview (n 100)
227 Former Secretary of State for Communities and Local Government (NP1) interview (n 3)
228 Senior Official at the Department of Communities and Local Government (NP8) interview (n 15)
229 Jack Straw (NP5) interview (n 144)
vulnerable to extremism. If central government departments drive Prevent, one must assume that they possess some knowledge about target communities. Yet, a senior DCLG official states that amongst the central government departments there is ‘absolutely zero knowledge’ about local communities. This creates tensions between national and local authorities because both the local authorities and the police believe that it is important to include far-right extremism within the Prevent policy because this is seen as a catalyst for fermenting jihadi extremism. A lack of understanding of local issues also creates tensions. Other interviewees do not mention this lack of local knowledge or its associated tensions. However, academic literature suggests that a lack of community knowledge, in the form of external consultants carrying out community-mapping exercises, deprives both national and local authorities of crucial local knowledge.

At the local level, Prevent is organised along similar lines to the Crime Safety Partnerships (CSP). The Review envisages a local framework where ‘locally, Prevent work is accountable to the elected councillors and the new police and crime commissioners’. Local Prevent partners are familiar with this framework because it is often the same people who previously worked on local CSPs.

You have all the range of partners, all of the emergency services, education, health, social services and youth services. ... They all have a part to play in that the solution is a joint decision, never a local authority making unilateral decisions.

This supportive infrastructure is strongly orientated towards objectives similar to those of Prevent, such as crime prevention and harm reduction. As one of the police officers from the ACPO Prevent Delivery Unit states, decision making should be driven by partnerships instead of the police or local authority alone. This is because of the various skills and knowledge each partner organisation brings to the table. According to some interviewees, some local authorities have been overzealous, and have gone beyond the set boundaries of Prevent. A partnership approach, however, is vital to Prevent because it allows local authorities and the police to carry out work

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230 Senior Official at the Department of Communities and Local Government (NP8) interview (n 15)
231 Senior Home Office Official (NP4) interview (n 9)
233 HM Government, ‘Prevent Strategy’ (n 38) 96
234 Male Police Officer, Seconded to ACPO Prevent Delivery Unit (NP9) interview (n 45)
235 David Garland, The Culture of Control: Crime and Social Order in Contemporary Society (University Of Chicago Press 2001) 16
236 Male Police Officer, Seconded to ACPO Prevent Delivery Unit (NP9) interview (n 45)
237 Senior Official at the Department of Communities and Local Government (NP8) interview (n 15)
at the grass roots level of communities.\textsuperscript{238}

Despite the local infrastructure, tensions remain between national and local authorities regarding information sharing. ‘The nature of the work and the sensitivity became so confidential, in parts, that people weren’t sharing information properly’,\textsuperscript{239} and they were particularly unwilling to share such information with local authorities. Information sharing between agencies and departments has improved. ‘It is a lot better now than it was’ when Prevent was first launched.\textsuperscript{240} Some police forces are still reluctant to share information with their partners and the wider community. The Home Office claims that maximal information is shared with its local partners. Some of this information is shared through counter-terrorism local profiles (CTLP).\textsuperscript{241} which provides those vetted within the local authorities and the police with intelligence about extremism in their communities. Many local authorities’ chief executives have received security clearance so that relevant intelligence can be shared.\textsuperscript{242} This is the case in Maybury. Some information is also shared with Independent Advisory Groups, community representatives who meet with the police ‘to form a two way dialogue and provide opportunity to give feedback, advice and input into community perspectives on a range of local policing issues.’\textsuperscript{243} There are issues with this process because it relies on gatekeepers within the Muslim communities, which according to a junior NPIA official are comprised of the usual sort of suspects. ... The sharing of information structures are there and they are good in terms of the structure and the relationships that they build but it’s the quality of what they are actually sharing and understanding, some of the community issues of what makes communities vulnerable to extremism.\textsuperscript{244}

Progress has been made, and the government has addressed some of the tensions with regard to information sharing, whereas other tensions between central government and local authorities remain generally unaddressed. Despite the Review’s claims, the shift towards localism has left local authorities with less say about how to implement Prevent in their areas. National oversight has been tightened, budgets cut,

\textsuperscript{238} Female Police Officer (NP10) interview (n 100)
\textsuperscript{239} Senior NPIA Official (NP11) interview (n 74)
\textsuperscript{240} ibid
\textsuperscript{242} Senior Home Office Official (NP4) interview (n 9)
\textsuperscript{244} Junior NPIA Official (Asian Female, NP12) interview (n 75)
and the issues of extremism and integration have devolved to DCLG with little or no funding.

5.11 Organisational tensions: Evaluation of Prevent

According to HM Treasury: ‘All policies, programmes and projects should be subject to comprehensive but proportionate evaluation, where practicable to do so.’ The Prevent Review acknowledges that the evaluation of preventative programmes is challenging because ‘success is often reflected in changing attitudes as much as behaviours, attitudes which are complex to measure’. The aims and objectives of Prevent have been in flux over the last few years, change being the norm. As a relatively new policy, it has not settled and its aims and objectives are still changing – with the Review representing the latest shift. The Communities and Local Government Select Committee found that evaluation of Prevent is poor because its aims and objectives are unclear. The Review states that under the Labour government there was a lack of evaluation of Prevent programmes.

The monitoring of Prevent projects has not been robust enough to justify the sums of public money spent on them. ... Unless there is evidence that they are effective and of value for money, projects will lose their funding. According to Chelimsky, the purpose of evaluation is threefold: accountability, development, and increased knowledge. Without a clear purpose, evaluation cannot provide the answers to questions it is not designed to resolve and cannot, therefore, reliably inform the policymaking process. If evaluation is done with a clear purpose, the outcome can inform the future development of policy as well as add to the knowledge base. Under the Labour government, an evaluation framework was in place, known as NI 35, although the Review claims that evaluation was neglected. The Review features a section on evaluation but fails to answer the question of what Prevent is evaluated against. Are the aims of Prevent to stop radicalisation and change hearts and minds, or are they about community cohesion?

246 HM Government, ‘Prevent Strategy’ (n 38) 36
247 Communities and Local Government Select Committee (n 1)
248 HM Government, ‘Prevent Strategy’ (n 38) Foreword
249 Eleanor Chelimsky, ‘Making Evaluation Units Effective’ in Joseph Wholey and others (eds), Handbook of Practical Program Evaluation (Joessy-Bass 1994)
250 HM Treasury (n 245) 32
252 HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (n 32)
253 HM Government, ‘Prevent Strategy’ (n 38)
The latter can now be ruled out because community cohesion has been moved to the integration strategy by the Review.

The interviewees agree that monitoring and evaluation for Prevent is difficult and underdeveloped. Baroness Neville-Jones states that evaluation of Prevent is very difficult, but needs to be done,254 a common ‘criticism being that it lacked a focus on outcomes and failed to provide a clear picture at national level of how Prevent money is being spent and whether it is providing value for money’.255 This goes back to the point made by Chelmisky: evaluation makes policy more accountable. The idea is that Prevent is sustainable over time. ‘The requirement to deliver Prevent quickly, combined with generous funding allocation, led to limited quality control.’256 A senior Home Office official states that more risk-based models need to be developed. He adds that it is better to try prevention and fail because it sends out the message that we are doing something.257 Prevent, the Home Office official says, is about doing something to reassure communities. De Graaf supports this position, arguing that the message communicated to the public is closely linked to levels of violence and radicalisation.258 ‘Consequently, public perceptions of government performance in addressing the threat and securing citizens can provide one measure of effectiveness of counterterrorism and terrorism prevention efforts.’259

Evaluation is important to improve any policy, and its importance is highlighted in the Review. Lord Carlile suggests that a PDA-type system, where participants are asked questions before and after the programme to provide a sense of how effective it has been, might be part of an evaluation solution.260 Such a solution may be part of a wider framework, but it is not a comprehensive solution for evaluating Prevent programmes. A junior official at the NPIA agrees, stating that more scrutiny and evaluation is needed because it is just not there.261 Lord Carlile argues that despite difficulties with assessing Prevent and Channel, there are ways and means to get a

254 Baroness Pauline Neville Jones (NP3) interview (n 77)
255 Communities and Local Government Select Committee (n 1) 51
256 HM Government, ‘Prevent Strategy’ (n 38) 36
257 Senior Home Office Official (NP4) interview (n 9)
258 Beatrice de Graaf, Evaluating Counterterrorism Performance: A Comparative Study (Routledge 2011)
259 Peter Romaniuk and Naureen Chowdury Fink, ‘From Input to Impact: Evaluating Terrorism Prevention Programs’ (Center on Global Counterterrorism Cooperation 2012) 6
260 Lord Alexander Carlile (NP2) interview (n 4)
261 Junior NPIA Official (Asian Female, NP12) interview (n 75)
better picture of what is going on nationally.\textsuperscript{262} Accessing preventative counterterrorism projects, academics and professionals agree, is difficult.\textsuperscript{263}

If \textit{Prevent} is about reducing extremism that leads to violence, this implies the need for understanding extremism and how it is linked to terrorism. The \textit{Review} suggests that the Labour government’s use of the term ‘violent extremism’ was too broad and replaced it with ‘extremism’.\textsuperscript{264} This seems absurd because violent extremism, although problematic, actually has a much narrower focus than extremism per se. The \textit{Review} argues that \textit{Prevent} focuses on extremism leading to terrorism, whereas the integration strategy focuses on all other forms of extremism. Where the line is drawn between extremism and extremism leading to terrorism is not entirely clear, but the policy document suggests that the difference is that extremist Islamic ideology drives the latter.

Good-quality evaluations can play important roles in setting and delivering on government priorities and objectives, demonstrating accountability, and providing defensible evidence to independent scrutiny processes. They also contribute valuable knowledge to the policy evidence base, feeding into future policy development and occupying a crucial role in the policy cycle. …

Not evaluating, or evaluating poorly, will mean that policy makers will not be able to provide meaningful evidence in support of any claims they might wish to make about a policy’s effectiveness. Any such claims will be effectively unfounded.\textsuperscript{265}

This suggests that \textit{Prevent}’s success, at least in part, relies on the understanding of the problem, and that evaluation is an essential part for future development of this policy.

\textbf{5.12 Conclusion}

\textit{CONTEST} and \textit{Prevent} are innovative compared to previous counterterrorism strategies in terms of what they are trying to achieve – the prevention of terrorism. The majority of interviewees agree that \textit{Prevent}, although innovative, is problematic and creates tensions on policy and organisational levels around issues such as how it should be set up to prevent individuals becoming radicalised; how and whom to engage with; how to tackle issues of extremism; and how to evaluate the policy project’s outcomes. As \textit{Prevent} is relatively new, its scope has been constantly changing. Although there is a consensus amongst interviewees that prevention is

\footnotesize
\begin{itemize}
\item \textsuperscript{262} Lord Alexander Carlile (NP2) interview (n 4)
\item \textsuperscript{263} Beatrice de Graaf, ‘Why Communication and Performance Are Key in Countering Terrorism’ (2011) Counter-terrorism, Communication and Performance
\item \textsuperscript{264} HM Government, ‘Prevent Strategy’ (n 38)
\end{itemize}
important, there was no consensus about how to achieve it. More striking, interviewees disagree on the causes of extremism, and where and how extremism is linked to political violence. Withers comments that ‘there remains only a partial understanding of both the ideological dimension of the threat and the motivation of terrorists’, thereby supporting this argument.266 *Prevent* remains an uncomfortable bedfellow within the CONTEST framework, an issue that the *Review* attempts to address.

Even after the *Review*, *Prevent* remains organised around Muslim communities in the UK on policy and organisational levels, creating and perpetuating tensions between central government, local councils, and Muslim communities. Those interviewed maintain that the policy is not designed to target Muslim communities per se, although some recognised that this was an inevitable outcome based on the threat which jihadi terrorism poses. The *Review* claims that it does not want to criminalise community cohesion, thereby separating work on extremism from *Prevent*. The *Review* represents a shift from broad secondary to focused secondary prevention and the identification of individuals, focusing primarily on those within Muslim communities at risk of radicalisation. The new process focuses more on information sharing between government agencies and local authorities rather than on community involvement and empowerment, and helping affected communities to deal with extremism. Whether this new approach will work remains to be seen. With sectarian divisions, a growing siege mentality amongst Muslim communities,267 and a *Prevent* policy which appears to focus more on surveillance and information sharing rather than community empowerment, the notion of *Prevent* as a tool to spy on Muslim communities may persist in the future.

265 HM Treasury (n 245) 11
266 James Withers, ‘A Work in Progress: The United Kingdom’s Campaign Against Radicalization’ (George C Marshall European Centre for Security Studies, Occasional Paper, 2007) 18
267 Aly and Balnaves (n 119)
Chapter 6: *Prevent* and its local professional delivery

6.1 Introduction

The previous chapters examined the national *Prevent* framework, its aims and scope, its set-up, and the conflicts and tensions that arise at national level. This chapter outlines how the national *Prevent* policy has been implemented in Maybury, the pseudonym given to the case study area in the North of England, between 2007 and 2012 in terms of its governance and organisational structure, and includes the impact of the 2011 *Prevent Review*.\(^1\) Maybury’s local authorities have been involved in the Preventing Violent Extremism (PVE) pilot since 2006, and *Prevent* since 2007.\(^2\) In 2011, the *Prevent Review* designated Maybury a priority area, and the local authorities there continued to receive *Prevent* funding.\(^3\) One fifth of the population is Muslim with South Asian heritage. This case study relies on the data gathered from twenty interviews with local professionals such as senior managers of the local authority, senior police officers, front line council staff, police, and voluntary and private sector professionals involved in delivering *Prevent*.

This chapter is structured similarly to the previous chapter and focuses first on policy and organisational tensions which were identified earlier, but examines them from the perspective of the local professionals and in the context of *Prevent*’s local delivery in Maybury. Initially, this chapter examines policy tensions. The data suggest that there are tensions between the local and national levels in terms of the direction *Prevent* is moving towards – from community cohesion to *Channel*-like interventions which focus solely on Muslim communities. A further issue raised is the exclusion of far-right extremism by the *Prevent Review*, something that is regarded as important locally, but rejected nationally. The second part of this chapter focuses on organisational tensions which include a perception that there is a lack of information sharing between the Home Office, the police, and the local authorities in Maybury. This chapter argues that this has undermined the trust that Maybury’s Muslim communities have in the police and the local authorities. The chapter closes by examining pressures associated with the funding and evaluation of *Prevent* projects, and perceptions of success or failure of the *Prevent* policy in Maybury.

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\(^1\) See: Chapter 4.5
\(^3\) See: Chapter 4.5
6.2 Delivering Prevent in Maybury

Maybury Council has been delivering Prevent programmes since 2007, and was continuing to do so at the time of writing in 2012. The programmes include ‘Channel’, and a number of community cohesion projects which focus on awareness-raising and interfaith programmes. These programmes are discussed at length later in the chapter. This section highlights how Prevent has evolved in Maybury during 2007-11. The findings are based on interviews with local professionals, documents provided by the council, and documents obtained through a number of Freedom of Information requests.\(^4\) Documents include the local authority’s Prevent delivery plan, and its revised version which complies with the requirements of the Prevent Review. Overall responsibility for delivering CONTEST, including Prevent, in the county lies with the county’s CONTEST board. Members of the board include senior managers from the local authorities and police. According to Maybury Council’s chief executive officer,\(^5\) the CONTEST board devolved Prevent’s delivery to local authorities’ community safety partnerships through its local councils’ chief executives.

As mentioned in Chapter 4, Maybury is a mill town in the North of England and has one of the highest proportions of BME communities in the UK. The majority of these communities are from South Asia with links to Pakistan, Bangladesh, and India. Over the years, there have been a number of incidents in the Maybury area which could suggest that pockets of jihadi extremism exist there. At the same time, the data does not suggest that extremism is common. In 2009, a number of individuals in the Maybury area were arrested on suspicion of terrorism-related offences.\(^6\) All were later released without charge. This incident, more so than any other terrorism-related arrest in the area, appears to have affected Maybury’s Muslim communities and has led to Maybury’s Council of Mosques disengaging with Prevent. Throughout the interviews, local professionals and members from Maybury’s Muslim communities refer to this particular incident as a turning point in the relationship between the local authorities and Muslim communities in Maybury.

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\(^4\) See Chapter 4.5  
\(^5\) Local Authority Chief Executive (LP6), ‘Name Anonymized. Member of the CONTEST Board. White Male, Early 60s.’ (2011)  
6.2.1 Delivering Prevent in Maybury, 2008-2011

In 2008, Maybury council drew up a Prevent delivery plan which included staffing the community safety team to coordinate, implement, monitor, and review the delivery of Prevent. Maybury’s Prevent policy documents provide a very brief overview of the national Prevent strategy and sketch out the local socio-economic issues faced by the local authorities. Little in-depth detail about how the national objectives are to be translated into a local strategy is present. The excerpts below are the most substantive two bullet points about how implementation is to be achieved.

We aim to reflect the national strategy and meet local need through a programme that is proportionate, based on best practice and evidence, effective and financially sustainable. … Our approach is based on a prevention model of community, targeted and specialist interventions.

Through in-depth interviews and other documents provided, the local Prevent programme could be pieced together. Much of the Prevent work in Maybury is delivered by the various organisations shown in Figure 6.1. Following a public tendering process, the successful programmes are delivered by the police, the local council, charities, private sector organisations, and community groups. It is worth noting that only seven of the twenty local professionals and providers of Prevent programmes had read the full Prevent policy document. During one of the interviews, the researcher was asked to summarise Prevent and the Prevent Review to save the participant having to read the document. This suggests that information about Prevent is either gathered through media representations and/or hearsay from colleagues about what Prevent aims to do. As will be shown later, the majority of the programmes delivered community cohesion, community engagement, and interfaith or awareness-raising related content. Work carried out by these organisations was originally overseen and evaluated by the community safety team, and later by the council’s Prevent lead.

From 2010 to 2011, a police officer was seconded to the community safety team and assigned to coordinate the delivery of Prevent within the council. After a short period, this individual became the lead officer for Prevent. In mid-2011, Maybury

7 Community Safety Team – Roles and responsibilities, ‘Website Anonymized’ (no date)
9 Police Officer seconded to Maybury Council, ‘Name Anonymized. Coordinated the Delivery of Prevent. Asian Male, Mid 30s (LP11).’ (2011)

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council established a dedicated post embedded within the community safety team to coordinate and monitor Prevent’s local delivery and to liaise with other Prevent partners both nationally and locally. Figure 6.1 shows the organisational structure of Prevent in Maybury.

Figure 6.1
Prevent organisational structure in Maybury between 2007 and 2011.

Prevent’s organisational structure draws upon the already established community safety partnership (CSP) which was formed as a ‘result of the Crime and Disorder Act 1998, which placed a duty on local services such as the police, council, Fire Service, Children’s Services, Housing, and Probation to work together to reduce

10 Prevent lead and Policy Officer at Maybury Council (LP9), ‘Name Anonymized, White Female, Mid 40s.’ (2011)
crime’.\textsuperscript{11} This multi-agency approach to \textit{Prevent} is reflected in Figure 6.1. The community safety team, a member of the CSP, is central to the delivery of \textit{Prevent}, coordinating and monitoring \textit{Prevent} activities and the distribution of its funds in consultation with other CSP partners such as the police, the probation service, and the voluntary and private sectors. Its aims are to embed \textit{Prevent’s} delivery ‘through an effective programme of action across the borough’.\textsuperscript{12} Between 2008 and 2011, the police also received separate funding from the Home Office. This was ring-fenced for dedicated \textit{Prevent} staff such as community engagement officers and a \textit{Channel} inspector.\textsuperscript{13}

Prior to 2008, Maybury council had been involved in delivering the PVE pathfinder programme. Between 2008 and 2011, the community safety team invited statutory, voluntary, and private sector organisations to bid for and deliver \textit{Prevent} projects. These projects were funded through a non-ring-fenced area grant provided by DCLG.\textsuperscript{14} Between 2007 and 2011, the community safety team approved thirty-eight programmes which appeared to meet the five \textit{Prevent} objectives outlined in the \textit{Prevent} policy.\textsuperscript{15} As these funds were not ring-fenced, Maybury Council had considerable freedom to allocate them. The council claims that it engaged in a ‘clearly tasked strategic partnership with the police and other partners to deliver an effective programme of action’ in the area,\textsuperscript{16} working within the national \textit{Prevent} framework. The council further claims that it was able to respond to the needs of the local communities, delivering multi-agency interventions appropriate to the level of threat within the locality. As documented by the media, the lack of national oversight allowed local authorities across the UK to exploit these funds for loosely connected projects.\textsuperscript{17}

\textsuperscript{12} Policy Document: \textit{Prevent} Implementation Plan (n 8)
\textsuperscript{13} Police Inspector and Lead on Channel (LP14), ‘Name Anonymized. Asian Male, Early 50s.’ (2011)
\textsuperscript{14} Department for Communities and Local, ‘\textit{Prevent} Funding’ (2011) <http://www.communities.gov.uk/corporate/foi/disclosure-log/disclosurelog2011/jul2011/preventfunding/> accessed 1 August 2012
\textsuperscript{15} \textit{Prevent} lead and Policy Officer at Maybury Council (LP9) interview (n 10)
\textsuperscript{16} Policy Document: \textit{Prevent} Implementation Plan (n 8)
\textsuperscript{17} Shiraz Maher and Martyn Frampton, ‘\textit{Choosing Our Friends Wisely: Criteria for Engagement with Muslim Groups}’ (Policy Exchange 2009); See: Chapter 7
6.2.2 The 2008 Prevent delivery plan

The purpose of the 2008 Prevent delivery plan was to ‘ensure that in conjunction with local partnerships ... the delivery of a jointly agreed programme of action’ was driven forward.\(^\text{18}\) The plan stated that

there will be effective collaboration with the [police] and the [Counter-Terrorism] hub and Government Offices in the use of intelligence to inform different Prevent strategies and interventions.\(^\text{19}\)

This delivery plan centred on the five objectives outlined in the 2009 CONTEST strategy. These were

to challenge the ideology behind violent extremism and support mainstream voices; disrupt those who promote violent extremism and support the places where they operate; support individuals who are vulnerable to recruitment, or have already been recruited by violent extremists; increase resilience of communities to violent extremism; and address grievances which ideologues are exploiting.\(^\text{20}\)

Other objectives included developing Prevent-related intelligence analysis and research, and improving strategic communications. Where appropriate, Prevent programmes included joint interventions to identify vulnerable individuals and provide support, disrupt individuals promoting violent extremism, work with institutions where individuals could be promoting violent extremism, and work with communities vulnerable to violent extremism.

From 2008 to the end of 2010, central government measured Prevent and the progress of local authorities through national indicator 35 (NI 35). The purpose of this national assessment framework was to evaluate Prevent’s effectiveness. The indicator was based on four main criteria. These were:

Understanding of, and engagement with, Muslim communities; knowledge and understanding of the drivers and causes of violent extremism and the Prevent objectives; development of a risk-based preventing violent extremism action plan, in support of the delivery of the Prevent objectives; effective oversight, delivery and evaluation of projects and actions.\(^\text{21}\)

After the removal of this indicator in November 2010, the government failed to replace the assessment with an alternative framework. Even after the publication of the Prevent Review, which bemoans the lack of evaluation and national oversight of

\(^{18}\) Policy Document: Prevent Implementation Plan (n 8)

\(^{19}\) ibid

\(^{20}\) HM Government, ‘Prevent Strategy’ (HMSO 2011) 80

local *Prevent* projects,\(^{22}\) the coalition government has not introduced a new assessment framework up to the present time.

In Maybury, the CONTEST steering group was given responsibility to evaluate *Prevent* projects\(^ {23}\) and assess their local delivery in accordance with NI 35. This task, carried out by members of the community safety team, became part of the steering group’s responsibilities. They were engaged on a strategic level with neighbourhood engagement projects, developing internal and external *Prevent* community strategies, and also with ‘a CT specific group of independent advisors to ensure that information from minority communities [helped] to direct [the councils] approaches to communication’.\(^ {24}\) The role of the CONTEST advisory group, also included in Figure 6.1, was to work with the voluntary, community, and faith sectors to develop and carry out the CSP’s *Prevent* communication strategy. The community safety team worked closely with its CSP partners, and particularly with the dedicated *Prevent* team from the police and its regional counterterrorism intelligence units, to coordinate *Prevent* activities.

The data suggest that basing the *Prevent* delivery on the already established CSP framework worked well in Maybury because it drew on the knowledge and skills of individuals who had already worked in a multi-agency environment. One of the police community engagement officers stated that the majority of individuals working on *Prevent* had had previous experience of community policing and inter-agency work.\(^ {25}\) These experiences appear to have improved cooperation and information sharing.

### 6.2.3 The impact of the Prevent Review on Maybury

The *Prevent Review* lists twenty-five priority areas, one of which is Maybury. Maybury’s local authorities revised their *Prevent* delivery plan in 2011 to meet the new criteria as outlined in the *Prevent Review*. These amended objectives are reflected in the Maybury *Prevent* delivery plan and are: challenging extremist ideology, supporting individuals, and supporting work with institutions in the voluntary and private sector.\(^ {26}\) Maybury’s revised policy document is much clearer

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\(^{22}\) HM Government, ‘Prevent Strategy’ (n 20)

\(^{23}\) See: Figure 6.1

\(^{24}\) Policy Document: Prevent Implementation Plan (n 8)

\(^{25}\) Community Engagement Officer (Police Sergeant, LP12), ‘Name Anonymized. White Male, Mid 30s’ (2011)

\(^{26}\) Maybury’s Prevent Delivery Plan, ‘Policy Document Anonymized’ (Maybury Council 2011)
about its aims and objectives, which are analysed below. A clearer distinction is made between Prevent work and wider community cohesion and integration work.27 The community safety team manager states that since the Review there have been some minor organisational changes but failed to explain what they are.28 Apart from these changes, the new Prevent delivery plan, as well as the governance and organisational structures, remain basically the same. They are built ‘on our experience of previous Prevent work within the [council area, aligning] our approach to the new strategy’, the document states.29 According to this plan, the county CONTEST board still oversees Prevent’s delivery, while delivery within the council is devolved to the Prevent forum, which ‘coordinates all the work of the … partners on the Prevent agenda’.30 It is unclear who sits on this forum; however, the council’s Prevent lead continues to have a prominent role in the delivery of the strategy.

The Review ushered in significant changes, some of which are reflected in Maybury’s Prevent delivery plan. First, the Review changed the way Prevent was funded locally. The DCLG area-based grant was replaced with a system whereby a designated individual submits project proposals on behalf of the local authorities to the Home Office’s OSCT.31 This may explain the lack of a national assessment framework. However, there remains a lack of post-project evaluation. Second, the local strategy reflects the national shift from a community-orientated towards a sector-orientated approach. This means an expansion of institutions engaged in delivering Prevent to help the authorities identify vulnerable individuals and organisations. Surprisingly, Maybury’s Prevent delivery plans remain relatively quiet about who these new partners might be, although the local health and education sectors are mentioned. This expansion may have worrying ramifications for Muslim communities, and may increase the perception that Prevent is about spying on them.32

6.2.4 The 2011 Prevent delivery plan

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27 HM Government, ‘Prevent Strategy’ (n 20)
28 Community Safety Team Manager at Maybury Council (LP3), ‘Name Anonymized. Used to Oversee the Local Delivery of Prevent. White Male, Mid 30s.’ (2011)
29 Policy Document: Prevent Implementation Plan (n 8)
30 Maybury’s Prevent Delivery Plan (n 26)
31 HM Government, ‘Prevent Strategy’ (n 20) 9
Local delivery is broken down into three national *Prevent* objectives and three prevention levels; the latter are specialised, targeted, and community interventions. Figure 6.2 illustrates the local *Prevent* objectives. The Challenge Ideology objective encapsulates central government’s agenda that there ‘should be no ungoverned spaces in which extremism is allowed to flourish without firm challenges, and where appropriate, by legal intervention’. The *Review* and the local delivery strategy seem to suggest that local institutions and places of worship need to be regulated and monitored. The community interventions listed in the local delivery plan include the development of a local communication plan and the delivery of ACT NOW, an awareness-raising programme. The second strand in the local delivery plan, Supporting Individuals, is about identifying vulnerable individuals and using *Channel* to implement appropriate interventions. The final objective, Sector and Institutions, deals with the engagement with institutions in the private and voluntary sectors to monitor and regulate local institutions and public places of worship. Community interventions include Internet awareness campaigns and training faith leaders.

<table>
<thead>
<tr>
<th>Prevention Levels</th>
<th>Challenge Ideology</th>
<th>Support Individuals</th>
<th>Sector and Institutions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Specialist Interventions</td>
<td>Identification and targeting of appropriate interventions</td>
<td>Clear referral pathways for at risk individuals</td>
<td></td>
</tr>
<tr>
<td>Targeted Interventions</td>
<td>Development of capacity to challenge any form of extremism and displace ideology</td>
<td>Support and protect people who might be susceptible to radicalisation</td>
<td>Staff in key sectors and institutions trained and supported</td>
</tr>
<tr>
<td>Community Interventions</td>
<td>Provision of factual information to facilitate ideological challenge</td>
<td>Increased awareness, confidence, and trust amongst communities and in local response</td>
<td>Increased awareness of <em>Prevent</em> amongst key professionals and leaders</td>
</tr>
</tbody>
</table>

Source: Maybury’s ‘Prevent Implementation Plan’. Obtained through a FOI request. Details anonymised.

Following the *Review*, the content of the local *Prevent* delivery changed dramatically. In line with central government’s *Prevent* policy, most community cohesion work moved away from it. Unlike the national *Prevent* policy, the local

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33 Maybury’s Prevent Delivery Plan (n 26)
34 HM Government, ‘Prevent Strategy’ (n 20)
strategy attempts to highlight that the threat of extremism does not come solely from Muslim communities. With this in mind, the strategy refers, albeit fleetingly, to far-right extremism. This reflects a concern raised by many of those interviewed for this study. Unlike the national policy, which ignores far-right extremism, the local Prevent policy attempts to be as inclusive as possible within the restraints given by central government.

The document also lists a number of other significant threats and vulnerabilities. These include economic deprivation, the use of the Internet to access motivational extremist websites, the use of legitimate charitable fundraising to fund extremism, the increased profile of far-right extremism, and vulnerabilities within the family setting. As there is still confusion about Prevent’s objectives, the revised plan acknowledges that more needs to be done to explain its benefits to individuals and communities. The document further states that Maybury Council faces the ongoing challenge of working in partnership to implement a local strategy to win community support and engagement.35

6.3 Outlining national/local tensions
Policy and organisational tensions are not confined to the national level; similar themes reoccur at the local professional level. This section outlines the main frictions between the Prevent policy and its local implementation. The tensions identified concern policy content, particularly about whether Prevent should focus more on community cohesion, with Channel attached, or narrow secondary prevention and the identification of those engaged or vulnerable to jihadi extremism. The second category, organisational tensions, identifies inter and intra organisational tensions that affect the local delivery of Prevent. There is some overlap between them.

6.3.1 Policy tensions
Since the coalition government assumed power, Maybury’s local professionals have become increasingly concerned about the way Prevent is taking shape. Policy tensions mainly centre on whether community cohesion and addressing grievances should play a role within the local and national Prevent framework or not.36 One would have expected a similar debate between local professionals. The data, however, show that the majority, seventeen of the twenty participants, believe that

35 Policy Document: Prevent Implementation Plan (n 8)
36 See: Chapter 5.3-4
community cohesion is an essential part of Prevent alongside aspects of safeguarding those vulnerable to extremism per se. When interviewed about the changes brought in by the Prevent Review, Maybury’s community safety manager stated: ‘We were surprised actually when the national strategy came out … We don’t agree with the current scenario.’ This view resonates with the statements made by a number of national policymakers such as Sir Norman Bettison, the ACPO Prevent lead, who states that ‘the central ethos of [the] Prevent strand is safeguarding – not spying or demonising, but simply seeking to protect the vulnerable’. (Nine of the fifteen national professionals agree with this).

Although local professionals mainly agree (fifteen of the twenty participants) that the New Labour Prevent strategy was flawed and to some degree tainted, there remains a sense of ambiguity about the Prevent Review and how it is meant to achieve its stated objective. There appears to be considerable tension between the view of the government and local professionals in Maybury about the removal of community cohesion from Prevent. The view that aspects of community cohesion should remain part of Prevent is not only held by local authority officials, but also by front line and senior police officers. The area commander, a superintendent with the police, states that

the emphasis ought to be on community cohesion and creating cohesive communities by concentrating on those things that fracture communities such as the presence of hate crime, low cost housing, poverty, etcetera, etcetera and the reason for that is, because these ... create the conditions that may alienate some people into extremism.

Maybury’s chief executive expresses similar views, arguing that Prevent and the social cohesion agenda are all part of the same continuum, and that the changes made by the Prevent Review are a concern because they focus Prevent entirely on Al Qaeda. ‘I think it will turn negative’, the local council’s chief executive remarks.

Six other local practitioners express similar views and concerns.

The obligation to obey the law and to work with the authorities is linked ‘to the quality of the rules and the integrity of their administration’. The general perception amongst local professionals is that isolating Muslim communities

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37 Community Safety Team Manager at Maybury Council (LP3) interview (n 28)
40 Local Authority Chief Executive (LP6) interview (n 5)
41 Philip Selznick and others, Law, Society, and Industrial Justice (Russell Sage Foundation 1969) 29
achieves the opposite (seventeen of the twenty local professionals agree), fostering distrust and reinforcing ethnic stereotypes within the communities, and negatively affecting social interactions between affected communities and the local authorities. A police inspector, who is also the police force Prevent lead, expresses her concerns about the Prevent Review by stating that Al Qaeda and its affiliated ideologies are a significant threat, but there is no need to keep banging on about Al Qaeda, Al Qaeda, Al Qaeda. People get cheesed. All they have to do is make one significant statement that at the moment Al Qaeda remains the most significant threat. You don’t have to go all the way through it. ... It is more of a political statement, to think about one government divorcing itself from a strategy. ... In terms of direction, three-quarters of that document is about slagging off the previous government, and that might be great for politics but it isn’t any good for safeguarding our communities. Well, that’s political, I’m sorry [but] that’s not leading agencies and partners in a way forward.

This analysis of the Prevent Review resonates with the views of sixteen of the twenty local professionals who are concerned that central government, rather than listening to their concerns, is more concerned with distancing itself from previous Labour policies. At the same time, few (only five of the twenty participants) have read the 2009 Prevent policy, or the 2011 Prevent Review. There is broad agreement amongst local professionals that community cohesion must form part of any successful Prevent strategy in the future. They feel concerned about the negative media attention it has attracted, and how it has developed under the coalition government, particularly in terms of targeting Muslim communities.

Our work is around Al Qaeda inspired terrorism … That’s where we’re at. However, that’s not to say that we won’t look at the far right, the Irish, and I think that’s how we’ve won quite a lot of battles really. It’s the national pressure from the national media that people read because that just reinforces everything we’re trying to break down.

All the local policymakers and front line staff interviewed agree that Prevent should be about primary prevention, community engagement, and safeguarding.

The support for the inclusion of primary prevention and community engagement not only comes from local authorities, who some argue are just protecting their own interests, but also from all national and local junior and senior police officers.

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42 Neighbourhood Manager at Maybury Council (LP10), ‘Name Anonymized. Delivered a Prevent Programme. White Female, Mid 40s.’ (2011)
43 Niklas Luhmann, Trust and Power: Two Works (Wiley 1979) 74
44 HM Government, ‘Prevent Strategy’ (n 20)
45 Police Inspector and Force Prevent lead (Special Branch, LP5), ‘Name Anonymized. White Female, Early 40s.’ (2011)
46 ibid; Neighbourhood Manager at Maybury Council (LP10) interview (n 42)
47 Community Engagement Officer (Police Sergeant, LP12) interview (n 25)
interviewed. This national/local policy conflict is about fundamental disagreements between local professionals and official government policy. The local professionals in Maybury are concerned about the negative side effects that the new Prevent policy, a policy that seems to ignore all other forms of extremism except jihadi extremism, may have on local Muslim communities in Maybury. Despite the sense of ambiguity about the Prevent Review in particular, there remains the resolve that something needs to be done about extremism within communities, whether jihadi or far-right extremism. These policy tensions run throughout all of the issues discussed in the remainder of this chapter.

6.3.2 Organisational tensions
The previous chapter identified organisational tensions which include tensions between national and local authorities. Thomas and Grindle state that strains between bureaucracy and the executive are inevitable as players compete over preferred options and use the resources available to them – for example, hierarchy, control over information, and access to key decision makers – to achieve their goals. ‘Decision makers assume that fate or implementation managers will take care of carrying out the desired changes and that there is little reason for a specific implementation strategy.’ \(^{48}\) The Prevent Review emulates a top down approach, but is vague about the local governance of Prevent while removing some of the freedoms granted to local councils by the Labour government. The Review fails to consider the policy process and Anderson’s argument that policy has the tendency to be ‘made as it [is] being administered and administered as it [is] being made’. \(^{49}\) The removal of NI 35 in November 2010 suggests that local resistance against this assessment framework has been successful to some degree. The Review otherwise signifies a shift towards centralisation and more national oversight by the government. \(^{50}\)

On the other hand, many policymakers, and those involved in the national delivery of Prevent, feel that the Labour government accorded too much freedom to local authorities to deliver Prevent within the broad confines of the NI 35 framework. \(^{51}\) Between 2008 and 2011, the media released a number of stories claiming that local


\(^{49}\) James Anderson, Public Policy-Making (Praeger 1975) 79

\(^{50}\) HM Government, ‘Prevent Strategy’ (n 20)

\(^{51}\) See: Chapter 5.10
authorities had misspent Prevent funds on unrelated community cohesion projects.\textsuperscript{52} The Communities and Local Government Select Committee notes that although community cohesion and Prevent are linked, and that extremism appears to be more isolated in cohesive communities, there is a need to separate Prevent activities from most community cohesion work.\textsuperscript{53} Throughout its lifetime, and particularly after the Review, there has been confusion about Prevent’s content and purpose. This confusion has affected Prevent’s local delivery. The community safety manager stated that:

I don’t think the actual government agrees with itself on some of these counts. I think … Whitehall, the Home Office, and the Ministry of Justice … all have different views about what should be done, … [we] have different views about what should be done and how it should be run which doesn’t make it any easier for us, it has to be said. … However, we will do the best with what we’re given and we will deliver what’s been asked of us, but we’ll try to do it in a way that we feel [will bring] a good result locally.\textsuperscript{54}

This statement points to two things: (1) that there remains a perception of ambiguity amongst local professionals about what the Prevent objectives are, and how to achieve them locally; and (2) it highlights the main organisational tensions, which are about access to information and how much freedom local authorities should have in dealing with related local problems such as right-wing extremism.\textsuperscript{55}

The Prevent Review denies local authorities this freedom to deal with far-right extremism. From 2011 until now, all Prevent projects have had to be submitted to the Home Office for approval and funding.\textsuperscript{56} Since the election of the coalition government, Maybury’s local authorities have been repeatedly directed by the Home Office not to target right-wing extremism under the Prevent umbrella.\textsuperscript{57} Specifically, the tension is about how much freedom to give to the local authorities to allow them to deal with local issues around extremism per se. Because terrorism is seen as a national security issue, the Prevent policy is developed and controlled by central government, which separates community cohesion work from tackling extremism per se, with the exception of jihadi extremism.\textsuperscript{58} A few national policymakers, such as


\textsuperscript{53} Communities and Local Government Select Committee, ‘Preventing Violent Extremism: Sixth Report of Session 2009-10’ (HMSO 2010) 56

\textsuperscript{54} Community Safety Team Manager at Maybury Council (LP3) interview (n 28)

\textsuperscript{55} ibid

\textsuperscript{56} Prevent lead and Policy Officer at Maybury Council (LP9) interview (n 10)

\textsuperscript{57} Police Superintendent (Area Commander, LP4) interview (n 39)

\textsuperscript{58} HM Government, ‘Prevent Strategy’ (n 20) 6
Lord Carlile, favour this move (five of the fifteen national interviewees share this view). Prior to the *Review*, local authorities in Maybury were satisfied with the amount of freedom granted to them under the Labour government’s *Prevent* strategy, a view which shifted after the coalition government took over. Interviewees perceive the coalition government as apathetic towards the concerns of local authorities, and determined to target Muslim communities despite their concerns.

### 6.4 Policy tensions: Delivering community cohesion or counterterrorism prevention in Maybury

Part of the previous chapter examined the tensions between community cohesion and *Prevent’s* focus on counterterrorism. The coalition government, and groups such as the TaxPayers’ Alliance, argue that ‘funding projects carried out by community groups is a method that is doomed to failure’. They further claim that ‘skilled policing and robust intelligence are the most effective ways of tackling violent extremism’. Such views are supported by several of those interviewed nationally, although there are a number of opponents. In Maybury, the commonly held perception is that community cohesion is ‘key in allowing discussions to take place between people who have different ideas, different philosophies, different thoughts on life, and so on and so forth.’

#### 6.4.1 Delivering Prevent in Maybury – a community cohesion exercise

Data indicate that prior to the *Prevent Review*, *Prevent’s* delivery in Maybury focused on community cohesion. This is reflected in the types of programme funded by the CSP since 2007. A document obtained through a Freedom of Information request shows that between 2007 and 2011, forty-three programmes were commissioned and delivered in Maybury alone. Aside from *Channel*, only three programmes were aimed at direct interventions, targeting specific behaviour, groups, and individuals. One of the programmes funded in the period from 2007 to 2009 is described as follows:

> The Youth Offending Team provided appropriate interventions, including spot purchasing of specialist services as required, to identify vulnerable young people

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59 Lord Alexander Carlile (NP2), ‘Former Independent Reviewer of Terrorism Legislations.’ (2011)
60 See: Chapter 5.3-4
61 The Taxpayer’s Alliance, ‘The Prevent Strategy’ (Council Spending Uncovered II, 2009) 2
62 ibid
63 Community Safety Team Manager at Maybury Council (LP3) interview (n 28)
diverting them from extremist influence by building resilience and linking them to the appropriate services.\textsuperscript{64}

This programme was not exclusively focused on jihadi extremism. Maybury’s chief executive stated that

we’ve always focused on right-wing extremism as well as Muslim, Al Qaeda inspired terrorism. So we had a more even-handed approach, which has actually, I think, convinced people that it is violence we’re against, not Muslim radicalism or any other sort of radicalism. It’s the violence, whether it be right-wing violence or violence that’s Al-Qaeda inspired.\textsuperscript{65}

Figure 6.3 provides some data about the interventions run in Maybury. Some argue that right-wing extremist groups in Maybury, such as the EDL, are stoking jihadi extremism and vice versa.\textsuperscript{66} Media reports suggest that the EDL is deliberately stirring up trouble nationally,\textsuperscript{67} but also in the Maybury area. There have been a number of EDL demonstrations in Maybury, and a member of the EDL was jailed for attacking a local politician.\textsuperscript{68} Over recent years, members of the EDL have skilfully used the conviction of a number of Asian men in the area as propaganda for their cause. Some incidents involved violence.\textsuperscript{69} Tommy Robinson, founder of the EDL, tweeted that they would be screening an anti-Islamic film\textsuperscript{70} which has already led to riots and civil unrest across the Middle East.\textsuperscript{71}

In 2010/2011, the only other direct intervention programme aside from Channel focused solely on working with

individuals at risk or involved in extreme right-wing activity. The project used experienced and qualified mediators and offered a two-stage intervention to explore grievances and empower individuals to make positive choices.\textsuperscript{72}

Other programmes focused on community cohesion and awareness-raising. Programmes, many of which were delivered by community engagement officers, included interfaith forums, roadshows, discussion groups, and Internet awareness.

\textsuperscript{64} Freedom of Information Request: Programs funded by Prevent in Maybury, ‘Document Anonymized.’ (Maybury Council 2012)
\textsuperscript{65} Local Authority Chief Executive (LP6) interview (n 5)
\textsuperscript{66} Neighbourhood Manager at Maybury Council (LP10) interview (n 42)
\textsuperscript{67} Mark Townsend, ‘British Far-Right Extremists Voice Support for Anders Breivik’ (\textit{the Guardian}, 1 September 2012) <http://www.guardian.co.uk/uk/2012/sep/01/far-right-support-anders-breivik> accessed 20 September 2012
\textsuperscript{68} Media article in the Guardian – anonymized
\textsuperscript{69} BBC News article; Article in the Guardian; Article in the local newspaper – All have been anonymized.
\textsuperscript{72} Freedom of Information Request: Programs funded by Prevent in Maybury (n 64)
The programme described below had only tenuous links to *Prevent* objectives. It was designed to tackle underachievement of Pakistani boys (Year 9 who are underachieving and displaying challenging behaviours at home and in the community) in secular (GCSE) education by means of a Pakistani achievement forum/study centre.  

Another programme aimed to establish a forum for mosque committee members and scholars to identify workshops needed to improve community leadership.

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**Figure 6.3**

*Purpose of Prevent funded programmes in Maybury between 2007-11*

<table>
<thead>
<tr>
<th>Community cohesion, awareness-raising or myth-busting</th>
<th>Direct interventions</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007/8</td>
<td>6</td>
</tr>
<tr>
<td>2008/9</td>
<td>8</td>
</tr>
<tr>
<td>2009/10</td>
<td>6</td>
</tr>
<tr>
<td>2010/11</td>
<td>20</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>*<em>43</em></td>
</tr>
</tbody>
</table>

*Channel was not counted in these numbers, but ran alongside the above programmes.*

Source: Data obtained through a FOI request to Maybury Council

Other programmes such as ACT NOW, an interactive counterterrorism exercise which provides communities with an insight into 'how police officers make decisions in the event of a terrorist incident', were run annually. Other programmes, such as an animation project, were aimed at ‘primary schoolchildren, to explore sensitive issues and vulnerabilities in very simple terms’. One cannot fail to notice that the majority of these projects had a mostly primary prevention focus. The document provided under the Freedom of Information Act reads like a catalogue of community cohesion projects, many of which are only vaguely linked to the aims and objectives of *Prevent*.

The *Prevent* lead at the local police authority reiterates a point made in a 2006 Demos report, stating that ‘a lot of work has been around cohesion work activities. Doing activities that bring communities back together – that’s one element ... The other element is also massively engaging communities’. One of the central conclusions of the Demos Report was that

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73 ibid
74 Association of Chief Police Officers, ‘Prevent: ACT Now for Schools’ (no date)  
75 Freedom of Information Request: Programs funded by Prevent in Maybury (n 64)
76 Local Police Authority Prevent Lead (LP1), ‘Name Anonymized. Asian Female, Mid 40s.’ (2011)
communities offer important sources of information and intelligence; they are our own in-built early warning system. ... The police and the security services cannot act without the consent of the communities they are there to protect. 

This argument goes back to the issue of policing and government legitimacy, and the building of trust between state authorities and communities. Local professionals see Prevent as a tool to engage with vulnerable communities to increase levels of trust between communities and the local authorities; this is regarded as one of the central arguments for including community cohesion work in Prevent. Such an attitude towards Prevent’s perceived purpose demonstrates how local delivery can affect and alter the policy in practice.

6.4.2 Policy tensions between the local authorities and the national Prevent policy

The previous section highlighted a fundamental shift within the Prevent policy which took it away from community cohesion. It also highlighted that much of the Prevent work in Maybury has been based on community cohesion. The debate about whether or not to include community cohesion has been going on for quite some time, even prior to the Review. One would therefore have expected a similar debate between local authority staff and the police throughout the UK. However, the interview data show that this is not the case in Maybury. Rather, the local/national tensions are based on a fundamental disagreement, with local professionals believing that community cohesion should be a central part of Prevent work there. This relates back to a point made in 6.4.1 that local perceptions and skill sets have altered how the policy is delivered in Maybury, deviating from the national Prevent policy. This disagreement at policy level has affected the organisational set-up and its delivery in Maybury. The police area commander states that

you know some of the governments [have] said, … you’ve got to more or less say something isn’t a community cohesion initiative … [and is] purely a Prevent initiative to get the funding, and I actually think divorcing Prevent from community cohesion is the wrong thing to do.

Aspects of community cohesion receive negative media attention, and consequently the Review removed these aspects from local Prevent implementation. Prior to the Review, Prevent had an integration and cohesion focus. ‘Since the Review, that’s

77 Rachel Briggs and others, ‘Brining It Home: Community-Based Approach to Counter-Terrorism’ (Demos 2006)
78 See: Chapter 3.5
79 Police Superintendent (Area Commander, LP4) interview (n 39)
changed. The focus is very much now on counterterrorism activity.‘\textsuperscript{80} ‘Security is always delivered through consent, never through force. … Sustaining this … over the long term will only be possible if the police secure active consent from the community.’\textsuperscript{81}

A report commissioned by Maybury Council, based on focus groups in the community, has found that \textit{Prevent’s} focus on Muslim communities is very divisive and has alienated members of communities that the agencies need to work with. Specifically, there is a sense that the \textit{Prevent} agenda is stigmatised, and that agencies need to move away from the label and address the issues.\textsuperscript{82}

All of the local professionals interviewed agree that focusing entirely on Muslim communities, using overt and covert surveillance, only fosters distrust, and reinforces itself through the social interactions of individuals and communities alike.\textsuperscript{83} They agree that without the trust and support of these communities, it is much more difficult to prevent the spread of extremism.\textsuperscript{84}

The police \textit{Prevent} inspector states that tackling grievances and prevention are intrinsically linked.

It is all right to say we will separate the two, but we can’t work in solo. … We don’t see it as a massive issue for us, because locally we think we know the issues are local and we do think we can pick it up, but we think it would be better if there were some clear guidance from the top.\textsuperscript{85}

The above comment highlights a general feeling amongst local Maybury professionals that they know what the local issues are. The local police authority lead agrees that the \textit{Prevent} strategy should be about engaging communities and identifying individuals at risk through a partnership approach, and challenging their extremist values. At the same time, she believes that \textit{Prevent} does not go far enough. She argues that \textit{Prevent} has fallen in the usual trap by focusing heavily

on men in the community … and women have not been involved in [the] degree that they should have been. … The kids themselves haven’t been involved. Young people can influence other young people. There are good examples of how that happened. You have good young people and bad young people but that peer pressure can help … if that’s supported, it does need some support from the organisations.\textsuperscript{86}

\textsuperscript{80} Prevent lead and Policy Officer at Maybury Council (LP9) interview (n 10)
\textsuperscript{81} Briggs and others (n 77) 58
\textsuperscript{83} Luhmann (n 43)
\textsuperscript{84} Neighbourhood Manager at Maybury Council (LP10) interview (n 42)
\textsuperscript{85} Police Inspector and Force Prevent lead (Special Branch, LP5) interview (n 45)
\textsuperscript{86} Local Police Authority Prevent Lead (LP1) interview (n 76)
The idea of being more inclusive and extending the reach of Prevent is seen as controversial. Kundnani argues that this only extends the state’s ability to spy on Muslim communities.87

The guiding principle behind the local approach in Maybury is encapsulated by a comment made by the police Prevent inspector:

We … almost tried to disengage from the … national view on Prevent and deliver it locally which didn’t make it so much around specifically … terrorism and more about wider cohesion and integration; and used that almost as a banner for delivery so you are better able to engage with people across [Maybury] and also pick out individuals you consider to be at risk with the views that they have and not work with them and single them out for the police to come crashing through the window … but more in a way that they can have forums to discuss their view and it can be challenged by their own peers and their own communities and residents and people living in [Maybury] so creating that dialogue element.88

The Prevent Review makes the coalition government’s intentions clear, separating community cohesion from more focused Prevent work. This is not a position shared by local professionals in Maybury (none of the participants share this view). One interviewee states that

Unless you deal with the grievance, and that’s where we had some success, you cannot divorce the grievance from the reality of what manifests itself in pursuit terms, and we need that confidence that the government really understands that. We’re not convinced that they do.89

This section demonstrates that tensions between national policy and local practitioners have led to alterations to the local Prevent policy in Maybury, deviating from the national objectives and adapting it to local needs.

6.5 Policy tensions: Reactions to the allegations of spying and targeting Muslim communities

A report commissioned by Maybury Council states that the language used around Prevent, extremism, and counterterrorism has generally been very divisive and has alienated members of communities that the agencies need to work with … For these reasons, local agencies and policymakers, within whatever scope is allowed by national policy developments, should make clear that, when they are talking about ‘extremism’, they are focused on problems that everybody can recognise.90

87 Arun Kundnani, Spooked: How Not to Prevent Violent Extremism (Institute of Race Relations 2009)
88 Community Safety Team Manager at Maybury Council (LP3) interview (n 28)
89 Police Inspector and Force Prevent lead (Special Branch, LP5) interview (n 45)
90 Report for Maybury Council: Understanding Communities (n 82)
After the 2005 London bombings, national politicians refused to engage with actual motivation, articulating instead the dangerousness of multiculturalism and the disassociation of some Muslim communities from mainstream society.91 Muslim communities in Britain were seen as the ‘other’, set apart from mainstream British society. This implied that multiculturalism, and specifically Islamic culture, was seen as responsible for the UK’s security woes. Muslim communities were seen as particularly prone to extremism, and an existential threat to the security of Britain and its values.92 Professionals in Maybury agree that Prevent specifically targeted Muslim communities in the area and across the UK. A neighbourhood manager comments, ‘It was, to be fair, let’s be real about that. … It reminded me of being Irish Catholic in the 1970’s in England. You know … everybody was a suspect and that’s how it probably felt’.93

6.5.1 Prevent targets Muslim communities

Prevent’s targeting of all Muslim communities on a national scale was originally seen as an attempt by the government to conflate issues of counterterrorism and community cohesion.94 Professionals in Maybury agree that Prevent targeted Muslim communities. A member of the community safety team states that:

Something … needs to be done because there are so many grey lines and so many conflicting views because it is such a sensitive area and regardless of what [the government said that] it is all extremism, … it is everyone … it’s a violent aspect and these are the things that were coming out last year … it is targeting the Muslim communities whether you like it or not.95

Fourteen of the twenty local professionals share a similar view. There is a realisation amongst professionals in the case study area that Prevent needs to be more inclusive. ‘They should be targeting all communities’,96 according to the local police authority Prevent lead. As stated before, there is a strong belief in Maybury that Prevent should target extremism per se, including far-right extremism.

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92 Nasar Meer and Tariq Modood, ‘The Multicultural State We’re In: Muslims, “Multiculture” and the “Civic Re-Balancing” of British Multiculturalism’ (2009) 57 Political Studies 473, 481
93 Neighbourhood Manager at Maybury Council (LP10) interview (n 42)
95 Community Safety Team member (LP8), ‘Name Anonymized. Has Been Involved with Prevent. Asian Female, Late 20s.’ (2011)
96 Local Police Authority Prevent Lead (LP1) interview (n 76)
Al Qaeda inspired [extremism] is still very much a focus with that being the main risk. … But like I [said] until we get over the perception that actually we’re only targeting one sector of the community it will always be very difficult. But the fact that they’ve removed extremism from it … We [looked] at groups like the EDL, that we can’t work with through Prevent funding, [and this] exacerbates that myth around targeting Muslim communities.\(^{97}\)

Despite the assurances of the council’s Prevent lead that the strategy does not solely target Muslim communities, the list of commissioned projects tells a different story.\(^{98}\) Several projects target both ethnic and white communities; however, the majority focus on Maybury’s Muslim communities. The neighbourhood manager of a heavily Asian-populated area comments as follows.

I think there have been community tensions with the Muslim community in particular because obviously when Prevent was first launched it was launched in, you know, a fanfare of media and news, whatever, and the Muslim community felt it was targeting them. It was, to be fair, let’s be real about that.\(^{99}\)

Seventeen of the twenty local professionals interviewed agree; however, only three claim that Prevent is being used to covertly gather intelligence. Maybury Council was able to use some Prevent money to tackle far-right extremism, and groups which support or share views similar to the EDL and BNP, under the New Labour government. Even before the publication of the Prevent Review, the coalition government made it clear to local officials that Prevent money should no longer be used to tackle far-right extremism.\(^{100}\)

6.5.2 Responding to the allegations of spying

Kundnani’s allegation that Prevent is a tool used to spy on Muslim communities across the UK is a view also held by many within Maybury’s Muslim communities.\(^{101}\) A police inspector states that community members ‘say that it’s a spying tool used by the police and is also a criticism of Prevent’.\(^{102}\) A member of the community safety team denies this, arguing that if Prevent were used for spying it wouldn’t work ‘because the interventions aren’t there’.\(^{103}\) Consequently, and despite the denials, this perception has led to some individuals within the local Muslim

\(^{97}\) Prevent lead and Policy Officer at Maybury Council (LP9) interview (n 10)
\(^{98}\) Freedom of Information Request: Programs funded by Prevent in Maybury (n 64)
\(^{99}\) Neighbourhood Manager at Maybury Council (LP10) interview (n 42)
\(^{100}\) Police Superintendent (Area Commander, LP4) interview (n 39)
\(^{101}\) Kundnani (n 87)
\(^{102}\) Police Officer seconded to Maybury Council (LP11) interview (n 9)
\(^{103}\) Community Safety Team member (LP8) interview (n 95)
communities disengaging. One of the neighbourhood police officers acknowledges that the police gather information through engagement with the community, but that there is nothing sinister or covert about the approach. The local authority police Prevent lead comments:

Can we come in and talk to them about Prevent? We want them to be the eyes and ears in their community and tell us information. One of the things these kids said to me, and one of their complaints, ‘How dare they come in here taking my kids. They want them to spy in their own communities’. Wrong. No, they put them at risk. They put them at harm. What would they tell? It’s really difficult. So the real anger about that side of it, how that was managed, and potentially there’s negativity towards the police service because of that and a few individuals. I don’t know if that’s unintended.

According to the police area commander, the ‘conversation about Prevent [used to] spy on communities, we don’t pick it up anymore, but having said that Prevent has, I think, as a term, been discredited because of all that’.

The data suggest that although there are allegations of spying through Prevent nationally, such as Project Champion in Birmingham, there is no suggestion that covert intelligence gathering has taken place in Maybury. The purpose of engaging with Muslim communities, a police officer seconded to the community safety team explains, is to build trust between the communities and the local authorities. ‘We have always been really clear with our staff, if your engagement is really good you will [gain] intelligence as a by-product, but you are not there to seek it out.’ Trust between the police, local authorities, and communities is based on collective perceptions and vicarious experiences. All the local professionals accept Rosenbaum’s assertion that citizen participation is required to find those engaged in extremism and terrorism. In Maybury, professionals agree that they want communities to be their eyes and ears, but that this can only be achieved through

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104 Police Inspector and Lead on Channel (LP14) interview (n 13); Neighbourhood Manager at Maybury Council and community volunteer (LP15), ‘Name Anonymized. Developed and Delivered a Community Prevent Programme. White Male, Late 30s.’ (2011)
106 Local Police Authority Prevent Lead (LP1) interview (n 76)
107 Police Superintendent (Area Commander, LP4) interview (n 39)
109 Police Officer seconded to Maybury Council (LP11) interview (n 9)
good community policing and engagement, and not through coercion. To get communities’ willingness to engage with the police and local authorities, it is essential to maximise perceptions of legitimacy and trust, because the obligation to obey the law is linked ‘to the quality of the rules and integrity of their administration’.

6.6 Organisational tensions: A multi-agency approach in Maybury

Contrary to expectation, the multi-agency approach appears to work well in Maybury. Rather than having the police direct Prevent, the different local agencies, including the police, cooperate on a multi-agency platform. In Maybury, Prevent’s organisational structure is based on the local community safety partnership (CSP), with many of the individuals involved having prior experience of working with CSPs or on neighbourhood policing teams. A police officer was seconded to work as the local council’s Prevent lead for a short period to help with its delivery and ensure smooth coordination between the different services. However, there were tensions when attempting to deliver Prevent programmes to schools and their staff. It appears that schools had no interest in participating.

6.6.1 A multi-agency approach

Twelve local professionals agree that the CSP is well placed to coordinate Prevent activities throughout the town. The council’s Prevent lead states that the very ‘fact that the community safety team are a multi-agency team, meant that the right people [were] involved from the start’. A policy officer and the Prevent lead for the council explains that ‘although we had a lead for it, it was just part of the other work of the team’. Since 1998, the council’s community safety team has been working with numerous statutory agencies and voluntary organisations to prevent crime and disorder. One of the community engagement officers at the police states that:

Under the community safety team or partnership we’ve always had police involvement in the council, we’ve always had strong partnership working and I know for a fact that I was brought into the Prevent side because of the multi-agency working and that’s where my history has been. The inspector has also

114 See: Chapter 2.9 and 5.8
115 Prevent lead and Policy Officer at Maybury Council (LP9) interview (n 10)
116 Ibid
been the inspector in community safety. So, there are a lot of links already and I think an awful lot of the people I now talk to about Prevent were the same people in the same organisations that I talked to about anti-social behaviour, child safety, child cruelty, so it’s just a different form of safeguarding. That’s where we’re at really, it’s not different to what we used to do but the consequences are different, that’s all.\textsuperscript{117}

A member of the community safety team referred to the multi-agency approach in Maybury as

second to none. It’s been really good and I think that’s why the projects have delivered what they have. They may not have achieved in my opinion what they should have achieved, but they have delivered projects really well and it is around, sort of, the contact with the voluntary groups, the statutory organisations in taking the agenda forward.\textsuperscript{118}

The approach of local authorities in Maybury through the already established CSP appears to have minimised tensions between the different partners. Neighbourhood policing is common practice and has served as a model for setting up Prevent based on the 1998 community safety partnership arrangement in Maybury.\textsuperscript{119}

\textit{6.6.2 Tensions within the multi-agency approach}

Nonetheless, there are a number of tensions. A minor one, mentioned by one of the neighbourhood managers, is funding in relation to cooperation rather than amounts received. She states that such a funding regime gets in the way and prevents a better, more cooperative work process with various organisations. ‘I know for a fact that there were several people who had several good ideas, who, if they had joined forces could have had a better idea.’\textsuperscript{120} Other conflicts are about the inclusion of education and schools, and information sharing between local and national partners.

An education consultant at Maybury Council, whose role it is to engage schools in \textit{Prevent} projects, states that

in the big scheme of education, [\textit{Prevent} is] actually not that important, as important that we might think it is for safety. As far as schools are concerned it is really not even on the radar. I am aware that there is an issue there for policing, but actually in the grand scheme of things, in the day-to-day running of people’s lives, I doubt very much whether it is high on the agenda.\textsuperscript{121}

\begin{flushright}
\textsuperscript{117} Community Engagement Officer (Police Sergeant, LP12) interview (n 25) \\
\textsuperscript{118} Community Safety Team member (LP8) interview (n 95) \\
\textsuperscript{119} Home Office, ‘From Neighbourhood to National’ (HMSO 2008) \\
\textsuperscript{120} Neighbourhood Manager at Maybury Council (LP10) interview (n 42) \\
\textsuperscript{121} Educational Consultant at Maybury Council and Prevent lead in Education (LP16), ‘Name Anonymized. Worked with Schools to Deliver a Number of Prevent Programmes. White Female, Mid 40s.’ (2011)
\end{flushright}
She further states that because of their semi-autonomous status, schools are able to say ‘no, thank you very much, and in fact they did’. The education lead admits it is difficult to engage schools in the Prevent agenda due to other pressures, and a feeling that it was not necessary to engage with it.

The bottom line for them is, they are asked to do so many things within this very short school day, it is unbelievable really, which takes them off their task. You know, we ask them to be social workers and to do all sorts of things and at the end of the day they have to say well is it statutory? Do I have to do this? Because it sometimes gets to that point and we won’t even consider anything that they don’t have to do. So yes, there is some conflict there because everybody thinks their agenda is as important or more important than anyone else’s but at the end of the day it is the school’s choice whether or not they take that on board. Prevent was just the same.

However, a full timetable and other priorities are not the only reasons for the schools’ hesitancy. Many schools, if not most, have never engaged in such a sensitive area and feel they lack the necessary skills.

Staff in schools are very reluctant to let that happen because they are insecure in their knowledge and haven’t got the confidence … They’re worried that that can of worms is going to lead to something [that will] get out of control in the classroom.

Lack of skills is an issue which is not only a problem for schools, but across many of the sectors involved in the delivery of Prevent.

The Prevent police inspector and the police officer seconded to the community safety team both raise this issue, the former stating that there are indeed serious limitations. The skills per se in the organisation as the council and all the different partners, [the] Home Office organisations that work within [Maybury], the lack of awareness around Prevent, the lack of the kind of confidence in delivering on Prevent – massive issues – and I think that is in itself is a hurdle that needs to be kind of, to be passed, to be honest. I think that’s a challenge in its own right.

Although both agree that the work in Maybury is going well, they argue that local professionals need to develop relevant skills. In fact, one of the funded projects carried out by a neighbourhood manager centred on improving these skills, and was seen as a great success by all who took part.

Another major tension is information sharing. In Maybury, information is shared between the different partners based on the protocols of the 1998 Crime and Disorder

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122 ibid
123 ibid
124 ibid
125 Police Officer seconded to Maybury Council (LP11) interview (n 9)
126 Police Inspector and Force Prevent lead (Special Branch, LP5) interview (n 45)
Act. Eleven local professionals agree that information sharing between local partners, though in no way perfect, is reasonably good. A police officer seconded to the community safety team agrees that there is room for improvement, but complains that

there isn’t any national guideline on information sharing so reasonably the best agreements are made by people that are delivering Prevent. And I think of all, it’s got better and I think it’s called for improvement.128

The Prevent lead at the local police authority believes that information is being shared between partners, but that this is not always effective because the information is not necessarily captured in one place.129 The police area commander notes that partners accept the police withhold sensitive information.130 However, in Maybury the chief executive officer has received the required security clearance and is well informed.131 A satisfied Prevent police inspector states that ‘it’s getting a lot better. There are good examples of where [uniformed] and covert staffs are working together really well and they’re learning. What I would say is that work could be further developed’.132

Seventeen of the twenty local professionals interviewed agree with the last statement, acknowledging that there have been teething problems. Issues such as local information sharing have been resolved over time. In general, the multi-agency approach seems to be working well. Greater tension in Maybury relates to what information should be shared between national and local organisations. The council’s Prevent lead states that

the issue is that the messages from the Home Office aren’t always clear; we’re still sort of working through some of the stuff that they’ve sent out, so the information is filtering through slowly as to what their expectations are, what they’re going to do for us nationally as a national resource, what we need to be doing locally.133

Similar issues are raised in eight of the twenty interviews. One of the claims made by the Prevent Review is that the twenty-five priority areas were selected on the basis of known intelligence. Prevent programmes are meant to target the individuals and groups vulnerable to extremism.134 Yet, relevant information is often not shared with

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127 Neighbourhood Manager at Maybury Council (LP10) interview (n 42)
128 Police Officer seconded to Maybury Council (LP11) interview (n 9)
129 Local Police Authority Prevent Lead (LP1) interview (n 76)
130 Police Superintendent (Area Commander, LP4) interview (n 39)
131 Local Authority Chief Executive (LP6) interview (n 5)
132 Police Inspector and Force Prevent lead (Special Branch, LP5) interview (n 45)
133 Prevent lead and Policy Officer at Maybury Council (LP9) interview (n 10)
134 HM Government, ‘Prevent Strategy’ (n 20)
local authorities. ‘Identifying individuals that could be at risk in the future is like trying to find a needle in a haystack. A lot of what we have to do, although we [have] tried our best, has to be generic.’ The community engagement officers make similar claims. The government claims that counter-terrorism local profiles (CTLPs) would enable local authorities to identify vulnerable areas. ‘There is certain information available to the police and the council through the … counter-terrorism local profiles, CTLPs. They are perhaps not always as up-to-date as we would like.’ A CTLP copy, seen by the researcher, provides some additional information. However, not enough information is available to design projects to tackle specific individuals and groups. Without this information, it is extremely difficult for local authorities to design anything but generic projects.

Overall, the multi-agency approach in Maybury works well. Eleven participants (although the issue is not raised in six of the interviews) agree that cooperation between Maybury Council, the police, and other agencies has been successful, and that tensions are resolved over time. ‘Newer’ partners such as schools, however, are reluctant to engage with Prevent, and show little interest in taking part. Problems acknowledged by many of the professionals include a lack of knowledge and skills related to extremism; how to tackle extremism; and a lack of support and information sharing from national agencies, which would allow local authorities to design specific programmes.

6.7 Organisational tensions: Funding and evaluation of Prevent

This section tackles two related issues, Prevent funding and its local evaluation. At first glance they may seem an odd pair. However, local professionals in Maybury perceive that if Prevent projects had been evaluated better, less money would have been wasted. The Communities and Local Government Select Committee has found that the evaluation of Prevent has generally been very poor across the board. Academics and professionals agree that assessing preventative counterterrorism projects can be difficult. The Prevent Review, which bemoans the lack of

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135 Community Safety Team Manager at Maybury Council (LP3) interview (n 28)
137 Community Engagement Officer (Police Sergeant, LP12) interview (n 25)
138 Communities and Local Government Select Committee (n 53)
139 Peter Romaniuk and Naureen Chowdury Fink, ‘From Input to Impact: Evaluating Terrorism Prevention Programs’ (Center on Global Counterterrorism Cooperation 2012); Beatrice de Graaf,
evaluation, acknowledges that ‘success is often reflected in changing attitudes as much as behaviours, attitudes which are complex to measure’.

6.7.1 Prevent funding

Prior to the Prevent Review, funds were allocated based on the size of the Muslim population, and provided to local authorities through a non-ring-fenced area-based grant. The Taxpayer’s Alliance claimed that central government was affording local authorities the freedom to spend Prevent funds as they saw fit. This 2009 analysis of Prevent was in line with the coalition government’s concerns, which raised the following three issues:

- The degree to which it is subject to central control and ring-fencing; the type of organizations who may receive it; and the relative balance between the three areas which currently receive the bulk of the funding (local authorities, policing and the FCO for Prevent work overseas).

The funding issue links back to the community cohesion debate. The change in focus meant that local authorities would receive less funding for Prevent projects. Prior to the Prevent Review, approximately £250,000 was allocated to Prevent projects in Maybury. Though funding has been halved, the exact amount had not been confirmed at the time of the interviews. This ‘makes it difficult, like I say, actually because we don’t know what we’ve got or what we’re going to get going forward’, the council’s Prevent lead states in interview. She continues by noting that the ‘argument for that is, that a lot of it might have been spent on cohesion activities, and this is very much focused on that counterterrorism stuff’.

Maybury’s chief executive states that prior to the 2010 general election, funding for Prevent had been adequate, a view shared by fourteen of the twenty local professionals interviewed. National/local tensions had been less about the amount of money available, as one would have expected, but more about what that money could be spent on. After the election, the concern was more about the short-term nature of the funding. During and after the Review, however, the mood amongst the local professionals changed. As a local volunteer and neighbourhood manager puts

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*Evaluating Counterterrorism Performance: A Comparative Study* (Routledge 2011); See Chapter 5.11

140 HM Government, ‘Prevent Strategy’ (n 20) 36
142 The Taxpayer’s Alliance (n 61) 2
143 HM Government, ‘Prevent Strategy’ (n 20) 34
144 Prevent lead and Policy Officer at Maybury Council (LP9) interview (n 10)
145 ibid
it, the perception is that funding ‘is skewed towards finding potential terrorists and should be about undermining the support for extremist views – in both communities’.\textsuperscript{146} As mentioned earlier, the view shared amongst seventeen of the twenty local professionals in Maybury is that the strategy needs to tackle extremism per se, including far-right extremism. The council’s Prevent lead states that ‘the focus is very much now on counterterrorism activity … so much so that we’ve been told that … we’re not allowed to give funding to integration activity’.\textsuperscript{147} A senior Home Office official believes that Prevent is not the medium through which local authorities should challenge extremism per se, and regards far-right extremists, and groups such as the EDL, as no more than a ‘bunch of street thugs’ who pose no immediate threat to national security. Prevent funds, he says, should therefore be directed towards counterterrorism.\textsuperscript{148} Funding cuts, or the redirection of funds, which is a term favoured by the Home Office, is an issue raised in twelve interviews.

Maybury Council’s chief executive worries that

\begin{quote}
\quad it’s not resourced the way it used to be. The cutting of all the funding for integration and cohesion … I think has really impacted upon deprived communities. So what we’ve got now is the funding for just a Prevent strategy based purely on Al-Qaeda inspired terrorism … little funding or attention to the right-wing or Irish terrorism and no money for cohesion and integration. So I think that is a danger if we don’t approach it properly.\textsuperscript{149}
\end{quote}

Similar views are held by thirteen of the twenty participants in Maybury. These arguments link back to the issue of Prevent’s aims and how to achieve them. Most front line staff believe that community cohesion is an integral part of Prevent and needs to be resourced accordingly.

The second point, raised by nine interviewees, is the short-term nature of Prevent funding (it is worth noting that this is not a problem confined to Prevent alone) and the practical consequences. An inspector and the police force Prevent lead explains that

\begin{quote}
\quad funding …[was] coming in very short term and therefore it is difficult to maintain core staff one week to the next. They don’t know if they are going to be there. … You will struggle to get good people because if a better offer comes in they are going to go. … What seems to be [happening is that] short term funding [was coming in] half way into the year before they actually [knew] if they had funding or not, and by the time they set about anything they [were] into
\end{quote}

\begin{footnotes}
\textsuperscript{146} Community Volunteer (LP 18), ‘Name Anonymized. Lead a Number of Prevent Funded Programmes. Asian Female, Late 50s.’ (2011)
\textsuperscript{147} Prevent lead and Policy Officer at Maybury Council (LP9) interview (n 10)
\textsuperscript{149} Local Authority Chief Executive (LP6) interview (n 5)
\end{footnotes}
that programme again, so you are getting this time lag stuff. Whereas people if they knew they were working within a five-year framework or whatever ...

Amicus argues that short-term funding is a problem across the government sector, and that it can have severe ramifications for service provision, and a negative impact on staff morale, causing stress and affecting long-term planning. The Channel inspector in Maybury, for example, had waited months to find out whether his post would be funded in the future. How many members of staff have been negatively affected, and even resigned, due to short-term funding is unclear, but there are those who worry about Prevent’s long-term viability considering the short-term funding issue and government commitment. The Prevent inspector remarks about concerns that the government might have withdrawn Prevent funding completely after the London Olympics. The problem is summed up in the words of one of Maybury’s community engagement officers who notes that he would ‘like to see, and this is with every programme, once they’ve got a successful programme that it doesn’t need to scrabble around for the funding every year’. Limited funding also creates tension between organisations which all want a slice. A neighbourhood manager argues that this hinders cooperation between partners in their search for creative and innovative solutions to problems.

6.7.2 Linking evaluation and funding

To reiterate, funding is less of an issue than expected in Maybury. Despite being concerned about funding cuts, seven participants feel that the allocation of funding could be improved through more cooperation, and through a more rigorous bidding and evaluation process. Evaluation, rather than funding, appears to be a main concern. Professionals in Maybury feel that the projects carried out are often poorly evaluated. However, professionals at national and local levels recognise that evaluation of Prevention programmes is difficult because if ‘we [were] measuring it, have we stopped terrorists from becoming terrorists? Really difficult to say’. Evaluation is made harder because a large number of the organisations which take Prevent money do not advertise their projects as Prevent-funded. Because of

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150 Police Inspector and Force Prevent lead (Special Branch, LP5) interview (n 45)
151 Amicus Union, ‘Short-Term Funding: Short Term Thinking’ (Amicus Union no date)
152 Police Inspector and Force Prevent lead (Special Branch, LP5) interview (n 45)
153 Community Engagement Officer (Police Sergeant, LP12) interview (n 25)
154 Neighbourhood Manager at Maybury Council (LP10) interview (n 42)
155 ibid
156 Police Superintendent (Area Commander, LP4) interview (n 39)
 Prevent’s tarnished reputation, advertising the source of funding could diminish community participation.

Evaluation in the context of terrorism attempts to answer the issue of how we know what works in the fight against terrorism. Numerous factors are taken into consideration such as the objectives of the counterterrorism strategy, what terrorists want, how to measure success, and the strategy’s purpose (i.e. is it about winning hearts and minds, or about reducing the levels of fear amongst the public?) Extremism is a value-laden concept, and cannot be addressed in a vacuum or raised without considering its ethics.¹⁵⁷

There is no such thing as effectiveness at any cost – at least not in a democratic society where the rule of law is applied. Measuring the effectiveness can, therefore, never be a question of simple arithmetic.¹⁵⁸

Anyone attempting to evaluate preventative counterterrorism projects must keep these considerations in mind, thereby making evaluation more difficult.

In Maybury, the community safety team was responsible for ensuring that all successful project bids met the NI 35 standards before 2010, and that these projects were supported and evaluated on a monthly basis by a member of the team.

We funded about between forty to sixty projects in total … [and] made sure the projects were running as we wanted to achieve what we desired, although it was quite difficult to quantify in the end on this agenda and, ultimately, writing up the evaluation and the feedback.¹⁵⁹

The community safety manager comments that national guidelines were conveniently ignored and facts made to fit.

Performance targets for Prevent, and that questionnaire that we had to sell to them, was an absolute waste of time. We used our own performance targets. … It was ridiculous as you read through, it was almost comical.¹⁶⁰

This links to the point made earlier about altering the policy to suit the needs and skill sets of local professional staff. At the same time, this does not improve the task of evaluating Prevent on a local and national level. The Review bemoans the lack of evaluation and the general feeling amongst professionals in Maybury is that the new strategy provides no evidence of best practice examples, or any support in terms of

¹⁵⁹ Community Safety Team Manager at Maybury Council (LP3) interview (n 28)
¹⁶⁰ ibid
The council’s Prevent lead states that central government ‘still hasn’t’ communicated any decision to us whether there is going to be a national indicator for Prevent or whether locally it’s something we need to decide. …Well there’s nothing – nothing’s replaced it’. 

According to Maybury’s chief executive, a local evaluation process was set up early on. After the initial round of bidding, numerous projects were rejected and ‘gradually [we] weeded out some of the less effective programmes. I think any programme naturally will take … a while to get their feet and find out which of them is an effective intervention’. A document detailing all bids, proposed projects, and evaluations of some of the successful ones, reveals a long list of community cohesion projects bidding for Prevent money. Many of these were completely unrelated to Prevent and were rejected. Despite this, some projects, which were only vaguely connected to Prevent, still received funding. The community safety team manager emphasises that an ‘industry’ has grown up around Prevent with private and voluntary sectors attempting to get as much money as possible from local authorities (a view which is shared by five other participants). The police officer seconded to the community safety team states that: ‘I think there’s certain organisation[s] … money-making organisations who charge a lot of money to deliver some very simple projects, some very simple outcomes to be honest.’ The aforementioned document reveals that the evaluation of projects is inadequate. In particular, the statistical data of one project makes no sense at all.

HM Treasury guidelines suggest that evaluation should be an integral part of a broader policy cycle, and should be designed into each policy.

Monitoring seeks to check the progress against planned targets and can be defined as the formal reporting and evidencing that spent outputs are successfully delivered and milestones met. … Evaluation is the assessment of the policy effectiveness and efficiency during and after the implementation. It seeks to measure the outcomes and impacts in order to assess whether the anticipated benefits have been realized.

When asked about whether or not the funding allocated to Prevent in Maybury is adequate, the Prevent police inspector reveals that it was

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161 Police Inspector and Force Prevent lead (Special Branch, LP5) interview (n 45)
162 Prevent lead and Policy Officer at Maybury Council (LP9) interview (n 10)
163 Local Authority Chief Executive (LP6) interview (n 5)
164 Community Safety Team Manager at Maybury Council (LP3) interview (n 28)
165 Police Officer seconded to Maybury Council (LP11) interview (n 9)
difficult because the biggest cost of doing anything is in the evaluation cost, and the management cost of evaluating and programming, and that’s probably where our difficult area comes.\textsuperscript{167} 

Because of cuts to Prevent, local authorities need to be more ‘clever and strategic about how we access the funding, [and] use the funding, and have an audit trail about the impact’,\textsuperscript{168} a neighbourhood manager says. Evaluating Prevent projects is difficult because central government has not provided guidelines on how to measure success.

They haven’t told us how they’re going to measure us as yet. They’re talking about having some measurements in place but they haven’t. So, the only thing we can go off is … either case studies that we’ve done or some feedbacks that we’ve had, or some evaluations that have been carried out with the stuff that we’ve been doing around Prevent.\textsuperscript{169} 

Consequently, there is a lack of clear methodologies and guidelines on how to evaluate projects locally. ‘I think they’ve got to ask what is your method of evaluation and monitoring process before they give anybody funding’, a neighbourhood manager concludes.\textsuperscript{170}

In the words of the Prevent police inspector, ‘evaluating what works and what doesn’t work is probably the hardest area’.\textsuperscript{171} Although there have been attempts to evaluate Prevent projects in Maybury, overall evaluation appears to be poor. The community safety manager admits that it is 

very, very difficult to prove that what work you’ve done has ultimately stopped someone from taking the next step, should we say, in committing an atrocity in some points in the future. … [Success] would be so difficult to quantify.\textsuperscript{172} 

The interview data highlights that there are few clear national guidelines, and fifteen local professionals agree that more needs to be done to evaluate successes and failures.

\textbf{6.8 The perceived successes of Prevent}

Data suggest achievement in two broad areas, namely awareness-raising and increasing levels of trust between the local authorities and local Muslim communities. It is apparent though, that levels of success are not based on rigorous evaluation, but on personal observations and experiences. These perceptions,

\begin{footnotes}
\item[167] Police Inspector and Force Prevent lead (Special Branch, LP5) interview (n 45)
\item[168] Neighbourhood Manager at Maybury Council (LP10) interview (n 42)
\item[169] Police Inspector and Lead on Channel (LP14) interview (n 13)
\item[170] Neighbourhood Manager at Maybury Council (LP10) interview (n 42)
\item[171] Police Inspector and Force Prevent lead (Special Branch, LP5) interview (n 45)
\item[172] Community Safety Team Manager at Maybury Council (LP3) interview (n 28)
\end{footnotes}
experiences, and knowledge of local needs and risks appear to have shaped Maybury’s *Prevent* delivery. Innes et al. make similar observations, noting that in their case study areas the local delivery of *Prevent* does not appear to derive ‘from evidence-based assessments. Rather they [are] products of system legacies and opinion’.173 This assertion also appears to be true in Maybury, although a number of police-led *Prevent* projects such as ACT NOW and Not in My Name have been evaluated by a university in the North of England.174 The evaluation report was not obtained for this research project.

### 6.8.1 Perceptions of success

Despite the difficulties in quantifying *Prevent’s* success, there have been some success stories. A number of professionals believe that the strategy has, at least to some degree, been successful in Maybury.175 A member of the community safety team believes that awareness-raising has been fantastic, so around the Internet safety project that [the police have] run … those aspects [of] the awareness-raising have been fantastic. … Yes, we have been very successful around the cohesion sort of element, the awareness-raising. … But it’s about the awareness-raising; it’s not about tackling the underlying causes.176

Awareness-raising, Maybury’s *Channel* inspector believes, has led to an increase in people coming forward, which leads to a higher number of *Channel* referrals.177

*Prevent*, the police area superintendent believes, creates the conditions for people to separate themselves from extremism. And I think, yes we are. And I think we are creating conditions of trust, confidence. I think we’re creating conditions where people would not want to get involved in extremism, not for everybody, but they would want to distance themselves from that sort of behaviour because they have seen what has happened. You know, you didn’t get the communities clapping their hands when the 7/7 happened, when 9/11 happened you did.178

It is interesting to note that, particularly amongst the police in Maybury, the perception prevails that *Prevent* has been a success in increasing levels of trust between communities and the authorities.

Part of the success, a police inspector and the force *Prevent* lead claims, comes from ‘not ramming it down their neck and it [is] proportionate to each of the areas. … We
achieving success, we have people switched on to the agenda. She further states that:

I could tell you that through building trust and confidence, people have come to us with concerns about honourable individuals, and I know that they have been on the fringe of national operations that CT officers have been looking at, and we know that we have diverted them away from that, so that must therefore be a success there. The partners felt empowered, or the school or whoever it was felt empowered to come, and share with us that person is now not facing a criminal charge and hopefully they will have a brighter future.

An analysis of British crime survey data by Innes et al. suggests that ‘community perceptions of the police have been remarkably stable, and largely positive’, and concludes that ‘Prevent policing does not appear to be causing widespread damage to police and Muslim community relations’. Lakhani suggests that there is an increase in trust between Prevent partners, community members, and professionals who are closely involved in Prevent work. Similar trends are observed in Maybury, although after some terrorist-related arrests in the county, many groups such as the local Council of Mosques have refused to take part in further Prevent-funded activities. Interestingly, the 2011/12 BCS suggests that attitudes towards the police are more positive amongst Asians, and over 60 per cent of those questioned in the county in which Maybury is situated believe that the police and the local council are addressing their concerns. Without further research, it is, however, impossible to determine whether the upward trend in perceptions of the police is related to Prevent or improved neighbourhood policing as outlined in a Home Office paper. Innes et al. note that across other areas in the UK where Prevent has been delivered, feelings of success are mainly based on personal experience and gut feeling rather than facts. Whether these findings hold true in Maybury is the subject of the next section.

178 Police Superintendent (Area Commander, LP4) interview (n 39)
179 Police Inspector and Force Prevent lead (Special Branch, LP5) interview (n 45)
180 ibid
181 Innes and others (n 173) 7
182 Suraj Lakhani, ‘Preventing Violent Extremism: Perceptions of Policy from Grassroots and Communities’ (2012) 51 The Howard Journal of Criminal Justice 190
184 Prevent lead and Policy Officer at Maybury Council (LP9) interview (n 10)
186 Home Office (n 119)
187 Innes and others (n 173)
6.8.2 Perception of failure?

Although many interview participants believe that some aspects of Prevent have been unsuccessful, the word failure is used just once. A community volunteer categorically states that Prevent has failed. The policy, she says, has failed to engage with the real issues that lead to terrorism and refused to engage with these difficult issues. Prevent programmes in [Maybury] were all about awareness-raising, about what extremism is and how it can be found rather than talking about extremism and its causes. It encourages those who hold extreme views to go underground.\(^{188}\)

Eight participants share similar experiences. Aspects of Prevent are described as unsuccessful rather than as failures.

The police authority Prevent lead, when asked whether she believes if Prevent has been successful in Maybury candidly states: ‘Simple answer, no.’\(^{189}\) This view is supported by others such as a neighbourhood manager and fellow volunteers who deliver Prevent programmes. ‘Limited’, is the short answer of one volunteer.\(^{190}\)

Another neighbourhood manager, who also delivers a Prevent project, states cautiously:

> I don’t think we have. I don’t think nationally or even internationally there’s been a willing ability to tackle grievance, because we’ve actually tried to put a lid on the voice of that grievance. And so if you hide it away then you don’t have to engage with it. … Locally I think we do … we have tried to create opportunities where there have been different voices heard. I still think … we’re only tinkering at the edges of it. I think there’s a heck of a lot more work to be done there.\(^{191}\)

Similar views are shared by sixteen of the twenty interviewees.

Earlier on, most of the programmes procured and delivered in Maybury focused on awareness-raising and building community trust.\(^{192}\) There are a number of local professionals who argue that this entire approach to Prevent was wrong and ineffective. One female officer argues:

> If you see something suspicious — somebody’s house has been emptied, there’s a broken window … just report it. Let us know because they might be away on a holiday. Generally, I think that kind of approach would’ve been better than going out ‘we want you to tell us about terrorists in your community’. It doesn’t work like that. I know they didn’t say terrorist in your community, but that’s how it equates to the community. 'You want to tell us if there’s a terrorist in our

\(^{188}\) Community Volunteer (LP 18) interview (n 146)
\(^{189}\) Local Police Authority Prevent Lead (LP1) interview (n 76)
\(^{190}\) Neighbourhood Manager at Maybury Council and community volunteer (LP15) interview (n 104)
\(^{191}\) Neighbourhood Manager at Maybury Council (LP10) interview (n 42)
\(^{192}\) Freedom of Information Request: Programs funded by Prevent in Maybury (n 64)
community.’ It’s really difficult when you hear somebody talk about another community.\(^{193}\)

She further criticises Prevent for heavily focusing on ‘men in the community. … Men provide the solutions and women [have] not been involved in any degree that they should have been.’\(^{194}\) The police Prevent lead states that a further barrier to success is the lack of skills per se, and the lack of awareness around Prevent within organisations. ‘The lack of … confidence of delivering on Prevent – massive issues – and I think that is in itself a hurdle that needs to be … passed to be honest. I think that’s a challenge [in its own right].’\(^{195}\)

In summary, certain aspects are seen as successful, some as having limited success, and others no success at all. Despite the perception of those who see success in certain aspects of Prevent, it is hard to validate these claims, especially in light of the common opinion that it is difficult, if not impossible, to measure success in the first place. Whether Prevent has been successful or not remains to be seen. Further in-depth evaluations of delivered Prevent programmes are still needed to establish a conclusive answer. The next chapter attempts to shed some light on the impact of Prevent on local Muslim communities in Maybury. Should the claims concerning increased levels of trust hold true, this development would have ramifications which go beyond Prevent and could positively affect not only policing in general, but counterterrorism policing because of the information volunteered by members of local communities.\(^{196}\) It would then become possible to gather information and intelligence through improved community engagement rather than through uniformed and covert surveillance, which may be perceived as spying by Muslim communities.\(^{197}\)

### 6.9 Conclusion

This chapter demonstrates that there are fundamental differences between national and local policymakers, and front line staff, about how to implement Prevent. These differences relate to how the original policy was formulated and conceived. The data above demonstrate that the 2009 Prevent policy was interpreted quite broadly in Maybury, at times focusing more on community cohesion and integration than

\(^{193}\) Local Police Authority Prevent Lead (LP1) interview (n 76)

\(^{194}\) ibid

\(^{195}\) Police Inspector and Force Prevent lead (Special Branch, LP5) interview (n 45)


\(^{197}\) Toole and others (n 32) 7
disrupting and challenging extremism. The use of community cohesion and integration by local authorities has been identified as a constant source of tension between the government, national and local policymakers, and front line staff.\footnote{Communities and Local Government Select Committee (n 53)} Maybury’s professionals acknowledge that the boundaries between counterterrorism, prevention, and community cohesion are blurred. The ambiguity of the Prevent policy, and the belief that broad community cohesion is essential to Prevent’s success, perpetuate national and local tensions because professionals in Maybury ‘exploit’ the policy’s ambiguities by providing projects which focus mainly on community cohesion. To some degree, community cohesion is seen as a means to increase trust between authorities and communities, and between different communities. It is also seen as a way to increase the flow of information.\footnote{See: Chapter 3.7} Interestingly, all police officers, whether nationally or in Maybury, agree that good neighbourhood policing and engagement with Muslim communities is vital. It is police officers who were not involved, or who had little knowledge, who said that Prevent was a waste of time and money.\footnote{\textit{Prevent} was a waste of time and money.}

Part of the problem, as noted in 6.1, also stems from the fact that many of the local professionals implementing the policy or delivering a Prevent programme have not read the policy documents, and/or disagree with aspects of the policy. In particular, they disagree with the separation of Prevent and community cohesion, and the exclusion of far-right extremism from Prevent. The data demonstrate that most programmes in Maybury relate to precisely the types of activity criticised by the media, parliamentary committees, the government, and the Prevent Review. The nature of these programmes further suggests that there is: a) a lack of knowledge, and relevant skills, to tackle extremism; or b) a commitment by the local authorities to tackle extremism through wider community cohesion; or c) both. The data indicate the latter, pointing to a lack of skills, something that is acknowledged by a number of professionals in Maybury, while also acknowledging the commitment of local professionals to a more inclusive approach to Prevent. Local professionals believe that this approach leads to greater engagement of communities, ultimately increasing the flow of information and decreasing levels of extremism.

There are also a number of organisational tensions which centre on information sharing, funding, and evaluation. This chapter highlights particular issues about

\footnote{Communities and Local Government Select Committee (n 53)}
information sharing between national and local government agencies. Some local professionals argue that the lack of information sharing means that local Prevent programmes have to be more generic, and that the programmes are unable to work with the communities and individuals who are at risk because these are not identified. Channel appears to be an exception because relevant information is shared between different organisations. If the coalition government aims to increase more targeted Prevent interventions, more information needs to be shared to allow local authorities and neighbourhood police teams to put in place specific, rather than generic, interventions. Attitudes towards funding are surprising. Local professionals argue that it is not the level of funding that is the problem, but rather how it is spent, and that competition between different providers limits the ability to generate more effective multi-organisation projects. Funding is also linked to evaluation, which is acknowledged to be difficult but essential. The Prevent inspector argues that the cost of project evaluation can be considerable compared to the cost of project implementation. In the future, this may mean either less evaluation or less money for Prevent projects because there may not be enough money for both. Overall, the evaluation of Prevent projects is poor and needs improvement. As noted earlier, perceptions of success are often not based on fact, but on personal experiences and gut feelings. This pattern has also been identified in other areas in the UK where Prevent is delivered.²⁰¹

²⁰⁰ See: Chapter 5.4
²⁰¹ Innes and others (n 173)
Chapter 7: Local communities and Prevent

7.1 Introduction

This chapter differs somewhat from the previous two because it explores the impact of the Prevent policy process on Maybury’s Muslim communities. This impact was explored through five semi-structured focus groups in Maybury to determine how perceptions of Prevent have been formed. Three focus groups were divided by age and gender, one was a mixed group, and the final focus group was an all-male group which included community leaders, voluntary workers, and imams. The data not only suggest that to a large extent negative media discourses of Islam, Muslim communities, and Prevent appear to have shaped the public’s perceptions about Prevent in Maybury, but also that the media in general has had an important role in shaping the perceptions of the local Muslim communities. This chapter argues that these perceptions have been reinforced by negative personal and vicarious experiences of counterterrorism and Prevent. It is the perceived impact of stop-and-searches and other terrorism powers, rather than their implementation, which appears to have influenced and perpetuated negative perceptions about Prevent. The hostile media discourses of Prevent, and local counterterrorism policing activity, appear to have led to a degree of alienation from mainstream British society and other local communities in Maybury.

This chapter examines the impact this perceived alienation has had on Muslim communities in Maybury, and in particular on the communities’ engagement with Prevent and the authorities more generally. It further examines extremism, communication, and the issues of trust and legitimacy. After a brief discussion about extremism in general, it examines the same issues in the context of Prevent. This chapter argues that Prevent is unable to address the issues of extremism because of alienation and the government’s unwillingness to address underlying causes. Prevent is seen as a tool which propagates British values, values accepted by large sections of the Muslim communities throughout the country. Despite this, perceptions that Muslim communities oppose these values persist. The policy ignores diversity, and limits freedom of expression through informal social and political control. The final parts of this chapter examine the impact that communication between the authorities

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and communities has had on levels of trust in authorities, and communities’ willingness to engage with Prevent.

7.2 Shaping local perceptions of counterterrorism policing and Prevent: The influence of the local and national media

Perceptions about Prevent, and counterterrorism policing more generally, have largely been shaped by local and national media representation in print and online. The focus group and interview data suggest that such media is the main source of information in Maybury. This section examines the role of the media in shaping local perceptions of Prevent, rather than what these perceptions are. Other sources of information, such as the Internet and personal experiences, appear to have had only a limited effect on local perceptions.

7.2.1 Local and national media as gatekeepers of information: Shaping negative perceptions of Prevent

Media representation of Prevent has generally been negative, and a search in any of the major newspapers, including the broadsheets, reveals numerous articles accusing Prevent of wasting public money, funding Islamic extremist groups, and spying on Muslim communities. According to Kundnani’s report, published by the Institute of Race Relations, Prevent marginalises Muslim communities. The report also claims that Prevent is being used as a spying tool. Negative headlines about extremism and Prevent in general, and their implied connection with Muslim communities, appears to reinforce the notion that ‘Islam is profoundly different from, and a serious threat to, the West; and that within Britain, Muslims [are] a threat to – us.’ Both the 2009 version of Prevent and the 2011 Prevent Review reflect similar views, seeking to justify why Prevent should primarily target Muslim communities. Hostile media depictions of Muslims and Islam, it is suggested, are based on a long tradition of cultural stereotypes and deeply held beliefs of the ‘other’. The media has employed

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4 Arun Kundnani, Spooked: How Not to Prevent Violent Extremism (Institute of Race Relations 2009)
frameworks centring on violence, extremism, and fanaticism,\textsuperscript{7} portrayals that have proven resilient over the last fifteen or so years – perhaps because, as Said claims, they reflect deeper social and cultural fears, and an anxiety of the ‘other’ which goes back to the imperial age.\textsuperscript{8} Ericson et al. note that the media, in general, often serves as a gatekeeper, reinforcing ‘discourses of morality, procedure, and hierarchy, providing [a] symbolic representation of order in these terms’.\textsuperscript{9} The negative media characterisations of Muslim communities and Prevent emphasise cultural, ethnic, and religious differences, serving the hegemonic purpose of inculcating ‘individuals with values, beliefs, and the codes of behaviour that will integrate’\textsuperscript{10} or alienate groups who do not meet the status quo as conceived by the institutional structure of the larger society. In response to the negative media coverage, the public, including Muslim communities, appear to have tacitly accepted the representation that Prevent partially funds Islamic extremist groups, wastes public money, and spies on Muslim communities.

A report commissioned by Maybury Council acknowledges that the media plays a key role in constructing the public’s understanding of terrorism and, by implication, government responses.\textsuperscript{11} The report further states that those interviewed are sceptical of the accuracy of media reports, and suspicious of the motives of the media when reporting on terrorism or extremism. One interviewee states: ‘The media goes overboard and it’s the way that it’s reported … the media promote fear, and the language used can make the situation worse.’\textsuperscript{12} Despite being sceptical of the news media, none of the focus groups’ participants question the prevalent negative representation of counterterrorism policing and Prevent. Data from the five focus groups indicate that, despite being sceptical, participants concede that media representations of counterterrorism and Prevent are a major factor in shaping local perceptions of counterterrorism and the Prevent policy. Hall et al. reiterate that the media is often the primary, if not the only, source of information beyond individuals’ immediate environment.\textsuperscript{13}

\begin{itemize}
  \item \textsuperscript{7} Elizabeth Poole and John Richardson, \textit{Muslims and the News Media} (IBTauris 2006)
  \item \textsuperscript{8} Edward Said, \textit{Orientalism} (Vintage 1979)
  \item \textsuperscript{9} Richard Ericson and others, \textit{Representing Order: Crime, Law and Justice in the News Media} (Open University Press 1991) 5
  \item \textsuperscript{10} Noam Chomsky and Edward S Herman, \textit{Manufacturing Consent: The Political Economy of the Mass Media} (Vintage 1995) 1
  \item \textsuperscript{11} Report for Maybury Council: Understanding Communities, ‘Report Anonymized.’ (2011)
  \item \textsuperscript{12} ibid
  \item \textsuperscript{13} Stuart Hall and others, \textit{Policing the Crisis: Mugging, the State and Law and Order} (Palgrave Macmillan 1978)
\end{itemize}
Figure 7.1

Local newspaper circulation: on and offline access.

Number of article headlines (articles) referring to one, or a combination of, the following keywords: terrorism, Islam, Muslim, and Prevent, between Dec. 2004 and Dec. 2012.

<table>
<thead>
<tr>
<th></th>
<th>Print</th>
<th>Online</th>
<th>Terrorism, Muslim, Islam (Headlines (articles))</th>
<th>Prevent (Headlines (articles))</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maybury Citizen</td>
<td>18%</td>
<td>4%</td>
<td>Not known</td>
<td>Not known</td>
</tr>
<tr>
<td>Maybury Telegraph</td>
<td>25%</td>
<td>49%</td>
<td>91 (772)</td>
<td>0 (15)</td>
</tr>
</tbody>
</table>

Source: mediauk.com and lexisnexis.co.uk

Although participants were not asked which media outlets they obtain their information from, a 2012 Reuters Institute of Journalism study suggests that approximately 50 per cent of people in the UK are interested in local news.¹⁴ Figure 7.1 shows that about a quarter of the adult population in Maybury read the Maybury Telegraph in print, while almost 50 per cent access its website for local news. These data suggest that the local media plays a significant role in shaping opinions and perceptions about local and national issues. Data obtained from the Nexis database suggests that over an eight-year period, the Maybury Telegraph published 772 stories with the following keywords: terrorism, Islam, Muslim, and Prevent. Of these, only fifteen stories relate to Prevent, indicating that the policy was less of a local issue.¹⁵ Therefore, much of the information about Prevent must come from other sources such as the national media, social media, the Internet, personal experiences, and family and friends. Focus group data suggest that the media is the main source of information about Prevent. The implication is that it is the national media's portrayal which has largely shaped views about Prevent. Participants of a report commissioned by Maybury Council recognise that newspapers have a great deal of power in creating resentment about the allocation of resources – and this happens whether it is a right-wing or left-wing paper. The media help shape people’s opinions – even if what they say is factually incorrect.¹⁶

¹⁴ Reuters Institute for the Study of Journalism, ‘Reuters Institute Digital Report 2012’ (Oxford University 2012)
¹⁶ Report for Maybury Council: Understanding Communities (n 11)
This acceptance of media representation is highlighted by one of the participants who confirms that something could be perceived as true ‘because it has been in the newspapers’. Similar comments supporting this view were made in three of the five focus groups. Only two focus group participants, both imams, have attempted to verify the content of the *Prevent* policy, downloading it from the Home Office website only to glance briefly at the document. The majority of the participants acknowledge the power of the media in shaping their communities’ attitude towards counterterrorism policing and *Prevent*.

### 7.2.2 Reinforcing negative perceptions of counterterrorism policing and prevent

Focus group data suggest that part of the issue is the existing negative representation of Muslim communities in general, and their exacerbated links with extremism and terrorism. The data further indicate that Muslim communities in Maybury feel uneasy about how they are being stereotyped by the media. This is a recurring theme in all five focus groups. Participants state that ‘Muslims will never get away from stereotypes, there is always going to be something or other’, and ‘they are not looking at us [women] as being like a potential suicide bomber, but with guys it tends to happen a lot’.

People get upset, but that doesn’t mean that all Muslims are extremists. That’s what you get from the media. A lot of Muslims get dissed because what you … hear in the media, the same if someone was to target Christians and Jesus. I feel that all Christians would feel offended as well and they would speak out.

*Prevent’s* negative characterisations reinforce the prevalent beliefs of the participants that their communities are seen as troublesome; a view shared in all five focus groups.

I think you just get stereotyped, like a lot of the times people presume that people who cover their faces, they’re doing it not by choice, but out of force and they think it’s impinging on their rights … again presuming and not realising that we have choices of what we can do.

One of the imams states that:

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17 Asian Male, attending the local college, early 20s (FG 2), ‘Name Anonymized.’ (2011); Asian Male, attending the local college, late teens (FG 2), ‘Name Anonymized.’ (2011)

18 Asian Male, local imam, Chaplain at the local hospital, early 30s (FG 5), ‘Name Anonymized.’ (2011); Asian Male, Imam at a local mosque, works for the local council of mosques, mid 30s (FG 5), ‘Name Anonymized.’ (2011)

19 Asian Female, Parent of five, not working, mid 40s (FG 3), ‘Name Anonymized.’ (2011)

20 Asian Female, parent of three, working part-time, mid 30s (FG 3), ‘Name Anonymized.’ (2011)

21 Asian Male, attending the local college, early 20s (FG 2) interview (n 17)

22 Asian Female, Parent of five, not working, mid 40s (FG 3) interview (n 19)
I used to follow the media very closely. But as a Muslim community, we’ve had so much exposure in the media that many of us have become very thick-skinned. It doesn’t interest me anymore. 

Malik points out that the media, policymakers, and security experts have accused Muslim communities of having links to extremism and/or terrorism, and of holding political views contrary to the norms of liberal state democracy and British values, and that these Muslim communities should therefore be excluded from consultation and engagement. Even Muslim communities have accused other Muslim communities along the same lines.

It appears that negative media representation of Muslim communities, especially when linked to extremism and terrorism, has led to feelings of alienation and an attitude of resentment and indifference amongst the residents of Maybury towards local authorities and the police in the wider context of counterterrorism. Frustration, and a degree of indifference, reinforce negative media representations within Maybury’s local communities. The symbolic language and graphic images used by the media turn selective events into a view of the world, which influences personal and collective perceptions of reality, and in this case Prevent. General media representation, Allen argues, provokes feelings of insecurity, vulnerability, and alienation amongst Muslim communities in ways which weaken the government’s measures to reduce and prevent extremism, and are likely to act as a barrier, ‘preventing the success of the government’s community cohesion policies and programmes’ of which Prevent is a part. The focus group participants share these feelings, in particular those of alienation and marginalisation. Perceptions, Wuthnow et al. state, inspire and give meaning to activities whether individual or collective, and can legitimise or delegitimise ‘activities and bring to bear the forces of social control’. ‘They are targeting us; we wouldn’t want to be involved with something that targets us’, one participant says. This statement epitomises the negative perceptions towards Pursue and Prevent which appear to be prevalent amongst the participants of all five focus groups. Participants of the five focus groups claim that

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23 Asian Male, Imam at a local mosque, works for the local council of mosques, mid 30s (FG 5) interview (n 18)
24 Maleilha Malik, ‘Engaging with Extremists’ (2008) 22 International Relations 85
25 Brian McNair, An Introduction to Political Communication (5th edn, Routledge 2011)
26 Chris Allen, ‘A Review of the Evidence Relating to the Representation of Muslims and Islam in the British Media’ (University of Birmingham 2012) 10
27 Robert Wuthnow and others, Cultural Analysis: The Work of Peter L. Berger, Mary Douglas, Michel Foucault, and Jürgen Habermas (Routledge 1984) 37
28 Asian Male, attending the local college, late teens (FG 2) interview (n 17)
these negative perceptions, frustrations, and feelings of indifference towards the issues of terrorism and Prevent have led to disinterest and inaction amongst Muslim communities in Maybury and the withdrawal of cooperation of a number of local organisations.

7.3 The impact of ‘stop and search’ and local counterterrorism activities

Between 2006 and 2011, few S. 43 and S. 44 ‘stop-and-searches’ were carried out in Maybury. A Freedom of Information request shows that the local police force used S. 43 and S. 44 only fifteen times during this period, making no arrests.29 During the same period, the British Transport Police carried out 11,255 S. 43 and S. 44 stop-and-searches in the north-west of England. The majority of these occurred prior to 2009. No British Transport Police officers are based at Maybury’s small train station, which suggests that few, if any, of the aforementioned stop-and-searches occurred in Maybury.30 It is important to note, however, that the regional counterterrorism unit carried out a number of terrorism-related arrests in the Maybury area. Whether any stop-and-searches occurred at the same time is unclear because the counterterrorism unit refused to provide any details in response to an FOI request. The use of these S. 43 and S. 44 stop-and-searches was controversial, and its practice has now been stopped.31 Parmar argues that such stop-and-searches were often counterproductive, creating barriers, and straining relations, between local communities and the police.32

All participants are aware of these powers granted to the police, and although none of the participants had been stopped and searched, a number of them know someone who had. Many stop-and-searches occurred in the London area, or at the airport. One of the participants states: ‘I know with my brother-in-law, they stopped him because he was driving a nice car and they followed him from his house … and it is all those kind of things. … They have these stereotypes.’33 Another participant claims that her son and his friends had been stopped because of their Muslim apparel. ‘They didn’t

30 Letter from British Transport Police, ‘S.43 and 44 Stop and Searches in the North West’ (2012)
32 Alpa Parmar, ‘Stop and Search in London: Counter-Terrorist or Counter-Productive?’ (2011) 21 Policing and Society 369
33 Asian Female, Parent of five, not working, mid 40s (FG 3) interview (n 19)
do anything wrong, they just had beards.  

Some of these experiences appear to be routine PACE, rather than S. 43 and S. 44, stop-and-searches. It appears that the perceived use of counterterrorism stop-and-search, rather than its actual use, generated resentment towards the police, an attitude reflected in all five focus groups. One of the participants states that he saw the police pull over ‘kids in a car, youngsters getting stopped by the police, an Asian bloke. What for? He wasn’t speeding or underage’. Although there is agreement amongst participants of all five focus groups that the police were treating Muslims unfairly when making decisions about who to stop, participants of Focus Groups Two and Three feel much stronger than the others about this subject (these two groups consisted of males and females under thirty). This study confirms Parmar’s findings that negative perceptions about stop-and-search are not confined to the London area, but also occur in areas such as Maybury. It appears that these negative perceptions are often influenced by the experiences of others outside their personal sphere, experiences which also have the capacity to trigger social perceptions. At least one participant within each of the five focus groups shared such a vicarious experience.

Perceptions about stop-and-search and other counter-terrorism activities, it appears, may have created barriers between the authorities and Maybury’s Muslim communities. Over the last few years, there have been a number of high profile terrorism arrests in Maybury. Front line staff repeatedly state that an incident in 2009 created barriers between the police, the local authority, and Maybury’s Muslim communities (see Chapter 6). A neighbourhood manager admits that ‘people were very angry about that convoy being stopped. And again people were feeling they’d been victimised and, you know, targeted.’ As a direct result of this counterterrorism operation, the local Council of Mosques and affiliated organisations refused to provide services to, and engage with, the Prevent programme. Since then, the police believe that their efforts to increase community engagement have broken down some of these barriers. However, contrary to the belief of front line staff, this incident

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34 Asian Female, Carer for disabled family member and community volunteer, Mid 40s (FG 1), ‘Name Anonymized.’ (2011)
35 Asian Male, working on a vocational course, early 20s (FG 2), ‘Name Anonymized.’ (2011)
36 Parmar, ‘Stop and search in London’ (n 32)
38 Neighbourhood Manager at Maybury Council (LP10), ‘Name Anonymized. Delivered a Prevent Programme. White Female, Mid 40s.’ (2011)
39 Police Inspector and Force Prevent lead (Special Branch, LP5), ‘Name Anonymized. White Female, Early 40s.’ (2011)
appears to have been less of a barrier for local Muslim communities, and was only mentioned briefly by participants in two of the five focus groups. This incident is seen as a tipping point, highlighting that Muslim communities are repeatedly targeted because of their religion and ethnicity. ‘The police do the right thing to terrorists, but sometimes people are not terrorists and they label them as terrorists and that is wrong.’\textsuperscript{40} A participant states that the police

admitted to making mistakes. And I think they’re looking at things in a very mature way of late. But I do feel that the wider public … don’t trust the police as much as they should.\textsuperscript{41}

Another participant states that: ‘We are happy that they are trying to stop terrorism. What else do we want? It’s for our security.’\textsuperscript{42} However, this same level of enthusiasm is only shared by Focus Groups One, Two, and Three, with the other two focus groups grudgingly accepting that certain aspects of counterterrorism policing are a necessary evil, and blaming extremists and terrorists for the negative media coverage. It is worth noting here that perceptions amongst the older participants towards counterterrorism policing are much more positive than those amongst the younger participants. A young male participant states that: ‘Being a practicing Muslim, [is not the same as] being an extremist, because that’s just two different things. Extremists are people that are off their heads basically.’\textsuperscript{43} Similar sentiments are shared across each of the five focus groups, viewing violent extremists rather than Islam as the problem. Participants of all five focus groups feel wrongly labelled, and often – unjustly – linked to terrorism. Scholarship over the last decade recognises that there has been a shift, indicating that Asian males are perceived as the new folk devils.\textsuperscript{44} Moral panic links Asian communities to violence, drugs, and terrorism, perpetuating the image of stereotypical Muslims as extremists and terrorists.\textsuperscript{45}

\textsuperscript{40} Asian Female, Carer for disabled family member, late 50s (FG 1), ‘Name Anonymized.’ (2011)
\textsuperscript{41} Asian Male, Imam at a local mosque, works for the local council of mosques, mid 30s (FG 5) interview (n 18)
\textsuperscript{42} Asian Female, Carer for disabled family member, early 60s (FG 1), ‘Name Anonymized.’ (2011)
\textsuperscript{43} Asian Male, attending the local college, early 20s (FG 2) interview (n 17)
\textsuperscript{44} Alpa Parmar, ‘Policing and Ethnic Profiling’ in Kjartan Sveinsson (ed), Ethnic profiling: The use of ‘Race’ in UK law enforcement (Runnymede 2010)
7.4 The impact of perceptions of Pursue and Prevent on alienation, extremism, and identity

Generally, negative media discourse links Islam and British Muslim communities to extremism and terrorism. This in turn has increased a sense of alienation and isolation that these communities experience “both as a result of ascription and of active acquisition of an identity as the classic other”. Moore et al. write that Islam and Muslims are depicted as being opposed to dominant British cultural and political values, as elusive as those values may be. The most common words they found “in relation to British Muslims were terrorist, extremist, Islamist, suicide bomber and militant, with very few positive nouns used”. Political and social discourses, selective representations, and fast dissemination of biased messages through the media have created a hostile environment for Muslims in the UK and worldwide. This is felt acutely in minority communities in the midst of alien and alienating societies. A programme such as Prevent causes, according to some, the further alienation of Muslim communities because it is led by government imperatives, which operate on the assumption that there are legitimate and illegitimate Muslims, with the latter group being excluded from participating as active citizens. The Prevent Review makes it clear that

the ideology of extremism and terrorism is the problem; legitimate religious belief emphatically is not. But we will not work with extremist organisations that oppose our values of universal human rights, equality before the law, democracy and full participation in our society.

What is not clear is where the line between legitimate and illegitimate Islam is drawn. Further, such an approach assumes a direct link between radicalisation and violent extremism, despite evidence to the contrary. A sense of alienation has had a direct impact on how Prevent is perceived by Maybury’s Muslim communities.

50 Basia Spalek and Alia Imtoual, ‘Muslim Communities and Counter-Terror Responses: “Hard” Approaches to Community Engagement in the UK and Australia’ (2007) 27 Journal of Muslim Minority Affairs 185
7.4.1 Understanding alienation and its effects on Muslim communities

According to Dean, alienation can be categorised into three subtypes: powerlessness, normlessness, and social isolation.\(^{51}\)

By alienation is meant that men pursue goals, and use means in their pursuit, determined either by social entities with which they do not feel intimately identify or by forces which they may be unable to recognize at all. … The growth of alienation implies that the range of choice open to the ordinary individual, the area of discretion available to him, is declining.\(^{52}\)

The three elements mentioned above are all evident within the focus groups’ data. Powerlessness is a feeling of separation from effective control over one’s economic destiny, and a sense of helplessness – of being used for a purpose other than one’s own. Further, helplessness can also be ascribed to other power relations and is not solely ascribed to economic barriers.\(^{53}\) Those in positions of relative powerlessness ‘may be constrained or marginalized whilst the perspectives of those in positions of relative power in the engagement process may dominate’.\(^{54}\) It is those with power who define Muslims, and the media plays a large role in this process.\(^{55}\) The secular Muslim emerges in close connection with the exertion of power by the state, and presents an identity which ruptures ‘political designations and normative designations by Muslims of what Islam is or Muslims are’.\(^{56}\)

Individuals in mass society … are to an ever-increasing extent involved in public affairs; it becomes increasingly difficult to ignore them. But ordinary individuals have ever less of the feeling that they can understand or influence the very events upon which their life and happiness is known to depend.\(^{57}\)

There is agreement amongst participants of all five focus groups that they and their communities feel a sense of helplessness in shaping how they and their communities are seen by wider British society.

Feelings of powerlessness and fatalism discourage political action while increasing political apathy. Apathy is defined as diminished motivation, and is not attributable

\(^{51}\) Dwight Dean, ‘Alienation and Political Apathy’ (1960) 38 Social Forces 185
\(^{52}\) Alvin Gouldner, *Studies in Leadership* (Harper and Brothers 1950) 86
\(^{56}\) Ruth Mas, ‘Compelling the Muslim Subject: Memory as Post-Colonial Violence and the Public Performativity of “Secular and Cultural Islam”’ (2006) 96 The Muslim World 585, 611
to decreased levels of consciousness, cognitive impairment, or emotional distress.  

Helplessness is accompanied by fatalism. Fatalism represents a prolonged frustration of urgent need, which stems from individuals attempting to measure up to unrealistic goals, which in turn comes from the disparity between individuals’ aims and accomplishments. Similar sentiments are shared amongst all five focus groups. One participant states that:

> Terrorism in principle may have a particular definition, but then, in effect discriminates against a particular group of people and puts them at a disadvantage. And I think that’s what seems to be happening with [us] around terrorism and extremism.

Another participant states that media representation and government policies ‘certainly cause anger within the community’. Over time, this anger, and an inability to do something about negative perceptions and the continuing state of affairs, turns to political apathy and fatalism, as described by Rosenberg.

Normlessness is a lack of clear norms, or norm conflict. Horney writes that feelings of normlessness emerge from conflicts such as religion versus the success imperative, the stimulation towards materialism versus the ability to obtain such, and the alleged freedoms of the individual versus their actual limitations. This aspect of alienation becomes particularly clear when discussing freedom of expression and British values later in the chapter. One of the participants expresses his concerns, stating that:

> People should have the ability to have their own choices and not be oppressed, but I think sometimes, in a way we oppress, the British oppress, they are kind of oppressing us because they want us to act and live the way they are living.

The concepts of normlessness and social isolation are based on Durkeim’s notion of anomie. Normlessness has three characteristics: a ‘painful uneasiness or anxiety, a feeling of separation from group standards, and a feeling of pointlessness or purposelessness that no certain goals exist’. This purposelessness is described as ‘the absence of values that might give purpose or direction to life, the loss of intrinsic

58 RS Marin, ‘Differential Diagnosis and Classification of Apathy’ (1990) 147 The American journal of psychiatry 22
60 Asian Male, local imam, Chaplain at the local hospital, early 30s (FG 5) interview (n 18)
61 White Male, community volunteer, involved in inter-faith community work across the North of England, mid 30s (FG 5), ‘Name Anonymized.’ (2011)
62 Karen Horney, ‘Culture and Neurosis’ in Logan Wilson and William Kolb (eds), Sociological Analysis (Harcourt Brace and Company 1949)
63 Peter Hamilton and Emile Durkheim (eds), Emile Durkheim: Critical Assessments (Routledge 1990)
and socialized values, the insecurity of hopeless disorientation’. Ruesch links the concept to social mobility. Some cultural differences, such as not drinking alcohol or the wearing of the hijab, hinder the social mobility of Muslims in the UK. Social isolation is also linked to the above characteristics. It includes ‘a feeling of separation from the group or of isolation from group standards’. This sense of separation centres on the issue of British values. Members of all five focus groups are confused about what exactly these values are, an issue which appears to concern the participants of Focus Group Five most (the focus group with community leaders and imams); but all note that the media represents Muslim communities in opposition to them. The collapse of religious values ‘hollowed out the edifice of the British national identity’. In this development, alternative ideologies such as socialism have also become less powerful. Despite the fact that Britishness remains an obscure set of values, politicians and the media continue to refer to them, and they are linked to democracy, equality for women, and the rights of the individual.

7.4.2 Alienation in the context of Prevent and other counterterrorism measures

Despite the fact that all focus group participants are second and third generation British, there is a general consensus that they are often not accepted as such but seen as Muslims first. One participant states:

We don’t get treated British. … Like you are from Germany … you probably know people that get targeted as German Nazis. But not all of you are the same are you? That is how we feel as well.

Another participant states that:

I think in a way we … try to mix in more with other communities. … Say someone was white British, we might try to mix in with them … social, or we’ll do something else, but we wouldn’t talk about religion openly because we feel awkward about it.

Participants across all five focus groups feel a sense of isolation because of their Muslim heritage and identity.

There’s a sense of Muslims overall feeling they are British, but … when there’s a double standard taking place, like, for example, when it comes to the

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65 Robert Morrison MacIver, The Ramparts We Guard (Macmillan 1950) 87
67 DeGrazia (n 64) 3
69 Asian Male, attending the local college, late teens (FG 2) interview (n 17)
70 Asian Female, parent of three, working part-time, mid 30s (FG 3) interview (n 20)
EDL, then Muslims have a sense of concern. Why is this happening to us when we also feel that we’re an important part of this community? We want to contribute to the benefit of this community. Why are we, as Muslims, discriminated against, and isolated and targeted? Marginalised? So then, obviously it creates further frustrations for many Muslims.71

Similar experiences are shared by participants from each of the five focus groups. One of the participants, an imam and chaplain at the local hospital, links the isolation to the Prevent policy stating:

I don’t think they’re doing themselves many favours in how they’re dealing with this strategy. If you isolate a community then because there’s not that equilibrium, there’s not that balance across the board, then one community is going to feel disgruntled, frustrated, because they may be always under the spotlight whilst another community gets away with it.72

The findings are also corroborated by a Maybury Council report titled ‘Understanding Communities’, which reveals that many Muslims in Maybury feel that racism is on the increase. A rise in prominence of groups such as the EDL and the BNP highlights this. The report further states that ‘language around the Prevent agenda [has] been very divisive and [has] marginalized communities that we need to work with’.73

When asked, participants across all five focus groups report being frustrated because they are linked to extremists and terrorists by the media and members of other communities in Maybury. Focus Groups One and Five appear to be least concerned about this. One of the participants shares an experience where one of her white neighbours is reported to have said:

The only thing that you guys will do is strap a bomb to yourself. That really hurts when somebody says that because you’ve been brought up here, we believe that this is our country and when someone else says that to you it really hurts.74

Comparable experiences are shared by two other participants, in Focus Groups One and Three.75 This type of experience, and a number of similar experiences shared by the participants, highlights how neighbours and colleagues link them to extremism and terrorism, though often unwittingly and in innocent situations, because they are Muslim. A myriad of similar experiences within Muslim communities appear to have led to a collective sense of marginalisation, often based on the vicarious experiences

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71 Asian Male, local imam, Chaplain at the local hospital, early 30s (FG 5) interview (n 18)
72 ibid
73 Report for Maybury Council: Understanding Communities (n 11)
74 Asian Female, Social Worker, late 20s (FG 4), ‘Name Anonymized.’ (2011)
75 Asian Female, Carer for disabled family member and community volunteer, Mid 40s (FG 1) interview (n 34); Asian Female, Parent of five, not working, mid 40s (FG 3) interview (n 19)
of others and media representation. The data suggest that because of the preconceived notion that other communities expect cultural assimilation and are not as open to cultural differences, Muslim communities perceive being Muslim as a barrier to integration. One of the participants states that she does not feel comfortable talking about her religion because of her preconceived belief of being labelled a terrorist by those from other faiths. Being Asian, she feels, marks her out as a Muslim, making integration more difficult. There is a shared feeling amongst participants of all five focus groups that counterterrorism policing and Prevent are isolating their communities.

I don’t think they’re doing themselves many favours in how they’re dealing with this strategy. If you isolate a community then … there’s not that equilibrium, there’s not that balance across the board, then one community is going to feel disgruntled, frustrated, because they may be always under the spotlight whilst another community gets away with it. Now, in terms of communities, some people may look at that and say no, no, that’s certain parts of the government that are to blame for that and they’ll leave it there. But other people will take that to the extreme and associate that with, for example, the white community. And then obviously it can create tensions amongst communities as well.

A House of Commons Select Committee, reporting on the prevention of violent extremism, and a Demos report, support this view. Both state that the language used around Prevent is leading to an increase in intercommunity tensions, and even threatens ‘to undo a number of good initiatives that contribute to the community cohesion because of the link to counter-terrorism’.

Prevent, and counterterrorism policing activities, it appears, are seen as a tipping point, a confirmation that authorities are targeting Muslim communities because of their faith and ethnicity. As mentioned earlier, participants of all five focus groups acknowledge the need for some counterterrorism measures, although some participants within Focus Group Two do so grudgingly. However, the use of stop-and-search, Prevent, and other Pursue measures heightens the sense of alienation felt by Maybury’s Muslim communities. Over the years, a general sense of resentment has led to feelings of indifference, and ultimately political apathy. Rather than

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77 Asian Female, parent of three, working part-time, mid 30s (FG 3) interview (n 20)
78 Asian Male, local imam, Chaplain at the local hospital, early 30s (FG 5) interview (n 18)
80 Jamie Bartlett and Jonathan Birdwell, ‘From Suspect to Citizen: Preventing Violent Extremism in a Big Society’ (Demos 2010) 3
recognising Prevent as an opportunity to engage with wider society and the authorities, it is perceived as yet another threat to these communities.

This fatalistic attitude receives general expression in the idea that we will always have wars, depressions, corruptions and prejudice and that there is no point in trying to do anything about it. 81 Despite the efforts of front line staff in Maybury, and their attempts to socialise counterterrorism policy, reinforced negative perceptions of Prevent have created barriers which are difficult to overcome. Participants perceive that Prevent, and its damaging monolithic media representation of Muslim communities, are a barrier towards integration and tackling extremism.

They shouldn’t treat the Muslim community as a monolith but understand the diversity within that. And when I mean monolith, I mean not just monolith in terms of ethnicity, they might recognise ethnicities, but also the religious traditions that we come from. Because the antidote for any type of terrorism or violence or any kind of extremism is good grounded, founded on Islamic teachings. 82

Participants of four of the five groups perceive Prevent programmes as a front for police action and intelligence gathering rather than a community cohesion project; thus the programmes have become a major cause of resentment and disinterest within the Muslim communities. Interestingly, Focus Group One, a group whose participants have worked with community engagement officers, does not feel that Prevent is being used for this purpose. Three participants acknowledge that resentment and discontent could lead to extremism within communities, although they reiterate that this has not happened in Maybury. ‘But it does cause anger within the Muslim community’, one said. 83 Purse and Prevent have reinforced the community’s feeling of alienation, increasing the sense of political apathy and fatalism amongst Muslim communities in Maybury. 84 Therefore, these communities are less likely to engage with the government ‘because they [are] more cynical towards what the government [is] trying to achieve’. 85 All focus group participants feel that counterterrorism policing and Prevent have heightened their sense of alienation. This has led to divisions between Maybury White and Asian

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81 Rosenberg (n 59) 10
82 Asian Male, Community and youth worker for local charity, mid 30s (FG 5), ‘Name Anonymized.’ (2011)
83 White Male, community volunteer, involved in inter-faith community work across the North of England, mid 30s (FG 5) interview (n 61)
84 ibid; Asian Male, Community and youth worker for local charity, mid 30s (FG 5) interview (n 82); Asian Male, Imam at a local mosque, works for the local council of mosques, mid 30s (FG 5) interview (n 18)
85 Asian Male, local imam, Chaplain at the local hospital, early 30s (FG 5) interview (n 18)
communities, but also to political apathy because participants feel that nothing can be done.\textsuperscript{86}

7.5 Extremism and Prevent

Prevent’s main purpose is to respond to jihadi extremism. ‘In doing so, we must be clear: ideology of extremism and terrorism is the problem.’\textsuperscript{87} Focus group data indicate that individuals in Maybury do not see extremism as a top local priority. Pursue, and particularly Prevent, are seen as inadequate responses to extremism per se. In fact, they may even exacerbate the problem. Data further suggest that Prevent is unable to address the issues of extremism in Maybury’s Muslim communities because it does not provide opportunities to openly address relevant issues within these communities. According to the Prevent Review, there are 25 priority areas in the UK, Maybury included, where intelligence suggests that extremism and terrorism-related activities may be occurring. This implies that communities in these areas are either seen as vulnerable to, or supportive of, extremist ideology, justifying Prevent interventions.

7.5.1 Understanding extremism in the context of Prevent

It is important to briefly define extremism because Maybury’s Muslim community’s perceptions about what extremism is, and when it is acceptable, differ significantly from the views presented in the Prevent policy and in the media. According to the Oxford English Dictionary, extreme is defined as ‘not usual; exceptional; … far from moderate, especially politically’.\textsuperscript{88} Extremism is the holding of extreme political or religious views; it is a form of fanaticism.\textsuperscript{89} Defining extremism is therefore problematic because political and religious views are contextual and based on ‘value judgments, not objectively identifiable features of someone’s belief systems or rhetoric’.\textsuperscript{90} Prevent seems to view extremism as a readily identifiable characterisation and causation of political violence. The coalition government replaced the phrase ‘violent extremism’, used by Labour’s Prevent strategy, with ‘extremism’, claiming that the term was ambiguous and caused confusion, thus

\begin{itemize}
\item \textsuperscript{86} FG Five (2011)
\item \textsuperscript{87} HM Government (n 49) Foreword
\item \textsuperscript{88} Oxford English Dictionary Online, ‘Extreme - Adjective’ (Oxford, Oxford University Press 2013)
\item \textsuperscript{89} Oxford English Dictionary Online, ‘Extremism - Noun’ (Oxford, Oxford University Press 2013)
\end{itemize}
giving the impression ‘that the scope of Prevent [is] very wide indeed and included a range of activities far beyond counter-terrorism’. All of those interviewed regard extremism per se as a problem. That said, when asked what extremism is, and how it links to political violence, all national and local professionals have different opinions and definitions. Most agree on one point, that criminal behaviour and the use of violence differentiate terrorism from extremism. Many involved nationally, although acknowledging that extremism is problematic, associate extremism, in the context of Prevent, with Islam and its opposition to British values. A senior Home Office Official refers to groups such as the EDL as hooligans and a nuisance, but argues that they are not a threat to UK national security. Some national policy makers and politicians (four out of fifteen) link extremism to the rejection of British values. All five focus group participants, and many of the front line staff in Maybury (fifteen out of twenty) take a much broader interpretation of extremism, and include far-right activism as well as the ‘hijacking’ of Islam for political and violent purposes. Senior local officials, front line staff, and focus group participants believe that to be successful, Prevent must address all forms of extremism, arguing that the far-right is feeding off jihadi extremism and vice versa.

In an attempt to narrow the definition of extremism, the Prevent Review constructs a definition that is much broader and ambiguous than the previous phrase. It describes extremism as the vocal or active opposition to fundamental British values, including democracy, the rule of law, individual liberty and mutual respect and tolerance of different faiths and beliefs. We also include in our definition of extremism calls for the death of members of our armed forces, whether in this country or overseas.

According to this definition, one might surmise that groups such as the Scottish National Party and Sinn Fein should also be categorised as extremist groups. However, despite this broad definition, it appears that in the context of terrorism and

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91 HM Government (n 49) 25
92 Former Secretary of State for Communities and Local Government (NP1), ‘Hazel Blears, Currently MP and Member of the Security and Intelligence Committee.’ (2011); Baroness Pauline Neville Jones (NP3), ‘Former Minister for Security and Counter-Terrorism.’ (2011)
94 Asian Female, Parent of five, not working, mid 40s (FG 3) interview (n 19); Community Safety Team Manager at Maybury Council (LP3), ‘Name Anonymized. Used to Oversee the Local Delivery of Prevent. White Male, Mid 30s.’ (2011)
95 Police Inspector and Force Prevent lead (Special Branch, LP5) interview (n 39); Police Superintendent (Area Commander, LP4), ‘Name Anonymized. Sits on the Prevent and CONTEST Board. White Male, Early 40s.’ (2011); Neighbourhood Manager at Maybury Council (LP10) interview (n 38)
96 HM Government (n 49) Glossary
Prevent, extremism is viewed in terms of jihadi extremism, Al Qaeda ideology, and the failure of migrant and Muslim communities in particular to integrate and adopt British values. Politicians and the media depreciate other forms of extremist ideology such as the far-right and nationalism, which are not framed as being opposed to British values and are often linked to hooliganism and criminality rather than political violence, despite the attacks in Norway in 2011. Despite comments by politicians and the odd paragraph in the Prevent document about the far-right, the strategy remains almost exclusively based on jihadi extremism. Local officials were told by the Home Office not to include groups such as the EDL in Prevent work in Maybury (see 6.2 and 6.3).

According to Pratt, extremism suggests fanaticism, and connotes a degree of intensity or sharpness of focus. He suggests that extremism may also refer to the opposite of being ‘at the margins’, and that it is being at, or claiming, the centre. Any group or ideology which excludes alternative solutions while claiming the relevant central position exclusively and proclaiming the normative tradition intensively, should also be considered extreme in its nature. Religious or traditional group identities are taken to the extreme, not by moving away from the centre but conversely, by intensifying self-understanding and self-proclamation as representing, or being, the centre. Any policy which seeks to challenge any form of extremism must therefore clearly articulate its purpose and provide guidance about what is considered unacceptable, and when a certain viewpoint crosses the line from moderate to extreme. The Prevent Review fails to clearly articulate what extremism is, and does not state when it becomes so. It states that the purpose of Prevent is not to convince the majority of people that terrorism is wrong – they need no convincing. Rather, the purpose is to enlist the support of the people in our country to reach the much smaller minorities who may be drawn to terrorism, often through extremist views.

98 HM Government (n 49); Senior Home Office Official (NP4) interview (n 93)
100 Police Superintendent (Area Commander, LP4) interview (n 95); Neighbourhood Manager at Maybury Council (LP10) interview (n 38)
102 Jackson (n 90)
103 HM Government (n 49) 41
In line with its definition of extremism, the solution presented in the *Review* is to increase a sense of belonging and citizenship to make communities more resilient to extremist ideology and terrorism. ‘We believe that *Prevent* depends on integration, democratic participation, and a strong interfaith dialogue.’ Prevent attempts to achieve its purpose through its three objectives, which are: to challenge extremist ideology, to protect vulnerable communities, and to support sectors and institutions where a risk of radicalisation exists. Notably, addressing the underlying causes of extremism per se is absent.

7.5.2 *Prevent’s inability to address extremism*

So why does all of the above matter? Jackson suspects that the real hoped-for purpose of *Prevent*, both old and new, is to produce docile subjects who accept British government policy and its values without seriously questioning or opposing them, rather than engaging citizens who, if necessary, are willing to challenge them.\(^\text{105}\) One of the key dangers, according to Jackson, is that the *Prevent* strategy does not facilitate robust and open debate on controversial issues of foreign policy and securitising particular viewpoints. Focus group participants share similar views.

They have their own opinions and … they’re strong about their opinion. … And if you try to debate that then they think that you’re a bit of an extremist, so you’re afraid of that, being labelled as something so you wouldn’t even try to defend … it.\(^\text{106}\)

The fear of being labelled an extremist, or worse, has made the subject of extremism and terrorism a ‘taboo’ subject amongst Maybury’s Muslim communities.\(^\text{107}\) This point is confirmed by fifteen people the researcher spoke to, but who did not formally want to participate in the research. According to the focus group data, and contrary to Jackson’s arguments, it is not the *Prevent* policy itself which created this situation, but its negative media representations over the last decade or so. These negative perceptions, participants argue, are stifling their freedom of expression and driving those with extremist views underground, where resentment and anger can fester and where views and resolutions to adopt violence go unchallenged.

\(^{104}\) ibid 26

\(^{105}\) Jackson (n 90)

\(^{106}\) Asian Male, Community and youth worker for local charity, mid 30s (FG 5) interview (n 81)

\(^{107}\) Asian Male, Community and youth worker for local charity, mid 30s (FG 5) interview (n 82); Asian Female, Parent of five, not working, mid 40s (FG 3) interview (n 19)
In Maybury, Prevent fails to create the safe space spoken of by Sir Norman Bettison, which should occupy the middle ground between extremism and violent extremism, because of the stigma attached to it. Paradoxically, this is exactly the situation Prevent aims to avoid. ‘In the UK, evidence suggests that radicalization tends to occur in places where terrorist ideologies, and those that promote them, go uncontested and are not exposed to free, open and balanced debate and challenge.’

Freedom of expression is an issue that was raised in the focus groups. Participants in these four groups feel that social and political pressures are inhibiting their freedom of expression, which in turn affects their willingness to engage with Prevent. Afghanistan and Iraq appear to be less of an issue than the ability to freely discuss and hold dissenting views without the fear of being branded extreme by the state. Such an opinion is shared by participants from four of the five focus groups. None of the participants or professionals make any claims that Prevent is used to spy on Muslim communities in Maybury. However, all the participants rely on the media and/or the experiences of friends and family to shape their opinions about Prevent. The older participants, and the carers in Focus Group One, rely more on word of mouth, while the younger participants, the imams, and community volunteers rely on the media and word of mouth. Despite the lack of evidence to support the assertion that Prevent is a guise for surveillance in Maybury, participants still have their suspicions.

If someone is going to pay the police to look up on Muslim communities and then target them, I’m not going to have faith in them. Like someone getting paid to spy on you, would you trust them?110

I think it could be true because it has been in the newspapers a few times that people have been spied on. And I don’t think that it is right as well. … It is an invasion of privacy … It’s like they want privacy and it is being exposed.111

According to four of the five focus groups, the notion of being monitored by the state, as well as the possibility of statements being picked up and misconstrued by the media, means that participants and their communities are less willing to talk about issues of extremism and terrorism.

I think it has impacted on communities a great deal over the past five years … People do [worry about it], yes people don’t talk. … Because they scrutinise everything, like documentaries [have] recordings of what the imams have said,

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109 HM Government (n 49) 63
110 Asian Male, attending the local college, late teens (FG 2) interview (n 17)
111 Asian Male, attending the local college, early 20s (FG 2) interview (n 17)
and I think they … read more into it than what they actually said. So I think people … just don’t, or won’t [talk].

Especially people who are religious, they may be afraid to … with people from other cultures, because they feel like they might be judged. If there is a social gathering or something … they might be reluctant to go to that because they think that other people might be judging. These statements illustrate why participants feel reluctant to discuss these issues or engage with Prevent programmes. One of the participants states that not addressing extremism is partly cultural.

Because of our culture, our faith, we all keep silence within. If there is an issue taking place within our community we see it, but we don’t realise that it is actually happening. So I think we are kind of blind [and ignore] that there is a problem. These are all contributing factors as to why focus group participants feel that they would not challenge extremism in their communities even if it existed. There is also the fear of becoming stigmatised and labelled as an extremist, or upsetting the community by saying the wrong thing. These topics are avoided because cultural values produce negative reactions to extremism, and because of their failure to satisfy the positive pressing needs of individuals and their communities.

Participants across all five focus groups feel alienated from the economic and political process because they are Muslims.

If we were allowed to talk, we would have more freedom of speech, then people would tell you their stories and then you can see where they are coming from as well. According to Grimm, public discourse is fundamental to any healthy democracy, and is based on the premise of the freedom of expression, allowing individuals to express opinions and learn from one another, or challenge them if necessary. These ‘rights constitute a comprehensive freedom of communication’. It is the deprivation of these rights through political and media discourse which has created a feeling of alienation from mainstream British society. One of the imams states that Prevent needs to create a space to bring together affected parties and discuss extremism without the fear of becoming a state target, even if this means speaking about

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112 Asian Female, Parent of five, not working, mid 40s (FG 3) interview (n 19)
113 Asian Female, parent of three, working part-time, mid 30s (FG 3) interview (n 20)
114 Asian Male, attending the local college, late teens (FG 2) interview (n 17)
116 Judith Butler, Giving an Account of Oneself (Fordham University Press 2005)
117 Asian Male, attending the local college, early 20s (FG 2) interview (n 17)
118 Peter Grimm, ‘Freedom of Speech in a Globalized World’ in Extreme speech and democracy (Oxford University Press 2009)
uncomfortable and even offensive matters.\textsuperscript{119} Because \textit{Prevent} does not allow for such an open debate, these thoughts, feelings, and aspirations are hidden from others and remain unchallenged. John Stewart Mill writes that such a state of affairs not only deprives society of truths, but also removes from individuals the ability to challenge misrepresentations.\textsuperscript{120} Further, because of the possible consequences, these topics are eschewed and ignored in social interactions and conversations; the issues therefore remain unaddressed.\textsuperscript{121}

The Home Affairs Committee notes the effects of alienation. They comment that although violent radicalisation is declining within Muslim communities, there is growing support for non-violent extremism, fed by feelings of alienation, and while this may not lead to a specific terrorist threat or be a staging post for violent extremism, it is nevertheless a major challenge for society in general and for the police in particular. There also appears to be a growth in more extreme and violent forms of far-right ideology.\textsuperscript{122}

Participants across all five focus groups repeatedly state that extremism is not a problem within their communities in Maybury; they acknowledge, however, that foreign policy, media perception, counterterrorism measures, and the perception that \textit{Prevent} might have been used to spy on their communities has an alienating effect on their communities, causing a possible increase of individual and community vulnerability to extremism. This alienation reinforces political apathy within these communities. Apathy, Rosenberg writes, is self-reinforcing, deterring even active individuals from becoming involved because of the widespread absence of support.\textsuperscript{123} Political apathy is exacerbated by the decision of the local Council of Mosques and its affiliated organisations to withdraw their support for \textit{Prevent} following the counterterrorism operation which led to the arrests of local people.

\subsection*{7.6 Communication and trust: Other barriers for \textit{Prevent}}

The majority of participants in all five focus groups have heard about \textit{Prevent}, although there is one participant in Focus Group One and two in Focus Group Two

\begin{itemize}
\item \textsuperscript{119} White Male, community volunteer, involved in inter-faith community work across the North of England, mid 30s (FG 5) interview (n 61)
\item \textsuperscript{120} John Steward Mills, \textit{On Liberty} (Penguin Classics 1985)
\item \textsuperscript{121} Rosenberg (n 59) 7
\item \textsuperscript{122} Home Affairs Select Committee, ‘Roots of Violent Radicalization: Nineteenth Report of Session 2011-2012’ (HMSO 2012) 12
\item \textsuperscript{123} Rosenberg (n 59)
\end{itemize}
who have not heard of the policy. Some of the participants have taken part in Prevent programmes, or worked with the community engagement officers. Prevent as a brand creates barriers between the communities in Maybury and front line staff. Levels of trust vary, but nonetheless create barriers. All of the national and local professionals interviewed are aware of the negative connotations associated with the Prevent brand. Prevent courses are often advertised as interfaith or community cohesion programmes, which tags on some work in the area of extremism.

I didn’t advertise my project when I was recruiting people and saying this is a big Prevent project. What I said is, this is a project about exploring extremism and we’re going to use Northern Ireland as a model … Prevent can be in small letters, it doesn’t have to be in the poster advertising the thing. I know who’s funded it, I’ll write the report to the funders.

Despite this negative association, participants in Focus Groups One, Three, and Five describe openly who has worked with community engagement officers funded by Prevent. This work is seen as positive. Overall, it appears that it is media representation, and a limited number of vicarious experiences of counterterrorism policing which have shaped negative local perceptions. Perceptions about local Prevent programmes are also largely shaped by national media reports, as most communities are often unaware that they have been engaging in Prevent programmes. This highlights a major deficiency in the local Prevent delivery plan. The research data suggest that there are discussions between the council and gatekeepers within the local Muslim communities; however, the message about Prevent does not appear to have penetrated beyond a narrow set of individuals within the community. The disruption of the flow of information means that Muslim communities in Maybury continue to rely on media coverage and the vicarious experience of others to shape their opinions of Prevent, exacerbating negative perceptions.

In Maybury, community engagement officers increase awareness of Prevent by attending local mosques and other local meetings. ‘In the mosque we had police come in constantly. They did target our mosque a lot. … They told us about counterterrorism and so forth.’

Similar comments are made within all five focus groups, suggesting that participants and the communities are, at least to some degree,  

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124 Asian Male, attending the local college, late teens (FG 2) interview (n 17); Asian Female, Carer for disabled family member, late 50s (FG 1) interview (n 40); Asian Male, working on a vocational course, early 20s (FG 2) interview (n 35)

125 Community Volunteer (LP17), ‘Name Anonymized. Lead an Interfaith Programme Funded by Prevent. White Male, Late 50s.’ (2011)

126 Neighbourhood Manager at Maybury Council (LP10) interview (n 38)

127 Asian Male, attending the local college, late teens (FG 2) interview (n 17)
aware of counterterrorism policing and even some of the *Prevent* programmes going on in Maybury. Community engagement officers introduced *Prevent* to members of Focus Groups One and Five. Speaking about an encounter with one of the local community engagement officers, a participant states that ‘because of the lack of understanding, we [did] not fully understand police work … we were able to speak in our language, he helped us understand the police better’.\(^\text{128}\) It is because of the engagement work of these police officers, after the counterterrorism incident in Maybury in 2009, that barriers between the authorities and the communities have begun to come down. The front line staff and focus group participants acknowledge this.

### 7.6.1 Trust, legitimacy, and *Prevent*

Issues of trust and legitimacy have already been mentioned implicitly in the above discussions. Legitimacy represents an ‘acceptance by people of the need to bring their behaviour into line with the dictates of an external authority’.\(^\text{129}\) It reflects social values such as normative, moral, or ethical feelings of responsibility which defer towards institutions.\(^\text{130}\) Public support, and the legitimacy accorded to institutions and/or individuals, are based on performance.\(^\text{131}\) How communities and the authorities interact is crucial. Fairness, Sunshine and Tyler write, is central, and levels of trust increase or decline accordingly.\(^\text{132}\) Trust is central: ‘To say we trust you means we believe you have the right intentions towards us and that you are competent to do what we trust you to do.’\(^\text{133}\) Conferring legitimacy on to organisations supposes that they are trustworthy, effective, and fair, and that they share similar social and cultural values, and interests, and have a strong commitment to local communities.\(^\text{134}\) Part of the process of obtaining communities’ consent relies in the sharing of information and listening to the problems of these communities.\(^\text{135}\)

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\(^\text{128}\) Asian Female, Carer for disabled family member and community volunteer, Mid 40s (FG 1) interview (n 34)

\(^\text{129}\) Tom Tyler, *Why People Obey the Law* (Yale University Press 1990) 25


\(^\text{131}\) John P Robinson and others (eds), *Measures of Political Attitudes* (1st edn, Academic Press 1999)

\(^\text{132}\) Sunshine and Tyler (n 130) 520

\(^\text{133}\) Russell Hardin, *Trust* (Polity 2006) 17


\(^\text{135}\) Sunshine and Tyler (n 130)
One of the most important sources of dissatisfaction is unequal treatment. In Maybury,
you have Christian and Muslim communities that are often segregated in terms of where they live, where they are educated and work. This lack of interaction fuels mistrust between communities. The extremists feed on this mistrust. Further, participants of all five focus groups feel that younger Asian Males in particular are being unfairly treated by the police, a situation which adds to the distrust between communities and the police. The local council is seen in a harsher light. ‘I’d say the council are just going to s*** all over you.’ This comment highlights how the majority of participants feel about Maybury Council. When asked whether and how the police could improve tackling terrorism, the common response is: ‘Yes it could. … Everyone wants to be treated equally and also have a little bit of freedom.’ Another participant states that

We should have justice, equal opportunities and equal treatment. When you get treated differently, you get aggressive and angry about the whole situation. And if you want to get your voice heard you have to get aggressive.

Similar experiences are shared within all five focus groups. Loader and Mulcahy note that public perceptions towards the police are fraught with issues of authority, social order, and security. Figures from the 2010/11 British Crime Survey suggest that 72 per cent of Asians across the UK are confident that the criminal justice system is fair. This, it must be noted, is considerably higher than amongst the general population. In their study about Prevent, Innes et al. reiterate this point, stating that ‘this is an important finding because it challenges the often repeated claim that Muslim communities in the UK are being profoundly alienated and disenchanted with the workings of the Prevent programme ... The actual situation is somewhat more complex’.

As suggested, the situation in Maybury is more complex. Willingness to engage with Prevent, it appears, is based on a number of factors: a distrust in the police and the local council in general, the work carried out by the community engagement officers, and the perception that Prevent propagates British values at the expense of diversity

137 Report for Maybury Council: Understanding Communities (n 11)
138 Asian Male, attending the local college, late teens (FG 2) interview (n 17)
139 Asian Male, attending the local college, early 20s (FG 2) interview (n 17)
140 Asian Female, Carer for disabled family member and community volunteer, Mid 40s (FG 1) interview (n 34)
and local issues. The data suggest that Muslim communities prefer to resort to their informal social control resources to solve problems, including extremism, if at all feasible, before getting the police involved. Innes et al. arrive at a similar conclusion.\textsuperscript{143} Many participants share negative experiences about the police, or how they feel perceived by the police.

Because I am a Muslim I am fearful, the way people look at me and the police look at me because since all this terrorism things happened, the image has changed. It’s a negative image.\textsuperscript{144}

Despite some negative experiences, participants across all five focus groups note that they still have a certain degree of trust in the police, though not in the local council.\textsuperscript{145} Levels of trust in the police appear to depend on gender and age. Focus group data suggest that older Muslim males (aged 23 and over), and females who speak English, have more trust in the police compared to younger males (aged 18-23), and females who speak little or no English.

When asked to measure their level of trust in the police on a scale of 1-10, younger males indicate 5, whereas females and older male participants indicate between 6 and 8. Once again, the true significance of this evaluation may be appreciated only when comparing these levels to those given by the general public. According to one imam, despite the police admitting mistakes, the wider public do not trust the police as much as they should. ‘I think the police are trying [to improve community relations]. … I think they are looking at things in a very mature way of late.’\textsuperscript{146} The work of the community engagement officers is seen in a positive light by the participants of Focus Groups One and Five who state that their work, and an increase in ethnic minority police officers who speak their language, have improved their knowledge of policing and their levels of trust in the police. Conversely, participants of Focus Group Two, all younger males, have less faith in Asian police officers. ‘No, Asians seem worse’,\textsuperscript{147} one participant comments.

I know the police, in terms of Asian police officers especially if they work on Prevent sort of things, they tend … [to] look at us as if we are terrorists more than a white person would.\textsuperscript{148}

\begin{itemize}
\item \textsuperscript{142} Martin Innes and others, ‘Assessing the Effect of Prevent Policing: A Report to the Association of Chief Police Officers’ (UPSI 2011) 7
\item \textsuperscript{143} Innes and others (n 142)
\item \textsuperscript{144} Asian Female, Carer for disabled family member, mid 30s (FG 1), ‘Name Anonymized.’ (2011)
\item \textsuperscript{145} Asian Male, working on a vocational course, early 20s (FG 2) interview (n 35)
\item \textsuperscript{146} Asian Male, Imam at a local mosque, works for the local council of mosques, mid 30s (FG 5) interview (n 18)
\item \textsuperscript{147} Asian Male, attending the local college, early 20s (FG 2) interview (n 17)
\item \textsuperscript{148} Asian Male, working on a vocational course, early 20s (FG 2) interview (n 35)
\end{itemize}
Overall, despite the trust in the police, participants still feel that Prevent does not address the concerns of the local community. Extremism and terrorism remain taboo subjects within Maybury’s Muslim communities, not because of Prevent but because of the aforementioned external factors.

7.8 Conclusion

Academic literature and media commentary about Prevent, such as the works of Awan, Githens-Mazer, and Lambert, and Pantazis and Pemberton, indicate that Prevent may have an adverse effect on Muslim communities in the UK.\(^{149}\) This assumption, however, is not supported by the evidence gathered throughout the research project. It appears that Prevent has had only a limited effect on Maybury’s Muslim communities. The data suggest that it is the media, and the vicarious experiences of others, that have had a major impact on Muslim communities in Maybury, and how they perceive Prevent. It appears that Prevent has not been able to address extremism in the area for two reasons: (1) participants are not aware of, or are unwilling to acknowledge, problems of extremism in the area; and (2) people in these communities are unwilling to acknowledge that there might be a problem. It should be acknowledged that although Prevent programmes do not appear to have had a substantial impact and influence on perceptions, the work of the community engagement officers is seen as positive, particularly because of their open approach. In fact, both the focus group and interview data appear to indicate that the work of these officers has broken down some of the barriers which appeared after a major counterterrorism operation in the area. The data also indicate that the officers have increased levels of trust in the police in those sections of the communities in which they have worked.

This chapter and the data indicate that there is a sense of ambiguity present in the participants’ perceptions of Prevent. These ambiguities relate to the understanding of how Prevent works nationally and in Maybury. Despite efforts by the local authorities, and the media coverage, Prevent remains associated with surveillance,

and focus group participants still feel that Prevent is too narrowly focused on Muslim communities. At the same time, participants across all five focus groups admit that more needs to be done to tackle extremism, including far-right extremism. Participants acknowledge that although they do not feel comfortable about current Prevent and counterterrorism strategies, or their perceptions thereof, something needs to be done to prevent extremism taking hold in Muslim communities. Many attributes of Prevent are perceived as ambiguous, such as how extremism is defined in reference to British values and linked to jihadi extremism rather than extremism per se. Participants admit that both they and their communities are burying their ‘heads in the sand’. This may be due to an increased sense of alienation, set in motion by hostile national political and media discourses. Consequently, feelings of anger and resentment have turned into political apathy and fatalism. Negative perceptions, mostly based on vicarious experiences and/or media discourses about Prevent and Muslim communities, have created an environment where Maybury’s communities have self-imposed restrictions on their freedom of expression because of possible adverse consequences. Although there is no evidence of spying, as described by Kundnani, the media discourse is sufficient to place doubts in the minds of the participants. Before Prevent can be successful, these barriers need to be broken down, and a space created where extremism can be addressed without fear or favour with a government willing to listen to the problems of local Muslim communities rather than pushing an agenda based on populism, assimilation, and integration.

150 Kundnani (n 4)
Chapter 8: Conclusion

8.1 Introduction

This thesis is structured around two key elements: (1) a policy analysis of Prevent, and (2) a study of the policy’s implementation and impact in Maybury. The main body of the thesis is organised around the following research objectives as outlined in Chapter 1, which are:

1. Analyse and critique the ideas which inform the Prevent policy;  
2. Analyse and critique the conflicts and tensions which have arisen within the Prevent policy at national level, as well as the implications for local delivery;  
3. Analyse and critique the tensions and conflicts which have arisen between organisations involved in the local implementation of Prevent such as the police and local authorities, and consider the implications for the delivery process; and  
4. Analyse and critique the impact of counterterrorism policing and prevention on local Muslim communities, and how they have shaped community perceptions and willingness to engage with authorities in counterterrorism policing and the Prevent agenda, while considering the wider implications for Prevent and Pursue.

This chapter is primarily organised around the latter three objectives: the policy analysis and the study of the policy's implementation and impact, and the insights provided by the research into policy, organisational, and impact tensions. Each section also refers to the two literature review chapters mentioned in the first objective. The purpose of this chapter is to synthesise the findings of the thesis, bringing together the national, local, and community aspects, while considering the wider implications of the policy, the identified organisational tensions, and the impact on Muslim communities. The thesis captures the non-static nature of the

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1 Chapter 1.3  
2 Chapter 2 and 3  
3 Chapter 5  
4 Chapter 6  
5 Chapter 7
Prevent policy, and demonstrates that the policy was developed as it was administered, and administered as it was being developed.  

The Prevent policy blurs the boundaries between crime prevention and social policy, creating a sense of ambiguity amongst national and local professionals. Associated tensions and ambiguities refer to the scope of Prevent, and whether social policy should be criminalised, or whether crime prevention should be socialised. In the case of Prevent, these tensions centre on the roles of community cohesion and policing in preventing violent extremism. Organisational tensions refer to managerial and inter/intra organisational problems which have arisen throughout Prevent’s implementation, and which highlight the extent to which policymakers, bureaucrats, and local managers have reinterpreted and even resisted features of the Prevent policy when using their own discretion. The implementation of Prevent has blurred the organisational boundaries between the agencies involved. The difficulties associated with delivering Prevent in Maybury highlight the impact of the ambiguities around Prevent’s purpose and its associated tensions, and demonstrate the difficulties associated with evaluating preventative programmes.

National and local professionals and policymakers believe that Prevent represents an important innovation in counterterrorism policy in the UK. However, Prevent was conceived in a way which embodied inherent policy and organisational tensions and which are difficult to resolve. These tensions relate to the aforementioned ambiguities and to the blurring of counterterrorism, prevention, and social policy. As highlighted in Chapter 5, national policymakers and professionals are divided about the inclusion, and benefits, of community cohesion in Prevent. Most local professionals believe that the inclusion of community cohesion is essential to the success of Prevent in Maybury. In part, the implementation problems related to the ambiguous nature of the 2009 Prevent policy, which provided local authorities with a significant degree of autonomy. As discussed in Chapter 6, Maybury’s local authorities mainly focused on community cohesion, and interfaith and awareness-raising programmes, rather than the ‘hard core’ Prevent programmes such as Channel favoured by the government. Even after the publication of the Review, there remains a sense of uncertainty about how to achieve Prevent’s aims and objectives.

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6 James Anderson, Public Policy-Making (Praeger 1975)
7 Michael Lipsky, Street-Level Bureaucracy: Dilemmas of the Individual in Public Services (Russell Sage Foundation 1980)
8 Chapter 6.4
knowing that community cohesion, an approach favoured by local professionals, is now separated from Prevent. In the words of Maybury Council’s chief executive:

We had a more even-handed approach, which has actually, I think, convinced people that it is violence we’re against, not Muslim radicalism or any other sort of radicalism. It’s the violence, whether it be right-wing violence or violence that’s Al Qaeda inspired.9

Although there is a sense that something needs to be done, some national and most local policymakers and professionals do not agree with the changes made by the Prevent Review, in particular the separation of Prevent and community cohesion.10

As noted in Chapters 5 and 6, Prevent’s ambiguities, the support for community cohesion, the autonomy granted to Maybury’s local authorities, and the fact that many of those delivering Prevent programmes in Maybury are unfamiliar with national policy, means that the delivery of Prevent is altered to suit the knowledge and skills of local professionals, and to tackle the perceived needs/problems of local communities. Contrary to expectation, the local delivery of Prevent has little direct impact on community perceptions, and a limited impact on community engagement. Rather, negative perceptions of Prevent and Pursue are largely formed through exposure to the media, and the experiences of friends and family, perceptions which are difficult to challenge.

8.2 Policy tensions: Blurring of policy agendas

CONTEST aims to ‘reduce the risk to the UK and our interests overseas from terrorism, so that people can go about their lives freely and with confidence’.11 As demonstrated in Chapter 2, and supported by the research data in Chapters 5 and 6, CONTEST is regarded as innovative for two reasons: (1) it is divided from traditional approaches to counterterrorism, and (2) it has developed into a much more holistic counterterrorism strategy by pulling all aspects of counterterrorism, including prevention, together into one transparent strategy. Prevention, as acknowledged by the Home Affairs Committee, is ‘not solely the function of a counter-terrorism strategy, but in fact must be regarded as a part of a much wider approach to attitudes and attitudinal change’.12 As Lord Carlile points out, this is the ‘first time that a government had gone down this sort of conceptual line towards

9 Local Authority Chief Executive (LP6) interview (n 5)
10 Chapter 5.4 and Chapter 6.4
11 HM Government, ‘CONTEST: The United Kingdom’s Strategy for Countering Terrorism’ (HMSO 2011) 6
preventing this particular criminal activity’. The research participants generally agree that both CONTEST and Prevent are innovative approaches to counterterrorism, but acknowledge that its innovativeness has caused tensions as the different agencies have adjusted to the inclusion of new partner agencies who have not traditionally been involved in counterterrorism. However, ‘the current breadth of focus of Prevent – from community work to crime prevention – sits uncomfortably within a counter-terrorism strategy’. Many of the policy tensions and problems with implementation relate to the newness of the policy, which is ambitious but remains ambiguous in nature, particular in regards to local delivery options.

Prevent’s overarching purpose, to reduce the support for extremism and terrorism within British communities, is clear enough. It aims ‘to prevent people being radicalised and becoming terrorists and also to ensure that communities do not feel under the sort of pressure, which may lead to … individuals being radicalised’. Further, it attempts to address all forms of terrorism. … We remain absolutely committed to protecting freedom of speech in this country. But preventing terrorism will mean challenging extremist (and non-violent) ideas that are also part of a terrorist ideology. Prevent will also mean intervening to stop people moving from extremist groups or from extremism into terrorist-related activity.

However, hidden behind this simplistic notion are a number of fundamental, though disputed, concepts. First, how does a society challenge extremist ideology and prevent individuals and communities from supporting and engaging in terrorist-related activities? Second, how can criminal/social policy increase the resilience of vulnerable communities? Further, Prevent also relies on the simplistic notion that radicalisation and extremism result in violence. Rather, as Bartlett and Miller suggest:

Radicalization is simply the process by which individuals are introduced to an overtly ideological message and belief system that encourages movement from moderate beliefs towards extreme views. To be radical is to reject the status quo, but not necessarily in a violent or even problematic manner. Some

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13 Lord Alexander Carlile (NP2), ‘Former Independent Reviewer of Terrorism Legislations.’ (2011)  
14 Chapter 5.2  
16 Lord Alexander Carlile (NP2) interview (n 10)  
17 HM Government, ‘Prevent Strategy’ (HMSO 2011) 6
radicals conduct, or encourage terrorism whilst many others do no such thing, and actively and often effectively agitate against it.\textsuperscript{18} Rather than answering these questions, this thesis examines the tensions which arise between politicians, policymakers, front line staff, and communities as a result of the fundamental challenges, conflicting ideologies, simplistic notions, and approaches to preventing extremism and terrorism. Despite its clear mission statement, local and national policymakers and professionals feel a sense of ambiguity about how to delivery \textit{Prevent} locally within the confines of its national framework.

By comparison, Crawford distinguishes two different approaches to crime prevention: situational crime prevention centres on criminal events and aims to reduce opportunities to offend; social crime prevention focuses on people and their dispositions towards committing acts of criminality.\textsuperscript{19} Aspects of situational crime prevention, in particular target hardening, feature in \textit{Prepare}. Social crime prevention, or the prevention of extremism, is suitably defined as ‘the total of all policies, measures and techniques … aiming at the reduction of the various kinds of damage caused by acts defined as criminal by the state’.\textsuperscript{20} As discussed in Chapter 3, the academic literature separates prevention into three categories: primary, secondary, and tertiary prevention.\textsuperscript{21} Although there has been a shift within \textit{Prevent}, policy continues to focus on secondary prevention, a move which is only partially supported by local and national professionals. Instead, this approach should be part of a wider \textit{Prevent} strategy including primary prevention.

As noted in Chapters 5 and 6, policy tensions relate to the ambiguities which exist within the \textit{Prevent} policy and to ideological differences. The \textit{Prevent Review} claims that New Labour’s \textit{Prevent} policy had criminalised community cohesion, a view supported by many experts.\textsuperscript{22} Under New Labour, the \textit{Prevent} agenda was closely linked to, and coordinated with, three other policy areas: community cohesion, community empowerment, and race equality. The policy claimed to tackle all forms of extremism,

\textsuperscript{18} Jamie Bartlett and Carl Miller, ‘The Edge of Violence: Towards Telling the Difference Between Violent and Non-Violent Radicalization’ (2012) 24 Terrorism and Political Violence 1, 2
\textsuperscript{19} Adam Crawford, \textit{The Local Governance of Crime: Appeals to Community and Partnerships} (Oxford University Press 1997) 17
\textsuperscript{20} ibid 10–11
\textsuperscript{21} Chapter 3.6
\textsuperscript{22} Chapter 5.4
A community which isolates extremism of all forms is likely to be one where people have more confidence to build relationships with one another and increase community cohesion.\textsuperscript{23}

However, both \textit{Prevent} policies target Muslim communities in the UK, one of the reasons why this approach represents secondary prevention.

The House of Commons Communities and Local Government Select Committee states that community cohesion needs to be separated from its counterterrorism aspects because prior to 2011, \textit{Prevent} blurred the line between social and criminal policy.\textsuperscript{24}

Too often matters of vital public importance – jobs, homes, schools – are swallowed up in the maw of ‘law-and-order’ discourse, and publicly addressed as if the only important consideration was whether these deficiencies might lead to crime, vandalism and hooliganism.\textsuperscript{25}

Muslim communities under New Labour were at the heart of \textit{Prevent}. ‘They offered important information and intelligence: our own in-built early warning system.’\textsuperscript{26}

This raised the question of whether \textit{Prevent}, as some believed,\textsuperscript{27} was built to gather intelligence rather than tackle extremism through community cohesion.\textsuperscript{28} The government failed to communicate \textit{Prevent’s} purpose, which remained ambiguous.

Chapter 7 highlights the impact of negative perceptions on the local delivery of \textit{Prevent}. The \textit{Prevent Review} attempts to address these tensions, separating the prevention of extremism from community cohesion. The \textit{Review} continues to target Muslim communities, and focuses even more than the previous policy on identifying individuals at risk through its local partners. As such, the \textit{Review} is moving \textit{Prevent} to the ‘hard’ end of secondary prevention, using social policy as surveillance tools – an attempt to criminalise social policy.

A shift from community cohesion towards intelligence gathering and information sharing has caused tensions between national and local authorities. The research data suggest that most participants agree that changes were necessary but disagree with the shift away from community cohesion. These tensions are particularly pronounced between those involved with \textit{Prevent} nationally and local professionals in Maybury, who also do not agree with the government’s shift away from community cohesion

\begin{itemize}
\item \textsuperscript{23}HM Government, ‘The United Kingdom’s Strategy for Countering International Terrorism’ (HMSO 2009) 84
\item \textsuperscript{24}Communities and Local Government Select Committee (n 12)
\item \textsuperscript{25}Geoffrey Pearson, \textit{Hooligan: A History of Respectable Fears} (MacMillan 1983) 239
\item \textsuperscript{26}Rachel Briggs and others, ‘Brining It Home: Community-Based Approach to Counter-Terrorism’ (Demos 2006) 15
\item \textsuperscript{27}Arun Kundnani, \textit{Spooked: How Not to Prevent Violent Extremism} (Institute of Race Relations 2009)
\item \textsuperscript{28}Chapter 5.5
\end{itemize}
and its more narrow focus on jihadi extremism. We were surprised actually when the national strategy came out ... We don’t agree with the current scenario. As noted in Chapter 6, without exception, local professionals believe that community cohesion, or aspects of it, should remain part of Prevent, arguing that Prevent is becoming disconnected from the day-to-day experiences of people within their communities. Maybury’s Muslim communities perceive Prevent and the government approach to community cohesion as a top down attempt intended to integrate Muslim communities into British society. It is perceived as an instrument used to gather intelligence, rather than a policy to address social and economic deprivation and inequality.

As noted in Chapter 6, local professionals feel that the government is not listening to their concerns, and that the changes to Prevent are driven by politics rather than evidence. There are further worries that the Review is driven by concerns about Al Qaeda and not the broader issues of extremism. In the view of local professionals, the Prevent Review creates barriers rather than opportunities to develop the informal and neutral spaces spoken of by Sir Norman Bettison. These barriers include how extremism is defined, the targeting of Muslim communities, and the exclusion of non-violent groups with extremist opinions which are perceived to oppose the British values supported by the government.

As noted in Chapter 6, there is no agreement amongst the local and national participants on what extremism is and what its links are to political violence and extremism. Although Prevent provides a clear definition of extremism, a definition seen as too narrow by the majority of participants, its message remains ambiguous, precisely because of the lack of knowledge about the factors that lead from extremism to political violence. In the absence of agreement, and the acknowledgement by participants that further research is needed in this area, tensions about how to respond to extremism are inevitable. These tensions appear during Prevent’s local implementation where a lack of central government direction, and a lack of skills and knowledge at local level, have led to an array of community cohesion projects aimed at reducing extremism. At the same time, this outcome is

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29 Chapter 5 and 6
30 Community Safety Team Manager at Maybury Council (LP3), ‘Name Anonymized. Used to Oversee the Local Delivery of Prevent. White Male, Mid 30s.’ (2011)
31 Chapter 6.3-4
32 Chapter 7
33 Chapter 5.3
34 Chapter 6.3
criticised by the government and parliamentary committees, which argue for a separation of community cohesion and Prevent.

One might argue that it is not surprising that Maybury’s local professionals support community cohesion projects aimed at reducing extremism within communities under the guise of Prevent. This support could be perceived as an attempt to secure self-preservation by maintaining levels of funding for local community cohesion projects which may otherwise have not been funded. Crawford suggests that front line practitioners have the capacity to capture resources designed for crime prevention and channel them into community cohesion activities. This would suggest that the inverse of the criminalisation of social policy, the socialisation of criminal policy, could also occur.\(^{35}\) Chapter 6 highlights this point, and demonstrates that most Prevent programmes in Maybury focus on community cohesion, including work on far-right extremism, a practice which was stopped under the coalition government.\(^{36}\) What is more surprising, however, is the support of the police officers working on Prevent, who appear to have realised the importance of community engagement and cohesion as a tool to prevent radicalisation. ‘Security is always delivered through consent, never through force. … Sustaining this … over the long term will only be possible if the police secure active consent from the community.’\(^{37}\)

Community-centred projects, led by the local authority in partnership with the police, are regarded as integral to Prevent’s long-term success. The support of the police for community cohesion, primary prevention, and the inclusion of local authorities is surprising because previous research suggests that the organisational subculture of the police devalues preventative work.\(^{38}\) As argued in Chapter 3, and reiterated in Chapter 5, some police officers still resist the devolution of certain crime-fighting tasks, such as counterterrorism, to inexperienced local authorities, the private sector, or voluntary organisations.\(^{39}\) According to the academic literature, police officers involved in Prevent all recognise the role community cohesion plays in preventing extremism.\(^{40}\) In Maybury, there is no evidence to suggest that the police are obstructive or unwilling to engage in community cohesion and Prevent work. On the contrary, counterterrorism officers and community engagement officers are

\(^{35}\) Crawford (n 16)
\(^{36}\) Chapter 5.6 and 6.4
\(^{37}\) Briggs and others (n 23) 58
\(^{38}\) Chapter 3.5-6
\(^{39}\) Chapter 5.8
\(^{40}\) Trevor Jones, ‘Policing’ in Chris Hale and others (eds), Criminology (2nd edn, Oxford University Press 2007)
supportive, and even encourage this approach to prevent extremism in Maybury, recognising its long-term value.\footnote{Chapter 5}

Further tensions have emerged between Muslim communities and the Prevent policy, especially as it is seen to target solely Muslim communities. The Review’s re-definition of extremism, casting it as views and behaviours which oppose British values, is also questioned by many of the focus group participants who see themselves as both British and Muslim. Participants in Maybury agree that extremism is defined too narrowly, and is often seen as regressive. Maybury’s Muslim communities do not perceive extremism as a priority.\footnote{Chapter 7.2 and 7.4} Furthermore, participants contend that Prevent’s definition is much too narrow, focusing on ambiguous values while devaluing the cultural and ethnic heritage of minority communities. Most participants argue that the political rhetoric and the media discourse about extremism centre on jihadi extremism and its connection to terrorism, marginalising groups and even entire communities because of their ethnicity, religious beliefs, and perceived links to violent and non-violent jihadi ideologies. Focus group data suggest, however, that extremism is not seen as a top local priority in Maybury.

The data suggest that policy tensions have affected the delivery of Prevent, partly because of disagreements about how to tackle extremism locally. As stated in Chapter 7, negative media reaction has led to a decrease in participation amongst local communities in Maybury. These tensions highlight the difficulty of implementing preventative policy, as well as the ease with which social policy can become criminalised. Cohen argues that general prevention should be supported because of its intrinsic merits, and not just as an adjunct to criminality and, in this study, extremism.\footnote{Stanley Cohen, ‘Western Crime Control Models in the Third World’ in Against Criminology (Transaction Publishers no date) Prevent fails to engage in broad primary prevention, and more importantly it fails to communicate the purpose of this policy to the public, and to the agencies and front line staff involved in designing and delivering local Prevent projects. The breakdown of communication between central government and local authorities means that Prevent continues to focus on jihadi extremism and not extremism per se. Despite political rhetoric and the odd paragraph in Prevent, the data and other evidence suggest that Prevent is actually mainly about jihadi
extremism. This is despite local officials pointing out that intolerance of religious and cultural differences feeds both jihadi and far-right extremism. Whether other local authorities have raised similar concerns is unknown because this study focuses on Maybury. This is one of the limitations of this thesis, the inability to generalise the concerns of local officials and Maybury’s Muslim communities.

Policy tensions can be summarised in a number of key points. Despite support from government, the Prevent Review appears to have received lots of criticism. The criticism focuses on the exclusion of community cohesion from Prevent. The government has not convinced many of those working on Prevent that the changes in the Review were necessary and effective. The separation of community cohesion allows Prevent to focus on terrorism prevention, while the Integration Strategy can focus on community cohesion and tackling extremism. This allows for greater policy cohesion and better management of these different policies because it is somewhat clearer what the policy objectives are. Yet, despite support for the inclusion of community cohesion, there is little evidence to support the contention that community cohesion has had a positive or negative impact on extremism in Maybury. Chapter 6 demonstrates poor evaluation of Prevent, and a lack of evidence for either success or failure of the Prevent programmes. Figure 6.3 in Chapter 6 demonstrates that the majority of programmes have a community cohesion focus, and have had little or no impact on levels of extremism in Maybury’s Muslim communities. Due to the lack of evaluation and evidence, it is difficult to measure the impact of community cohesion on extremism. With the separation of the two policies, each with its own defined policy objectives, it should be easier to measure policy impacts and outcomes. Any reversal to an approach focused on community cohesion should be based on stronger qualitative and quantitative research. The above suggestion does not imply that there is no need for investment in community cohesion. On the contrary, primary prevention and community cohesion have merits but should be separated from the narrower focus of Prevent. The drawbacks of divorcing these two policies result in the downplaying of cohesion, increasing the vulnerability of its funding and paving the way for austerity.44

8.3 Organisational tensions

Many of the organisational tensions are linked to the aforementioned policy tensions. The data highlight that most organisational tensions appear between various central government agencies, and between central government and local authorities. Cross-departmental tensions persist across government, a phenomenon which is not unique to Prevent.\textsuperscript{45} Within the multi-agency framework of Prevent, it is not surprising that interests and priorities differ amongst the different partners.\textsuperscript{46} In his earlier work on crime prevention, Crawford notes that there is a tendency for the police and the Home Office to ‘mould and constrain the actions and attitudes of individuals that constitute them’.\textsuperscript{47} The Review consolidates many aspects of Prevent, centralising it and giving more oversight to the Home Office. The Review greatly diminishes the role of the Department of Communities and Local Government, while increasing cross-departmental work with, for example, education.

Since its inception, there has been pressure to integrate Prevent more effectively into neighbourhood policing and local crime prevention initiatives.\textsuperscript{48} This integration has, however, been problematic. Many policymakers are suspicious of local authorities’ motives, and question their ability to carry out counterterrorism prevention work effectively. Some criticise the management of Prevent funds and the lack of evaluation, and question the value of ‘misguided’ or spuriously related community cohesion projects by local authorities. The police are seen as the ‘motor’ of Prevent because they are perceived as the most qualified organisation. There is, however, a consensus that a successful Prevent policy relies on partnerships, though some participants argue that the freedom of local authorities should be limited.\textsuperscript{49} Giving evidence to a Select Committee, Sir Norman Bettison states: ‘I am very clear that if Prevent [is] left to the police it would fail.’\textsuperscript{50} The majority of the participants, both nationally and locally, share this view.

Preventing extremism is also not a priority for Maybury’s schools, which are very reluctant to engage with Prevent.\textsuperscript{51} This demonstrates the difficulty of integrating prevention into sectors such as education where it competes with a myriad of other

\textsuperscript{45} Chapter 5.7  
\textsuperscript{46} Chapter 2.10  
\textsuperscript{47} Crawford (n 16) 95  
\textsuperscript{48} Chapter 2.6  
\textsuperscript{49} Chapter 5.8  
\textsuperscript{50} Communities and Local Government Select Committee (n 12) 53  
\textsuperscript{51} Chapter 6.6
priorities. How the *Review* will achieve and push the prevention of extremism in the education sector remains to be seen.

Further, organisational tensions are also linked to funding and evaluation. Rigorous evaluation can be costly, at times costing more than the actual programme. With a smaller budget, evaluation is less rigorous, and success is often based on the perceptions of those delivering a programme. Although government austerity is mentioned, many of the arguments related to funding are not necessarily about amounts but about its allocation and how it has been spent. ‘Money got in the way … it got distorted into activities that were a priority for the different councils.’ Baroness Neville-Jones points out that ‘not only did you get some things … which were regarded as objectionable, but you got an awful lot of money just wasted’. The media ran a number of stories claiming that *Prevent* funds had been used to fund non-violent jihadi extremist groups such as Street in East London, while other local authorities funded projects such as Champion. These projects became symbols of state intrusion and mismanagement, with *Prevent* becoming synonymous with spying and intelligence gathering. The *Review* states that funding should be based on effectiveness, and that the government would no longer fund organisations which oppose fundamental British values, even if these groups are not engaged in or supportive of violence. As demonstrated in Chapters 3 and 5, some academics and policymakers believe that some of these groups have been successful in turning those at risk of radicalisation away from violence. Politically, the funding of such groups became untenable after a series of newspaper articles accusing the government of supporting extremist organisations.

Interviewed professionals in Maybury argue that the short-term nature of funding makes it difficult to set up long-term projects. Most local professionals agree that *Prevent* funding in Maybury has been adequate, but the evaluation of the projects has been weak. Some local professionals argue that the competition for funding in Maybury has led to tensions between various providers rather than cooperation to

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52 Chapter 5.9
53 Chapter 6.7
54 Sir Norman Bettison (NP6), ‘Former Chief Constable of West Yorkshire Police and ACPO Prevent Lead.’ (2011)
56 Chapter 5.9
57 Chapter 5 and 6
58 Chapter 5.9
improve the delivery of Prevent programmes. A police officer seconded to Maybury Council confirms that ‘certain organisations … [are] moneymaking organisations who charge a lot of money to deliver some very simple projects, with some very simple outcomes’.  

Finally, as highlighted by the police Prevent lead, and discussed in Chapter 6, there appears to be a lack of skills and knowledge amongst the local front line staff and third sector providers of Prevent projects. At the same time, there also appears to be a lack of knowledge at the national level about the problems local communities face and why they are vulnerable to extremist ideologies. This lack of knowledge, and the apparent failure of the coalition government to engage with the concerns of local authorities, appears to have altered what the policy in practice has become: an exercise in community cohesion and awareness-raising, rather than projects which tackle the issues of extremism and radicalisation within affected communities. As aforementioned and in Chapter 6, the lack of central government direction and a clear and precise policy on how extremism should be prevented locally, has led local authorities in Maybury to concentrate exactly on the sort of project which has a community cohesion focus.

To summarise, organisational and policy tensions are closely linked. There are few local organisational tensions because the police and the local authority rely on the existing CSP framework together with the expertise of individuals who have worked in a multi-agency environment before. There does, however, appear to be a lack of practical skills and knowledge in the area of extremism. However, organisational tensions remain between the regional CTU and the Home Office because information sharing is often inadequate. The information provided on the counter-terrorism local profiles is non-specific and means that many of the projects in Maybury are generic. This raises the question about the Review’s purpose because generic projects are more suited to primary prevention. If Prevent focuses mainly on community cohesion, the role of the police should be minimal. Under the Review, with a more

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59 Chapter 6.7  
60 Police Officer seconded to Maybury Council (LP11), ‘Name Anonymized. Coordinated the Delivery of Prevent. Asian Male, Mid 30s.’ (2011)  
61 Police Inspector and Force Prevent lead (Special Branch, LP5), ‘Name Anonymized. White Female, Early 40s.’ (2011)  
62 See Chapter 5  
63 Chapter 6.6
counterterrorism-focused Prevent, the role of the police is crucial because it solves many of the issues related to information transfer.

8.4 Community perceptions

The aforementioned tensions appear to have a limited impact on community perceptions. Rather, Maybury’s Muslim communities’ perceptions and willingness to participate in Prevent projects appear to have been shaped largely by a prevailing negative media and political environment, and the shared experience of others. Despite the participants’ acknowledgement that media characterisations of Muslims in the UK and Prevent are flawed, their representation is generally accepted. Participants feel that they are stereotyped and seen as extremists or terrorists because of their ethnicity and faith. Provoking feelings of insecurity and alienation creates barriers between their communities, other local communities, and the authorities.64 These barriers combine with the negative experiences of acquaintances and others with the police, influencing their levels of trust in local authorities and the police, and shaping their perceptions of the state’s legitimacy.65

The media frequently portrays Prevent as a surveillance programme which relies on ethnic and religious profiling, and as a programme which funds groups which support the state’s policies as well as extremist organisations.66 National and local professionals admit that Prevent's image is tainted, but deny that Prevent has been designed for surveillance purposes. Local communities doubt this and feel that Prevent could be used for surveillance, and to subjugate their communities to normative British political and cultural values.67 These ideas continue to permeate the public conscience despite a lack of supporting evidence in Maybury. Rather, focus group participants acknowledge that their perceptions about Prevent have been shaped largely by national media coverage. It appears from these findings that the government has failed to clearly articulate Prevent’s purpose to the public, and that front line staff also fail to challenge the negative characterisation.68

Focus group participants also confirm that adverse media coverage has led to a sense of alienation, though they admit that this is at times self-imposed rather than driven by local events. Media representations and government policies ‘certainly caused

64 Chapter 7.2
65 Chapter 7.6
66 Chapter 5.5 and 6.5
67 Chapter 7
68 Chapter 7.2-3

234
anger within the community’. The inability to challenge and change these prevailing perceptions and the status quo, have over time led to political disengagement and fatalism. As expected, many participants and members of their communities feel both British and Muslim, a problematic notion given that Islam is often depicted as a religion opposed to fundamental British values. Participants feel a sense of isolation because of the dual aspects of their identity which appears not to conform to public perceptions. A House of Commons Select Committee acknowledges that the language used around Prevent is at times counterproductive, and even threatens to undo some good work that has been done under the banner of counterterrorism.

Prevent’s inability to create a safe space is linked to a negative political discourse around terrorism, Islam, and Muslim communities in the UK. Participants agree that extremism and terrorism have become taboo subjects within Maybury’s Muslim communities. Prevent is regarded as a policy which, according to one participant, ‘peddles government values’ and does not oppose or challenge the status quo and government policy. The fear of becoming stigmatised by an extremist label, individually or as a community, means that extremism goes unchallenged. Negative rhetoric around Prevent, it appears, deters those in the position to challenge extremism from doing just that. Limiting freedom of expression, participants argue, means that extremist attitudes often go unchallenged because of the fear of incrimination. Sensitive topics such as extremism and terrorism are eschewed in social interactions, while its causes remain unaddressed. Media representation, counterterrorism policing, and negative perceptions about Prevent have a marginalising effect, increasing communities’ sense of vulnerability to extremism precisely because grievances remain unaddressed. As a result, extremism often remains unchallenged within affected communities.

Despite the limited impact of Prevent, aspects of Pursue, in particular a number of terrorism-related arrests in the Maybury area in 2009, have had a direct impact on local participation in Prevent programmes. As discussed in Chapter 7,

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69 White Male, community volunteer, involved in inter-faith community work across the North of England, mid 30s (FG 5), ‘Name Anonymized.’ (2011)
70 Home Affairs Select Committee (n 9)
71 Former Member of the National Young Muslim Advisory Group (Asian Female, NP15), ‘Name Anonymized. Also Involved a Youth Worker Previously Involved in Prevent Programmes in the North of England.’ (2011); Richard Jackson, ‘The Failed Paradigm of Prevent’ (Soundings, 2011) <http://soundings.mcb.org.uk/?p=35> accessed 30 May 2012
72 Chapter 7.5
counterterrorism raids led to the disengagement of Maybury’s Council of Mosques from Prevent.\textsuperscript{73} Due to the Council of Mosque's position as gatekeepers between Muslim communities and local authorities, the communities’ engagement with Prevent programmes has been low. Nevertheless, as a result of efforts by the police, the council, and community engagement officers (CEOs), community relations have improved. The data indicate that individuals and groups who work with community engagement officers show increased levels of trust in the police but not in the local council. It appears that the CEOs’ open and honest approach, and willingness to listen to the concerns of local communities and share information when possible, are major factors in the increased levels of trust in the police. Yet, younger males often regard police officers from Muslim communities with disdain. Their levels of trust are the lowest, whereas trust towards the same officers from older generations has increased.\textsuperscript{74} The interviews reveal that experiences with the police mainly relate to criminal activities rather than counterterrorism, and perceptions of the latter are based on the experiences of others who mainly reside in the Midlands and London.

### 8.5 Concluding remarks

This thesis has achieved its initial fieldwork objectives in seeking to explore the implementation of the Prevent policy at national and local levels. With the exception of two people, the former head of MI5 and the local Prevent lead from the Probation Service, all of those approached participated. Sufficient data were gathered to explore and analyse each of the latter three research objectives outlined in Chapter 1 and reiterated in this chapter. The participation of former Cabinet ministers, senior civil servants, and senior police officers on the one hand, and front line staff and members of Muslim communities on the other, has allowed this thesis to bring together the local and national aspects of Prevent policy between 2007 and 2012, and explore the tensions, issues, and impact of this policy nationally and locally. This study also provides additional insights and knowledge to the policy debate on preventing violent extremism, and complements a number of related studies.\textsuperscript{75} When appropriate, and with reference to the study results, some findings were generalised. Innes et al. note, for example, that Prevent’s successes are often based on personal

\textsuperscript{73} Chapter 7.3
\textsuperscript{74} Chapter 7.6
experiences and gut feelings. The research data suggest that this is also the case in Maybury.

There are some limitations to this study. As discussed in Chapter 4, qualitative research is time consuming, thereby limiting the fieldwork coverage. The resulting findings, therefore, are open to interpretation and may be considered to be location-specific. Hence, it is difficult to generalise the findings of this small-scale case study. Aspects of this study, though, are more generalisable than others. The findings from the interviews with national policymakers, for example, provide a broad insight into the tensions which exist at national level, and are easier to generalise than the case study findings. The difference between the experiences of Maybury’s Muslim communities to those in London and Birmingham is hard to gauge. Studies by Innes et al. and Spalek suggest that communities in their study areas have become more involved in Prevent than those in Maybury.\(^7\) Local factors such as the decision by Maybury’s Council of Mosques to disengage from Prevent, and a lack of local awareness of Prevent, may account for the difference in willingness to engage with local authorities. Also, the fieldwork was carried out prior to and just after the publication of the Prevent Review, before the Review’s changes could have any real impact on the local delivery of Prevent and its projects.

Due to time limitations and the broad focus of the thesis on the Prevent policy, specific Prevent programmes such as Channel or local programmes could not be examined in any great detail. Rather, the thesis provides the broad context for future research into programmes such as Channel, the study and evaluation of local Prevent programmes, and more detailed comparative research with other local crime prevention initiatives such as work on gangs, to examine what lessons can be learned and knowledge transferred. Further studies might include case studies to measure the impact of the Prevent Review on local delivery and its impact on local Muslim communities.

The Prevent Review has entrenched Prevent’s focus on jihadi extremism and on assimilation, which is based on the adoption of British cultural values. According to community participants, this focus on the adherence to ‘British values’, which has been emphasised by the media and politicians, has been counterproductive.\(^7\) As demonstrated in Chapter 7, assimilation to these values appears problematic because

\(^7\) Innes and others (n 70); Spalek and Instoual (n 70)
\(^7\) Chapter 7.5
Prevent not only fails to define them but also frames them as British rather than universal.\footnote{The Avalon Project, ‘Declaration of the Rights of Man - 1789’ (Yale Law School: Lillian Goldman Law Library, 2008) <http://avalon.law.yale.edu/18th_century/rightsof.asp>} The first point is about communication, and the second is about exclusion. Sales notes that British values are linked to identity.\footnote{Rosemary Sales, ‘Britain and Britishness: Place, Belonging and Exclusion’ in Waqar Ahmad and Ziauddin Sardar (eds), Muslims in Britain: Making Social and Political Space (Routledge 2012)} The political environment and the portrayal of Muslim communities in the media have created ‘a feeling of separation from the group or of isolation from group standards’\footnote{Sebastian DeGrazia, The Political Community: A Study of Anomie (University of Chicago Press 1978) 3}. The findings in Chapter 7 suggest that participants feel that being Muslim excludes them from mainstream society because of their cultural and religious affiliation to Islam, despite the fact that they cherish many of the same universal values as the mainstream. The idea that a person can only have one identity is contentious, and many people have multiple identities, Hobsbawn argues.\footnote{Eric Hobsbawn, ‘Identify Politics and the Left’ (1996) 217 New Left Review 38} Rather, Prevent should focus on the promotion of good values, regardless of whether these are universal, British, or even religious. Shifting the focus to good values would be less exclusive, allowing communities and individuals to maintain multiple identities rather than being expected to conform to one overarching identity. Accepting and tolerating multiple identities and associated values would allow individuals to be British and Muslim because one should not preclude the other.

Throughout this thesis, participants mention the need for community cohesion and primary prevention. The Prevent Review has moved Prevent away from community cohesion and towards surveillance, using the social, health, and education sectors to increase the flow of information. How this will affect Prevent in the future remains to be seen. However, the Review fails to resolve tension about the merits of community cohesion in tackling extremism. As noted in Chapter 6, front line staff repeatedly comment that jihadi extremism leads to the mobilisation of far-right extremism, which in turn leads to more extreme reactions from jihadists, a phenomenon called cumulative extremism.\footnote{Roger Eatwell, ‘Community Cohesion and Cumulative Extremism in Contemporary Britain’ (2006) 77 Political Quarterly 204} ‘The risk is that cumulative extremism leads to a spiral of mobilization and counter-mobilization, which requires an altogether different set of policy and security tools.’\footnote{Matthew Goodwin, ‘Woolwich Attack and the Far Right: Three Points to Consider When the Dust Settles’, The Guardian (2013) <http://www.guardian.co.uk/commentisfree/2013/may/23/woolwich-attack-far-right-three-points> accessed 28 May 2013} As Sir Norman Bettison sagely
states: ‘We won’t arrest our way of this problem. … What are we doing about festering hatred?’ Indeed, what happens when those imprisoned for terrorism offences are released from prison? The long-term success of Prevent should be based on diverting those with extremist beliefs away from violence.

Consecutive Parliamentary committees have suggested that Prevent, community cohesion, and tackling extremism per se should be separated. The Review attempts such separation, but the government’s Integration Strategy fails to provide a complementary approach to tackling extremism based on primary prevention and community cohesion. This approach needs to be better resourced and driven by local authorities rather than the police, because local authorities have a better knowledge of their communities. Sufficient support from the centre must also be given. The Integration Strategy is well placed, but it is insufficiently developed to complement Prevent and address real and perceived grievances which can be exploited by extremist groups.

Recent events in Woolwich have reignited the debate about the legacy of the Prevent policy, and whether the blurring of social and criminal policy is, or would be, helpful. As demonstrated, there are inherent tensions relating to the policy content and organisational issues within Prevent. Some of these tensions are addressed in the Review, and going back would only reopen similar policy debates and tensions. However, other recent events may also reshape the future of Prevent. The Boston bombings and the attacks in Norway demonstrate the threat of the ‘lone wolf’ and radicalisation through the Internet. How will Prevent tackle extremists who have little connection to any communities and even less contact with state agencies?

The role of the newly elected police and crime commissioners (PCCs) in 2012, and the availability of resources to Prevent and the Integration Strategy represent ongoing concerns. PCCs, elected on their ‘ability’ to tackle local crime issues, may not share the government’s priorities around extremism and terrorism, and may

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84 Sir Norman Bettison (NP6) interview (n 51)
divert funds to projects that have higher local priorities.\textsuperscript{87} The national government’s attempts to assert national priorities, such as terrorism, may lead to further tensions which have not been explored in this thesis but may affect Prevent in the future.\textsuperscript{88}

This thesis has demonstrated that ambiguity has caused tensions within Prevent. Prevent’s intentions, though multiple, need to be clearer. The policy needs to be clear about where the line between acceptable and unacceptable forms of extremism is drawn. The policy needs to be clear about how rights, such as the freedom of speech, are protected, especially within communities where extremist views are held. Further, if the separation between Prevent and tackling extremism remains, questions should be raised about what resources should be available to the Integration Strategy. In the long-term, Prevent’s success relies upon the success of the Integration Strategy, which has broader aims, including tackling the root causes of extremism per se.

As demonstrated throughout the thesis, the effectiveness of Prevent also relies on successful evaluation. The Review and participants acknowledge that evaluation needs to be improved.\textsuperscript{89} It is important to make this point because it is widely acknowledged by academics and governments that the threat of extremism will remain indefinitely. Evaluation is crucial to improve efficiency and find what works and what does not, as well as to make sense of implementation effects and unintended consequences. This would increase the evidence base, and best practice could then be shared amongst practitioners.

Recent events in Norway, Boston, and Woolwich have highlighted the problem of ‘lone wolves’. Thus, Prevent needs to adapt to current challenges, which include threats from jihadi extremism and the far-right.\textsuperscript{90} Recent events have demonstrated the need for Prevent. This thesis maps some of the tensions which any future review of Prevent should take into consideration, ensuring that delivery provides the desired policy outcomes. The thesis further supports the case for better evaluation and knowledge transfer to improve activities and outcomes.

\textsuperscript{87} Home Office, ‘The Strategic Policing Requirements’ (London, HMSO 2012)
\textsuperscript{88} The Policing Protocol Order 2011 SI 2011/2744
\textsuperscript{89} HM Government, ‘Prevent Strategy’ (n 14) 24
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